



**The Meeting Transcript of
The Los Angeles County
Board of Supervisors**



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1 [REPORT OF ACTION TAKEN IN CLOSED SESSION ON
2 TUESDAY MARCH 20,2007 BEGINS ON PAGE 158.]

3
4
5
6
7 **SUP. YAROSLAVSKY, CHAIRMAN:** THE BOARD OF SUPERVISORS MEETING
8 WILL COME TO ORDER. ASK EVERYONE TO RISE FOR THE INVOCATION
9 AND THE PLEDGE OF ALLEGIANCE. THE INVOCATION WILL BE LED BY
10 JASON BROWN, THE DIRECTOR OF YOUTH-- I'M SORRY, OF YOUNG ADULT
11 MINISTRIES AT THE EMMANUEL REFORM CHURCH IN PARAMOUNT AND THE
12 PLEDGE WILL BE LED BY OUR OWN JOSEPH SMITH, THE DIRECTOR OF
13 THE DEPARTMENT OF MILITARY AND VETERANS AFFAIRS. MR. BROWN?

14
15 **JASON BROWN:** LET US PRAY. DEAR GOD, MAY YOUR PRESENCE AND YOUR
16 HOPES AND YOUR VERY BEING BE GLADLY ESTEEMED, EVEN LOVED.
17 PLEASE BRING YOUR VISION OF HOW WE SHOULD LIVE AS HUMAN BEINGS
18 IN RELATIONSHIP TO EACH OTHER AND TO YOU TO REALITY. PLEASE
19 LEAD US TO LIVE IN A WAY THAT REFLECTS WHAT IS ETERNALLY GOOD.
20 PLEASE BRING THE HEALING AND LIFE-FULLNESS OF HEAVEN TO THE
21 PEOPLE AND COMMUNITIES OF LOS ANGELES COUNTY. GIVE US AND
22 THESE SUPERVISORS EVERYTHING WE NEED TO SUSTAIN A WAY OF LIFE
23 THAT IS DEEPLY COMPASSIONATE, EXTRAVAGANTLY GENEROUS,
24 KNOWINGLY HUMBLE AND WHOLLY INTEGRATED. FORGIVE US AND GRANT
25 US THE GRACE AND SELF-AWARENESS TO FORGIVE OTHERS. PLEASE



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1 PROTECT US FROM SELF-DELUSION AND SELF-CENTEREDNESS AND POWERS
2 BEYOND OUR CONTROL THAT WOULD STEAL OUR HEART AND KILL OUR
3 SOULS. WATCH OVER US IN MERCIFUL LOVE. AND WE PRAY THESE
4 THINGS NOT BECAUSE IT'S TECHNICALLY PROPER NOR OUT OF
5 FUNCTIONAL OBLIGATION BUT BECAUSE YOU HEAR AND YOU HAVE VISION
6 FOR OUR LIVES TOGETHER AND YOU HAVE THE POWER AND DESIRE TO
7 REALIZE THIS VISION AND BECAUSE WE, WHETHER AT OUR BEST AND
8 MOST INDEPENDENT OR AT OUR WORST AND WEAKEST, DESPERATELY NEED
9 YOU. AMEN.

10

11 **COL. JOSEPH SMITH:** PLEASE PLACE YOUR RIGHT HAND OVER YOUR
12 HEART AND JOIN ME IN THE PLEDGE OF ALLEGIANCE TO OUR NATION'S
13 FLAG. [PLEDGE OF ALLEGIANCE]

14

15 **SUP. YAROSLAVSKY, CHAIRMAN:** SUPERVISOR KNABE.

16

17 **SUP. KNABE:** THANK YOU, MR. CHAIRMAN, MEMBERS OF THE BOARD,
18 LADIES AND GENTLEMEN. IT'S MY HONOR TO PRESENT A CERTIFICATE
19 OF APPRECIATION TO MR. JASON BROWN. AS WAS MENTIONED, HE IS
20 THE DIRECTOR OF YOUNG ADULT MINISTRIES AT EMMANUEL REFORM
21 CHURCH IN PARAMOUNT. HE LED US IN THE INVOCATION THIS MORNING
22 AND THAT'S THE CHURCH THAT MY WIFE AND I ATTEND AND WE'RE JUST
23 HONORED TO HAVE JASON HERE. HE'S A RECENT MEMBER OF THE STAFF
24 THERE COMING FROM COLD IOWA TO THIS WARM SUNNY SOUTHERN
25 CALIFORNIA, VERY HAPPY TO BE IN SOUTHERN CALIFORNIA RIGHT NOW.



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1 HE, AS I MENTIONED, IS A LIFETIME RESIDENT OF IOWA. HE AND HIS
2 WIFE, EMILY, MOVED TO PARAMOUNT THIS PAST JULY WITH THEIR TWO
3 SONS, JOE, AGE 4, AND JACK, AGE 2, TO BE PART OF OUR GREAT
4 EMMANUEL FAMILY THERE. WE WELCOME HIM HERE BUT ALSO TO EXTEND
5 A HEARTFELT THANKS FOR LEADING US IN THE INVOCATION AND LOOK
6 FORWARD TO SEEING HIM SOON, LIKE SUNDAY. [APPLAUSE]

7

8 **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU. THANK YOU, JOSEPH, FOR
9 LEADING US IN THE PLEDGE OF ALLEGIANCE. COULD WE HAVE THE
10 AGENDA, SACHI?

11

12 **CLERK SACHI HAMAI:** GOOD MORNING, MR. CHAIRMAN, MEMBERS OF THE
13 BOARD, WE WILL BEGIN TODAY'S AGENDA ON PAGE 6, AGENDA FOR THE
14 MEETING OF THE COMMUNITY DEVELOPMENT COMMISSION, ITEM 1-D.

15

16 **SUP. YAROSLAVSKY, CHAIRMAN:** HANG ON A SECOND. I CAN'T FIND
17 PAGE 6. MS. MOLINA MOVES, MR. KNABE SECONDS. UNANIMOUS VOTE.

18

19 **CLERK SACHI HAMAI:** AGENDA FOR THE MEETING OF THE HOUSING
20 AUTHORITY, ITEMS 1-H THROUGH 3-H. ON ITEM 1-H, THE EXECUTIVE
21 DIRECTOR OF THE HOUSING AUTHORITY REQUESTS THAT ITEM BE
22 CONTINUED ONE WEEK TO MARCH 27TH, 2007.

23



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1 **SUP. YAROSLAVSKY, CHAIRMAN:** WITHOUT OBJECTION, THAT WILL BE
2 THE ORDER. ON THE REMAINDER, BURKE MOVES, MOLINA SECONDS.
3 UNANIMOUS VOTE.

4

5 **CLERK SACHI HAMAI:** AGENDA FOR THE MEETING OF THE REGIONAL PARK
6 AND OPEN SPACE DISTRICT, ITEM-- ON ITEM 1-P, THE DIRECTOR OF
7 PARKS AND RECREATION REQUESTS THAT THIS ITEM BE REFERRED BACK
8 TO HIS DEPARTMENT.

9

10 **SUP. YAROSLAVSKY, CHAIRMAN:** WITHOUT OBJECTION, THAT WILL BE
11 THE ORDER.

12

13 **CLERK SACHI HAMAI:** BOARD OF SUPERVISORS, ITEMS 1 THROUGH 9. ON
14 ITEM NUMBER 9, THERE'S A REQUEST FROM A MEMBER OF THE PUBLIC
15 TO HOLD THIS ITEM.

16

17 **SUP. YAROSLAVSKY, CHAIRMAN:** WE WILL HOLD IT.

18

19 **CLERK SACHI HAMAI:** THE REST ARE BEFORE YOU.

20

21 **SUP. YAROSLAVSKY, CHAIRMAN:** KNABE MOVES, BURKE SECONDS.
22 UNANIMOUS VOTE.

23

24 **CLERK SACHI HAMAI:** CHIEF ADMINISTRATIVE OFFICER, ITEMS 10
25 THROUGH 16. ON ITEM 10, THE CHIEF ADMINISTRATIVE OFFICER IS



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1 REQUESTING THAT THIS ITEM BE REFERRED BACK TO HIS DEPARTMENT.
2 ON ITEM 11, AS INDICATED ON THE POSTED AGENDA, THE DIRECTOR OF
3 CHILDREN AND FAMILY SERVICES REQUESTS THAT THIS ITEM BE
4 CONTINUED TWO WEEKS TO APRIL 3RD, 2007. AND ON ITEM 12,
5 SUPERVISOR MOLINA REQUESTS THAT THIS ITEM BE CONTINUED ONE
6 WEEK TO MARCH 27TH, 2007. ITEMS 13 THROUGH 16 ARE BEFORE YOU.

7

8 **SUP. YAROSLAVSKY, CHAIRMAN:** WITHOUT OBJECTION, ITEM 10 WILL BE
9 REFERRED BACK TO THE C.A.O. 11 WILL BE CONTINUED FOR TWO WEEKS
10 AND 12 WILL BE CONTINUED FOR ONE WEEK. ITEMS 13 THROUGH 16,
11 MS. BURKE MOVES, MR. KNABE SECONDS. UNANIMOUS VOTE.

12

13 **CLERK SACHI HAMAI:** AGRICULTURAL COMMISSIONER/ WEIGHTS AND
14 MEASURES, ITEM 17.

15

16 **SUP. YAROSLAVSKY, CHAIRMAN:** MOLINA MOVES, KNABE SECONDS.
17 UNANIMOUS VOTE.

18

19 **CLERK SACHI HAMAI:** ARTS COMMISSION, ITEM 18.

20

21 **SUP. YAROSLAVSKY, CHAIRMAN:** BURKE MOVES, KNABE SECONDS.
22 UNANIMOUS VOTE.

23

24 **CLERK SACHI HAMAI:** CHIEF INFORMATION OFFICE, ITEM 19.

25



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1 **SUP. YAROSLAVSKY, CHAIRMAN:** KNABE MOVES, MOLINA SECONDS.

2 UNANIMOUS VOTE.

3

4 **CLERK SACHI HAMAI:** COMMUNITY DEVELOPMENT COMMISSION, ITEM 20.

5

6 **SUP. YAROSLAVSKY, CHAIRMAN:** KNABE MOVES, BURKE SECONDS.

7 UNANIMOUS VOTE.

8

9 **CLERK SACHI HAMAI:** DISTRICT ATTORNEY, ITEMS 21 AND 22. ON ITEM
10 22, AS INDICATED ON THE SUPPLEMENTAL AGENDA, THE DISTRICT
11 ATTORNEY REQUESTS THAT THIS ITEM BE CONTINUED TWO WEEKS TO
12 APRIL 3RD, 2007.

13

14 **SUP. YAROSLAVSKY, CHAIRMAN:** WITHOUT OBJECTION, THAT WILL BE
15 THE ORDER. ITEM 21, KNABE MOVES, MOLINA SECONDS. UNANIMOUS
16 VOTE.

17

18 **CLERK SACHI HAMAI:** HEALTH SERVICES, ITEMS 23 THROUGH 28. ON
19 ITEM 23, THIS RECOMMENDATION WAS REVISED AS INDICATED ON THE
20 SUPPLEMENTAL AGENDA AND THERE IS ALSO A REQUEST FROM A MEMBER
21 OF THE PUBLIC TO HOLD THIS ITEM.

22

23 **SUP. YAROSLAVSKY, CHAIRMAN:** ALL RIGHT. WE'LL HOLD IT.

24

25 **CLERK SACHI HAMAI:** AND 24 THROUGH 28 ARE BEFORE YOU.



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1

2 **SUP. YAROSLAVSKY, CHAIRMAN:** BURKE MOVES, MOLINA SECONDS.
3 UNANIMOUS VOTE.

4

5 **CLERK SACHI HAMAI:** INTERNAL SERVICES, ITEM 29.

6

7 **SUP. YAROSLAVSKY, CHAIRMAN:** MOLINA MOVES, KNABE SECONDS.
8 UNANIMOUS VOTE.

9

10 **CLERK SACHI HAMAI:** MENTAL HEALTH, ITEMS 30 THROUGH 32.

11

12 **SUP. YAROSLAVSKY, CHAIRMAN:** BURKE MOVES, KNABE SECONDS.
13 UNANIMOUS VOTE.

14

15 **CLERK SACHI HAMAI:** PARKS AND RECREATION, ITEMS 33 AND 34.

16

17 **SUP. YAROSLAVSKY, CHAIRMAN:** MOLINA MOVES, BURKE SECONDS.
18 UNANIMOUS VOTE.

19

20 **CLERK SACHI HAMAI:** PROBATION, ITEM 35.

21

22 **SUP. YAROSLAVSKY, CHAIRMAN:** MOLINA MOVES, KNABE SECONDS,
23 UNANIMOUS VOTE.

24

25 **CLERK SACHI HAMAI:** PUBLIC LIBRARY, ITEM 36.



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1

2 **SUP. YAROSLAVSKY, CHAIRMAN:** KNABE MOVES, BURKE SECONDS.
3 UNANIMOUS VOTE.

4

5 **CLERK SACHI HAMAI:** PUBLIC WORKS, ITEMS 37 THROUGH 58.

6

7 **SUP. YAROSLAVSKY, CHAIRMAN:** KNABE MOVES, BURKE SECONDS.
8 UNANIMOUS VOTE.

9

10 **CLERK SACHI HAMAI:** ON PAGE 28, SHERIFF, ITEM 59.

11

12 **SUP. YAROSLAVSKY, CHAIRMAN:** BURKE MOVES, MOLINA SECONDS.
13 UNANIMOUS VOTE.

14

15 **CLERK SACHI HAMAI:** ORDINANCES FOR ADOPTION, ITEMS 60 AND 61.
16 ON ITEM 60, THIS ALSO INCLUDES SUPERVISOR ANTONOVICH'S
17 AMENDMENTS AS INDICATED ON THE SUPPLEMENTAL AGENDA. AND ALSO
18 SUPERVISOR KNABE, SUPERVISOR ANTONOVICH AND A MEMBER OF THE
19 PUBLIC REQUEST THAT THIS ITEM BE HELD.

20

21 **SUP. YAROSLAVSKY, CHAIRMAN:** IT WILL BE HELD.

22

23 **CLERK SACHI HAMAI:** MISCELLANEOUS COMMUNICATIONS, ITEMS 62
24 THROUGH 69. ON ITEM 65, SUPERVISOR MOLINA APPROVES THE



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1 SETTLEMENT AGREEMENT BUT REQUESTS THAT THE CORRECTIVE ACTION
2 BE CONTINUED FOUR WEEKS TO APRIL 17, 2007.

3

4 **SUP. YAROSLAVSKY, CHAIRMAN:** ALL RIGHT. WITH THAT
5 UNDERSTANDING, MOLINA MOVES, BURKE SECONDS. UNANIMOUS VOTE.

6

7 **CLERK SACHI HAMAI:** I'M SORRY. CAN WE GO BACK TO ITEM 61? WE
8 NEED APPROVAL ON THAT ITEM.

9

10 **SUP. YAROSLAVSKY, CHAIRMAN:** SORRY ABOUT THAT. 61.

11

12 **CLERK SACHI HAMAI:** THAT WAS UNDER THE SECOND ORDINANCE.

13

14 **SUP. YAROSLAVSKY, CHAIRMAN:** YES. BURKE MOVES, KNABE SECONDS.
15 UNANIMOUS VOTE.

16

17 **CLERK SACHI HAMAI:** GREAT. THANK YOU. WE ARE ON MISCELLANEOUS,
18 ADDITIONS TO THE AGENDA REQUESTED BY BOARD MEMBERS AND THE
19 CHIEF ADMINISTRATIVE OFFICER WHICH WERE POSTED MORE THAN 72
20 HOURS IN ADVANCE OF THE MEETING AS INDICATED ON THE GREEN
21 SUPPLEMENTAL AGENDA. ITEM 70A.

22

23 **SUP. YAROSLAVSKY, CHAIRMAN:** MOLINA MOVES, BURKE SECONDS.
24 UNANIMOUS VOTE.

25



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1 **CLERK SACHI HAMAI:** 70B.

2

3 **SUP. YAROSLAVSKY, CHAIRMAN:** ANTONOVICH MOVES, BURKE SECONDS,
4 UNANIMOUS VOTE.

5

6 **CLERK SACHI HAMAI:** 70C.

7

8 **SUP. YAROSLAVSKY, CHAIRMAN:** ANTONOVICH MOVES, MOLINA SECONDS.
9 UNANIMOUS VOTE.

10

11 **CLERK SACHI HAMAI:** ON ITEMS CONTINUED...

12

13 **SUP. YAROSLAVSKY, CHAIRMAN:** EXCUSE ME. ANTONOVICH IS NOT IN
14 THE ROOM.

15

16 **CLERK SACHI HAMAI:** HE'S NOT HERE.

17

18 **SUP. YAROSLAVSKY, CHAIRMAN:** SO ON 70A AND 70B, BURKE MOVES AND
19 KNABE SECONDS, UNANIMOUS VOTE ON BOTH OF THOSE. AND, ON 70C,
20 BURKE MOVES IT AND KNABE SECONDS. UNANIMOUS VOTE.

21

22 **CLERK SACHI HAMAI:** ON ITEMS...

23

24 **SUP. MOLINA:** ON ITEM NUMBER 12, COULD WE RECONSIDER THAT? I'D
25 LIKE TO ASK SOME QUESTIONS.



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1

2 **SUP. YAROSLAVSKY, CHAIRMAN:** SURE. WITHOUT OBJECTION, MOLINA
3 MOVES, I'LL SECOND, MOTION TO RECONSIDER ITEM 12. IT'S BEFORE
4 US AND WE'LL HOLD IT FOR DISCUSSION. ANYTHING ELSE?

5

6 **CLERK SACHI HAMAI:** YES. ON ITEMS CONTINUED FROM PREVIOUS
7 MEETINGS FOR FURTHER DISCUSSION AND ACTION BY THE BOARD, ON
8 ITEM A-3, THE DIRECTOR OF HEALTH SERVICES IS REQUESTING TO
9 HOLD THIS ITEM FOR A REPORT.

10

11 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY. GO AHEAD.

12

13 **CLERK SACHI HAMAI:** THAT COMPLETES THE READING OF THE AGENDA.
14 BOARD OF SUPERVISORS' SPECIAL ITEMS BEGIN WITH SUPERVISORIAL
15 DISTRICT NUMBER 1.

16

17 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY. IF THERE'S, IF THERE'S,
18 AFTER WE DO THE PRESENTATIONS, IF THERE'S NO OBJECTION, I KNOW
19 YOU'RE UP FIRST BUT I'D LIKE TO ASK DR. CHERNOF TO GIVE HIS A-
20 3 REPORT FIRST IN THE INTEREST OF HIS TIME. ALL RIGHT. THEN,
21 DAVID, IF YOU'LL LET DR. CHERNOF KNOW THAT HE'LL BE UP FIRST
22 AFTER THE PRESENTATIONS. ALL RIGHT. THANK YOU. SO WE'RE DONE
23 WITH THE CONSENT CALENDAR. WE HAVE THE AGENDA-- THE
24 PRESENTATIONS. AM I UP FIRST FOR THE STARS OR DO I DO THAT IN
25 ORDER?



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1

2 **CLERK SACHI HAMAI:** THE STARS IS UP FIRST.

3

4 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY. AND THEN MS. MOLINA. YEAH.

5 NO PROBLEM. ALL RIGHT. YOU'LL BE UP-- WHY DON'T I JUST

6 RECOGNIZE YOU NOW. SUPERVISOR BURKE FOR A PRESENTATION.

7

8 **SUP. BURKE:** I'D LIKE TO CALL FORWARD JUDGE KELVIN D. FILER.

9 JUDGE FILER HAS BEEN SELECTED AS THIS YEAR'S UNIVERSITY OF

10 CALIFORNIA SANTA CRUZ DIVISION OF SOCIAL SCIENCES AS THE

11 SOCIAL SCIENCE RECIPIENT OF THE DISTINGUISHED SOCIAL SCIENCE

12 ALUMNI AWARD. HE RECEIVED HIS B.A. IN POLITICS FROM

13 STEVENSON'S COLLEGE BEFORE MOVING ON TO BOALT SCHOOL OF LAW AT

14 U.C. BERKELEY. FOR OVER 25 YEARS, HE'S BEEN MAKING HIS MARK IN

15 THE COURTS AND IS KNOWN FOR DISPENSING JUSTICE WITH INTEGRITY

16 AND COMPASSION. HE SPENT TWO YEARS IN THE STATE PUBLIC

17 DEFENDERS OFFICE BEFORE ESTABLISHING A PRIVATE PRACTICE IN

18 COMPTON. HIS LANDMARK CASE, WHICH HE ARGUED BEFORE THE SUPREME

19 COURT, ESTABLISHED THE RIGHT OF THE ACCUSED TO WEAR STREET

20 CLOTHES IN COURT RATHER THAN JAIL BLUES, WHICH MIGHT PREJUDICE

21 JURORS. HE IS A TREMENDOUS ROLE MODEL AND DEEPLY INVOLVED IN

22 HIS COMMUNITY. HE GOES TO SCHOOLS WEEKLY TO ENCOURAGE STUDENTS

23 TO WORK HARD AND FOLLOW THEIR DREAM. AND CERTAINLY WE KNOW

24 THAT HE COMES FROM A FAMILY OF LAWYERS. HIS DAD-- I SHOULDN'T

25 SAY THIS BUT HIS DAD TOOK THE BAR HOW MANY TIMES?



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1

2 **JUDGE KELVIN FILER:** 48.

3

4 **SUP. BURKE:** 48 TIMES AND HE BECAME A LAWYER, SO HIS DAD REALLY
5 WANTED TO SHOW HIM THAT IT'S IMPORTANT TO REALLY PERSEVERE. OF
6 COURSE, HE WENT THROUGH WITH FLYING COLORS AND NEVER HAD A
7 PROBLEM FIRST TIME BUT HIS DAD ESTABLISHED REALLY AN
8 ENCOURAGEMENT TO HIM AND IT'S A FAMILY THAT'S MADE GREAT
9 CONTRIBUTIONS AND HE HAS CONTINUED TO CONTRIBUTE SO MUCH TO
10 HIS COMMUNITY. WE'RE VERY PLEASED TO PRESENT THIS RECOGNITION.
11 [APPLAUSE]

12

13 **JUDGE KELVIN D. FILER:** JUST ON BEHALF OF THE COMPTON
14 COMMUNITY, BECAUSE I ALWAYS FEEL LIKE I'M REPRESENTING COMPTON
15 ANY TIME I RECEIVE ANY TYPE OF ACKNOWLEDGEMENT, I'D LIKE TO
16 THANK THE BOARD OF SUPERVISORS, AND PARTICULARLY THANK
17 SUPERVISOR BURKE. SHE NOT ONLY HAS OPENED THE DOORS FOR
18 INDIVIDUALS SUCH AS MYSELF BUT SHE STAYED THERE AND HELD IT
19 OPEN FOR US. THANK YOU VERY MUCH. [APPLAUSE]

20

21 **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU. IT'S A PLEASURE FOR ME
22 TO NOW INTRODUCE THE MARCH 2007 L.A. COUNTY STARS. FIRST IN
23 THE CATEGORY OF WORKFORCE EXCELLENCE-- OH, HERE COME THE
24 STARS. IT'S A PLEASURE TO INTRODUCE THE LOS ANGELES COUNTY
25 LEARNING ACADEMY. UNDER THE DIRECTION OF THE DEPARTMENT OF



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1 HUMAN RESOURCES, ORGANIZATIONAL AND EMPLOYEE DEVELOPMENT
2 DIVISION... [APPLAUSE]

3

4 **SUP. YAROSLAVSKY, CHAIRMAN:** ...ALONG WITH COLLABORATING COUNTY
5 DEPARTMENT REPRESENTATIVES FROM THE C.A.O., I.S.D., AUDITOR-
6 CONTROLLER, COUNTY COUNSEL AND THE EXECUTIVE OFFICE OF THE
7 BOARD. WE ALSO HAVE WITH US ACADEMIC PARTNERS FROM THE L.A.
8 UNIFIED SCHOOL DISTRICT, LOS ANGELES VALLEY COLLEGE, LOS
9 ANGELES CITY COLLEGE, CAL STATE NORTHRIDGE AND CAL STATE
10 DOMINGUEZ HILLS. THE ACADEMY WAS CREATED IN A STRATEGIC
11 APPROACH TO MEET THE MANY EMERGING EMPLOYEE DEVELOPMENT NEEDS
12 OF THE COUNTY'S LARGE AND DIVERSE WORKFORCE AND PARTICULARLY
13 TO ADDRESS THE DEVELOPMENT OF MANAGERS AND EXECUTIVES IN
14 SUPPORT OF SUCCESSION PLANNING. IT BEGAN WITH A FEW PROGRAMS--
15 BEGAN WITH A FEW PROGRAMS AND HAS GROWN TO INCLUDE MORE THAN
16 15 CERTIFICATE PROGRAMS AND OVER 20 WORKSHOPS. THE ACADEMY IS
17 UNIQUE BECAUSE OF THE PUBLIC PARTNERSHIP THAT HAS FORGED
18 BETWEEN THE COUNTY AND THE CAL STATE UNIVERSITY SYSTEM, THE
19 COMMUNITY COLLEGES AND THE L.A. UNIFIED SCHOOL DISTRICTS. WE
20 WANT TO CONGRATULATE EVERYONE INVOLVED WITH THE LOS ANGELES
21 COUNTY LEARNING ACADEMY FOR THE GREAT WORK THEY'RE DOING. IT
22 STARTED AS A SMALL IDEA AND HAS GOTTEN TO BE A BIG IDEA AND
23 IT'S SERVING THE NEEDS OF THIS COUNTY EXTREMELY WELL.
24 CONGRATULATIONS. [APPLAUSE]

25



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1 **SUP. YAROSLAVSKY, CHAIRMAN:** OUR NEXT RECIPIENT, ALSO FOR
2 WORKFORCE EXCELLENCE, IS JULIE VALDEZ, A LICENSED CLINICAL
3 SOCIAL WORKER FROM THE DEPARTMENT OF MENTAL HEALTH. [APPLAUSE
4]

5

6 **SUP. YAROSLAVSKY, CHAIRMAN:** GIVE HER A HAND. [APPLAUSE]

7

8 **SUP. YAROSLAVSKY, CHAIRMAN:** JULIE IS RESPONSIBLE FOR THE
9 ACCESS CENTER, THE ENTRY POINT FOR MENTAL HEALTH SERVICES
10 HANDLING 220,000 CALLS ANNUALLY AND FUNCTIONS AS A BACKUP
11 DISASTER COMMAND CENTER FOR THE NATIONAL HOTLINE. SHE HAS BEEN
12 ACTIVELY INVOLVED IN THE IMPLEMENTATION OF THE 2-1-1 SYSTEM
13 AND HAS SET UP A STATE MANDATED HOTLINE FOR SPECIALIZED FOSTER
14 CARE CONSUMERS. SHE LEADS, MOTIVATED AND WORKS COHESIVELY WITH
15 HER STAFF, PROMOTING A COMFORTABLE ORGANIZATIONAL ATMOSPHERE
16 AND APPRECIATES THE EFFORTS OF HER MULTILINGUAL AND
17 MULTIDISCIPLINARY STAFF TO ENSURE THAT OUR DIVERSE CLIENTELE
18 RECEIVES PROPER ASSISTANCE. CONGRATULATIONS, JULIE, AND THANK
19 YOU FOR YOUR LEADERSHIP AND YOUR DEDICATION. [APPLAUSE]

20

21 **SUP. YAROSLAVSKY, CHAIRMAN:** NEXT, IN THE CATEGORY OF FISCAL
22 RESPONSIBILITY, IT'S A PLEASURE TO INTRODUCE THE CLAIMS AND
23 LITIGATION SECTION OF THE DEPARTMENT OF PUBLIC WORKS. THIS
24 SECTION PROCESSES PROPERTY DAMAGE AND/OR PERSONAL INJURY
25 CLAIMS AND ASSISTS COUNSEL IN LITIGATION AGAINST THE COUNTY



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1 THROUGH THE DEPARTMENT OF PUBLIC WORKS. OVER THE PAST THREE
2 YEARS, THEY HAVE PROCESSED AN AVERAGE OF 700 CLAIMS PER YEAR.
3 MOREOVER, THEY HAVE REDUCED THE COSTS ASSOCIATED WITH CLAIMS
4 AND LITIGATION BY UTILIZING INFORMATIONAL TECHNOLOGIES,
5 INVESTIGATING CLAIMS WITH THE EXPECTATION OF LITIGATION AND
6 RETAINING COUNCIL AT THE EARLIEST STAGES. IT'S SAVED US A
7 CONSIDERABLE AMOUNT OF TAXPAYERS' MONEY AND WE WANT TO
8 CONGRATULATE ALL THE PEOPLE INVOLVED IN THE CLAIMS AND
9 LITIGATION SECTION OF THE DEPARTMENT OF PUBLIC WORKS. [
10 APPLAUSE]

11

12 **SUP. YAROSLAVSKY, CHAIRMAN:** LET'S HEAR IT FOR ALL OF OUR
13 STARS. OKAY. NEXT, SUPERVISOR BURKE, YOU'LL-- YOU'RE NEXT AND
14 THEN I'LL COME BACK FOR MY OTHER PRESENTATIONS.

15

16 **SUP. BURKE:** (OFF-MIKE).

17

18 **SUP. YAROSLAVSKY, CHAIRMAN:** SHE HAS NO PRESENTATIONS.

19

20 **SUP. BURKE:** WELL, I THINK THAT SHE'S GOING TO COME UP HERE. WE
21 HAVE A CENTENARIAN. EMMA JACKSON IS GOING TO COME UP. OKAY.
22 I'M GOING TO JUST START TO GIVE YOU SOME INTRODUCTION WHILE
23 SHE'S COMING UP. EMMA JACKSON WAS BORN IN 1905 AND SHE'S A
24 VIBRANT, 102-YEAR-OLD CENTENARIAN. SHE'S THE ELDEST OF SIX
25 CHILDREN, ALL OF WHICH ARE STILL LIVING. SHE STILL MAINTAINS



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1 AND BALANCES HER CHECKBOOK, IS AN ACTIVE MEMBER OF THE
2 WASHINGTON IRVING LIBRARY AND LOVES TO TRAVEL, VISITING HER
3 SISTERS IN DETROIT, CLEVELAND AND ALABAMA. SHE'S KNOWN AS AN
4 EXPERT SEAMSTRESS AND EXCELS AT KNITTING AND CROCHETING, IN
5 ADDITION TO MAKING BEAUTIFUL QUILTS. MOST IMPRESSIVE IS THAT
6 SHE RECENTLY BEGAN AN ACTING CAREER, RECENTLY AUDITIONING TO
7 APPEAR IN COMMERCIALS. SO IT'S WITH GREAT PLEASURE THAT WE
8 CELEBRATE HER BIRTHDAY AND RECOGNIZE EMMA CARR JACKSON, 105!
9 I'M SORRY. 102! 102! BORN IN 1905. 102. [APPLAUSE]

10

11 **SUP. BURKE:** CONGRATULATIONS TO YOU. PLEASE SAY A WORD FOR US.

12

13 **EMMA JACKSON:** THANK YOU.

14

15 **SUP. BURKE:** I'M GOING TO LIFT THIS OUT SO IT WILL BE CLOSER TO
16 HER. THAT SHOULD BE BETTER.

17

18 **EMMA JACKSON:** GOOD MORNING, EVERYBODY. I AM VERY THANKFUL TO
19 BE HERE. I APPRECIATE VERY MUCH THE INVITATION TO HAVE ME
20 HERE. I THANK YOU. AND THE PROGRAM SAYS EVERYTHING I COULD
21 TELL YOU. <LAUGHTER>

22

23 **SUP. BURKE:** WELL, WE HAVE A QUILTER HERE. SUPERVISOR GLORIA
24 MOLINA IS ANOTHER QUILTER. I QUILT A LITTLE BIT BUT SHE'S A
25 REAL QUILTER. YOU DO QUILTING AND KNITTING, RIGHT?



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1

2 **EMMA JACKSON:** RIGHT. CROCHETING AND KNITTING AND MAKING
3 QUILTS. AND MY OCCUPATION IS DRESS MAKING. YES, I'M A RETIRED
4 DRESS MAKER.

5

6 **SUP. BURKE:** NOW AN ACTRESS, RIGHT? WELL, MANY HAPPY RETURNS
7 AND MANY MORE IN YOUR FUTURE. AND WHO DO YOU HAVE HERE WITH
8 YOU?

9

10 **EMMA JACKSON:** MY THREE SONS. JOHN, DAVID AND CARL BUT THIS IS
11 THE OLDEST AND THEY GO THAT WAY. [LAUGHTER]

12

13 **SUP. BURKE:** WELL, HAPPY, HAPPY BIRTHDAY.

14

15 **EMMA JACKSON:** THANK YOU AND THANK EVERYONE. [APPLAUSE]

16

17 **SUP. BURKE:** THANK YOU. THAT CONCLUDES MY PRESENTATIONS.

18

19 **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU. I HAVE A COUPLE
20 PRESENTATIONS. FIRST, I'D LIKE TO ASK LEONARD SCHNEIDERMAN TO
21 COME FORWARD. IT'S A PRIVILEGE TO HAVE DR. LEONARD
22 SCHNEIDERMAN THIS MORNING. WE WANTED TO HONOR HIM FOR NO
23 PARTICULAR REASON. IT'S NOT HIS BIRTHDAY, HE'S NOT RETIRING
24 BUT HE HAS BEEN SUCH A GREAT ASSET TO THIS COUNTY AND TO THIS
25 COMMUNITY THAT WE WANTED TO TAKE THIS OPPORTUNITY TO HONOR



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1 HIM. LEONARD SCHNEIDERMAN SERVED AS THE DEAN AND PROFESSOR OF
2 U.C.L.A. SCHOOL OF SOCIAL WELFARE FROM 1983 TO '93, AS A
3 CONSULTANT TO THE CALIFORNIA LEGISLATURE'S COMMITTEES ON
4 HEALTH AND HUMAN SERVICES FROM 1985 TO '91, AS PROFESSOR
5 EMERITUS AT U.C.L.A.'S SCHOOL OF PUBLIC POLICY FROM 1993 TO
6 THE PRESENT AND IS CURRENTLY A VISITING PROFESSOR AT BEN-
7 GURION UNIVERSITY IN ISRAEL. HE IS A DISTINGUISHED SCHOLAR AND
8 ADVOCATE WHO HAS WORKED TIRELESSLY TO IMPROVE THE SOCIAL
9 SERVICE SYSTEM AND WELLBEING OF CHILDREN AND FAMILIES IN LOS
10 ANGELES COUNTY AND I WOULD SAY THROUGHOUT THE STATE OF
11 CALIFORNIA AND HAS EXTENSIVELY STUDIED INDIVIDUAL AND FAMILY
12 POVERTY, THE EFFECTIVENESS OF PUBLIC POLICY AND PROGRAM
13 RESPONSES TO POVERTY AND THE DIFFERENTIAL ROLE OF SOCIAL
14 WELFARE POLICIES AND PROGRAMS IN FIRST AND THIRD WORLD
15 COUNTRIES. DR. SCHNEIDERMAN PROVIDED GUIDANCE AND LEADERSHIP
16 ON VARIOUS COMMITTEES, INCLUDING THE CALWORKS SANCTIONED
17 ACTION PLAN PARTNERS WORKGROUP, THE C.I.M.H. IMPLICATIONS
18 WORKGROUP, COMMITTEE ON REVIEW AND EVALUATION OF CALWORKS AND
19 THE BLUE RIBBON TASK FORCE ON HOMELESSNESS. HE'S SUCCESSFULLY
20 ADVOCATED FOR RESEARCH AND IMPROVEMENT IN THE AREAS OF
21 SANCTIONS AND SUPPORTIVE SERVICES. HIS EXEMPLARY LEADERSHIP
22 HAS MADE A LASTING CONTRIBUTION TO IMPROVING THE LIVES OF
23 DISADVANTAGED FAMILIES. HIS PERSISTENCE, INCISIVE ANALYTICAL
24 SKILLS, KNOWLEDGE AND EXPERIENCE HAS INFLUENCED NUMEROUS
25 D.P.S.S. PROGRAMS INCLUDING SANCTIONS, EMPLOYMENT, SUPPORTIVE



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1 SERVICES AND FRAUD. HE HAS BEEN MY COMMISSIONER ON THE
2 D.P.S.S. COMMISSION I THINK SINCE I TOOK OFFICE HERE IN 1994.
3 SO THE BOARD OF SUPERVISORS WANTED TO TAKE THIS OPPORTUNITY,
4 LEONARD, TO HONOR YOU AND TO COMMEND YOU FOR YOUR OUTSTANDING
5 AND DEDICATED SERVICE TO THE COUNTY, THE FAMILIES THAT THE
6 COUNTY SERVES. I WOULD ADD ONE OTHER THING IS HE'S AN AVID
7 U.C.L.A. BASKETBALL FAN AND I KNOW WHAT A SACRIFICE THIS IS
8 FOR YOU TO COME HERE DURING SWEET 16 WEEK BECAUSE I KNOW
9 YOU'RE WORKING OUT AND YOU'RE PREPARING AND SCOUTING THE
10 OPPOSITION. HE AND I SIT NOT FAR FROM EACH OTHER AT THE BALL
11 GAMES AND IT'S ANOTHER THING WE HAVE IN COMMON. LEONARD, YOU
12 HAVE BEEN A GREAT ASSET TO THE COUNTY, TO THE PEOPLE OF THE
13 COUNTY BUT ESPECIALLY TO ME AND MY OFFICE AND MY STAFF AND I
14 WANT TO THANK YOU FOR YOUR PARTNERSHIP AND FOR YOUR
15 FRIENDSHIP. CONGRATULATIONS. [APPLAUSE]

16

17 **DR. LEONARD SCHNEIDERMAN:** WELL, I WANT TO THANK THE BOARD FOR
18 THIS CITATION, RECOGNITION. I PARTICULARLY WANT TO THANK ZEV
19 FOR HIS CONFIDENCE IN APPOINTING ME AS HIS REPRESENTATIVE ON
20 THE COMMISSION. I WANT TO THANK ALL OF MY COLLEAGUES HERE.
21 CHAIRMAN DEBALAG, WHOSE LEADERSHIP TO THE COMMISSION HAS BEEN
22 OUTSTANDING AND WHO HAS BEEN VERY SUPPORTIVE IN ALL OF THE
23 ACTIVITIES WE'VE BEEN INVOLVED IN, ALL OF MY COWORKERS, IN
24 BEHALF OF BETTER SOCIAL SERVICES FOR THE CITIZENS OF LOS
25 ANGELES COUNTY. LET ME JUST SAY TWO THINGS THAT I PARTICULARLY



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1 WANT TO CALL ATTENTION TO. ONE IS THE DEPARTMENT OF PUBLIC
2 SOCIAL SERVICES IS TRULY AN EXTRAORDINARY COUNTY DEPARTMENT.
3 WHEN ONE CONSIDERS THAT ALMOST 3 MILLION PEOPLE PER YEAR ARE
4 REPRESENTED IN THE CLIENTELE OF THAT ONE DEPARTMENT, 30% OF
5 THE POPULATION OF LOS ANGELES COUNTY, ONE CAN HARDLY
6 OVERESTIMATE THE IMPACT OF THAT DEPARTMENT. THE SECOND POINT I
7 WANT TO MAKE IS THAT THOSE THREE MILLION PEOPLE ARE KNOWN TO
8 OTHER DEPARTMENTS OF THE COUNTY AS WELL. THERE'S A LOT OF
9 INTERDEPARTMENTAL CROSSOVER, A GREAT NEED FOR SERVICE
10 INTEGRATION BETWEEN DEPARTMENTS IN ORDER TO ADDRESS THE
11 MULTIPLICITY OF NEEDS THAT THESE FAMILIES REPRESENT AND I WANT
12 PARTICULARLY TO COMMEND THE BOARD ON THE ACTION IT'S TAKEN TO
13 INTEGRATE THE SERVICE FUNCTIONS OF THE COUNTY WITHIN THE
14 C.A.O.'S OFFICE WITH A HOPE THAT THIS WILL REPRESENT A GIANT
15 STEP FORWARD, NOT ONLY IN ADMINISTRATIVE INTEGRATION BUT
16 SERVICE INTEGRATION SO THAT WE CAN DEVELOP INTERDEPARTMENTAL
17 APPROACHES TO THE NEEDS OF FAMILIES WHOSE NEEDS PUT THEM IN
18 TOUCH EVERYWHERE BUT THEY MAY EFFECTIVELY BE SERVED NOWHERE
19 BECAUSE NO ONE AUTHORITY HAS THE AUTHORITY AND THE ABILITY TO
20 RESPOND TO THEIR NEEDFULNESS. SERVICE INTEGRATION IS BADLY
21 NEEDED. I COMMEND THE BOARD FOR ITS ADMINISTRATIVE INTEGRATION
22 AND LOOK FORWARD TO THIS AS A GIANT STEP FORWARD IN
23 INTEGRATING SERVICES TO THE MOST VULNERABLE AND NEEDY FAMILIES
24 IN THIS COMMUNITY. SO THANK YOU, CHAIR. [APPLAUSE]

25



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1 **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU. I'D LIKE TO ASK LYNDA
2 CASTRO TO COME FORWARD. THERE SHE IS. COMMANDER LYNDA CASTRO
3 CURRENTLY SERVES WITH DISTINCTION AS A COMMANDER IN THE LOS
4 ANGELES COUNTY SHERIFF'S DEPARTMENT, A POSITION SHE HAS HELD
5 SINCE JULY 2003. SHE PREVIOUSLY SERVED IN A WIDE VARIETY OF
6 ASSIGNMENTS SINCE JOINING THE DEPARTMENT IN 1977, INCLUDING
7 SERVICE IN THE SYBIL BRAND INSTITUTE, THE SHERIFF'S
8 INFORMATION, TRANSIT SERVICES AND RECRUIT TRAINING BUREAUS,
9 PITCHESS DETENTION CENTER, SOUTH FACILITY AND IN SEVERAL
10 STATIONS INCLUDING WEST HOLLYWOOD, WHERE I GOT TO KNOW HER.
11 THROUGHOUT HER CAREER, SHE HAS DEMONSTRATED A SPECIAL APTITUDE
12 FOR COMBINING HER COMMITMENT TO PROTECTING PUBLIC SAFETY WITH
13 AN ABIDING CONCERN FOR THE HUMAN RELATIONS ASPECTS OF THE LAW
14 ENFORCEMENT MISSION, A UNIQUE APPROACH THAT HAS BROUGHT HER
15 WELL EARNED RECOGNITION FOR HER EFFORTS. SHE'S RECEIVED
16 SPECIAL HONORS BY THE ANTI-DEFAMATION LEAGUE OF NARBERTH IN
17 THE PACIFIC SOUTHWEST REGION, WHICH CONFERRED UPON HER A
18 COVETED HELENE AND JOSEPH SHERWOOD PRIZE FOR COMBATING HATE,
19 AN AWARD RECOGNIZING LAW ENFORCEMENT PERSONNEL WHO MAKE A
20 SIGNIFICANT DIFFERENCE IN THEIR COMMUNITIES AND SERVE AS ROLE
21 MODELS FOR THEIR DEPARTMENTS, GOING BEYOND THE CALL OF DUTY IN
22 THEIR EFFORTS TO PROTECT THE COMMUNITY. SHE RESIDES IN HERMOSA
23 BEACH WITH HER HUSBAND, RICHARD, ALSO A COMMANDER IN THE LOS
24 ANGELES SHERIFF'S DEPARTMENT AND SHARES WITH HIM ENORMOUS
25 PRIDE IN A FAMILY THAT, BETWEEN THEM, NUMBERS FIVE GROWN



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1 CHILDREN AND FOUR GRANDSON. THEY TAKE GREAT PLEASURE IN
2 LEISURE ACTIVITIES, SUCH AS RUNNING, READING AND TRAVELING.
3 THE BOARD OF SUPERVISORS OF THE COUNTY OF LOS ANGELES EXTENDS
4 SINCERE CONGRATULATIONS FOR THIS AWARD THAT YOU HAVE RECEIVED,
5 THE PRESTIGIOUS SHERWOOD AWARD, WITH BEST WISHES FOR CONTINUED
6 SUCCESS IN ALL YOUR FUTURE ENDEAVORS. LYNDA, YOU ARE A CLASS
7 ACT AND REALLY I CAN'T THINK OF ANYONE MORE DESERVING OF THIS
8 AWARD THAN YOU ARE. WE'VE ENJOYED WORKING WITH YOU, THE
9 PARTNERSHIP WE'VE HAD WITH YOU WHEN YOU WERE IN WEST HOLLYWOOD
10 BUT EVEN YOUR HIGHER-UP POSITIONS NOW, YOU'RE CARRYING ON THE
11 SAME LEVEL OF PROFESSIONALISM, PASSION AND HUMANITY THAT YOU
12 SHOWED IN WEST HOLLYWOOD, SO I WANT TO PERSONALLY CONGRATULATE
13 YOU AND THE BOARD DOES, TOO.

14

15 **COMMANDER LYNDA CASTRO:** THANK YOU VERY MUCH. I APPRECIATE IT.
16 [APPLAUSE]

17

18 **COMMANDER LYNDA CASTRO:** I'D JUST LIKE TO SAY THANK YOU VERY
19 MUCH NOT ONLY TO THE BOARD. I'VE BEEN ABLE TO SERVE IN ALL
20 FIVE DISTRICTS IN MY ASSIGNMENTS AT SEVEN DIFFERENT PATROL
21 STATIONS BUT IT'S BEEN AN HONOR TO SERVE ALL THE DIVERSE
22 COMMUNITIES AND I LOOK FORWARD TO CONTINUING TO SERVE AS THE
23 EQUITY COMMANDER FOR THE DEPARTMENT, PARTICULARLY THANKING MY
24 BOSS, UNDER-SHERIFF LARRY WALDY, WHO IS HERE WITH ME TODAY FOR
25 THAT ASSIGNMENT. THANK YOU, SIR.



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1

2 **SUP. ANTONOVICH:** I THINK WE SHOULD GIVE A COMMENDATION TO
3 UNDER-SHERIFF LARRY WALDIE, WHO HAS LOST 35 POUNDS.
4 CONGRATULATIONS. A GOOD ROLE MODEL FOR THE COUNTY. VERY GOOD.
5 CONGRATULATIONS, LARRY.

6

7 **SUP. KNABE:** HE SAID THAT WITH HIS GLASSES OFF, LARRY.

8

9 **UNDER-SHERIFF LARRY WALDIE:** I GAVE UP DRINKING AND MEAT.

10

11 **SUP. YAROSLAVSKY, CHAIRMAN:** HEH-HEH. ALL RIGHT. SUPERVISOR
12 KNABE.

13

14 **SUP. KNABE:** I'D LIKE TO CALL NANCY MAHR UP, COUNTY LIBRARIAN,
15 MARGARET TODD, CHIEF DEPUTY TOM MCGUIRE AND ASSISTANT DIRECTOR
16 OF PUBLIC SERVICES FOR THE LIBRARY, WENDY ROMANOW, TO ASK THEM
17 TO JOIN ME UP HERE. ALL RIGHT. YOU CAN BE ON EITHER SIDE.
18 YOU'RE THE HONOREE. OBVIOUSLY, WE ARE VERY PLEASED TODAY TO
19 HONOR NANCY AND TO-- ON HER RETIREMENT AS WELL AS TO THANK
20 HER, FROM THE LOS ANGELES COUNTY PUBLIC LIBRARY. SHE HAS
21 SERVED AS OUR PUBLIC INFORMATION OFFICER FOR MORE THAN 10
22 YEARS. WE WERE COMMENTING UPSTAIRS IT'S UNIQUE TO SEE HER ON
23 THIS SIDE. USUALLY, SHE HAS A CAMERA IN HER HANDS ON THE OTHER
24 SIDE DOING HER THING. SHE'S HANDLED PRESS RELATIONS, LIBRARY
25 LEGISLATIVE ACTIVITIES AT BOTH THE STATE AND FEDERAL LEVELS,



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1 PUBLIC RELATIONS PROGRAMS, SUCH AS OUR BLACK HISTORY MONTH,
2 LIVING LEGENDS PROGRAM, OUR OPERA TALES, THE LIBRARY'S
3 PARTICIPATION IN THE "LOS ANGELES TIMES" FESTIVAL OF BOOKS AND
4 MANY OTHER EVENTS. IN ADDITION TO HER WORK WITH THE COUNTY
5 LIBRARY, SHE HAS BEEN AN ACTIVE COMMUNITY VOLUNTEER IN THE
6 FOURTH DISTRICT FOR OVER 35 YEARS. IN THE PAST, SHE HAS SERVED
7 ON THE BOARDS OF MANY ORGANIZATIONS, INCLUDING THE FRIENDS OF
8 THE LIBRARY AND PALOS VERDES, THE PALOS VERDES PENINSULA
9 COORDINATING COUNCIL, LEAGUE OF WOMEN VOTERS AND NUMEROUS
10 P.T.A.S DOWN THERE. SHE'S CURRENTLY A MEMBER OF THE PENINSULA
11 SYMPHONY ASSOCIATION, THE AMERICAN ASSOCIATION FOR UNIVERSITY
12 WOMEN AND SHE ALSO, IN HER OWN RIGHT, IS ELECTED AND IS VICE-
13 PRESIDENT OF THE PALOS VERDES LIBRARY BOARD OF TRUSTEES. SO WE
14 WANT TO THANK HER FOR HER MANY CONTRIBUTIONS TO THE CITIZENS
15 OF LOS ANGELES COUNTY ON BEHALF OF WHAT SHE'S DONE FOR THE
16 LIBRARY AND THE OUTREACH THAT SHE'S EXTENDED TO MAKE READING A
17 FUN KIND OF A THING AND ACCESS TO EVERYONE BUT ALSO TO THANK
18 HER FOR HER MANY YEARS OF VOLUNTEER SERVICE BUT, AS I SAID
19 UPSTAIRS, SHE MAY BE RETIRING FROM THE COUNTY BUT WE KNOW THAT
20 WE WILL SEE HER IN MANY OTHER ORGANIZATIONS BECAUSE SHE IS A
21 GREAT PUBLIC SERVANT. CONGRATULATIONS, NANCY. [APPLAUSE]

22

23 **SUP. BURKE:** MR. CHAIR, I WOULD JUST LIKE TO JOIN IN THANKING
24 HER. THANK YOU, NANCY, FOR ALL YOUR HARD WORK. I KNOW THAT
25 SOME OF OUR EVENTS ARE VERY TRYING AND STRESSFUL BUT WE'VE



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1 BEEN ABLE TO PUT THEM ON BECAUSE OF YOUR HELP AND, THROUGHOUT
2 OUR WHOLE DISTRICT, ALL OF THE THINGS THAT YOU HAVE DONE FOR
3 THE LIBRARY IS GOING TO BENEFIT SO MANY PEOPLE OVER SO MANY
4 YEARS. THANK YOU VERY MUCH FOR YOUR SERVICE. [APPLAUSE]

5

6 **SUP. KNABE:** I'M GOING TO ASK MARGARET TO SAY A FEW WORDS.

7

8 **NANCY MAHR:** IT'S BEEN A PLEASURE TO WORK FOR THE COUNTY
9 LIBRARIAN AND FOR THE COUNTY. I FEEL THAT THE LIBRARY IS SUCH
10 A VITAL RESOURCE TO ALL OF OUR COMMUNITIES AND OUR 84
11 LIBRARIES DO WONDERFUL SERVICE, PROVIDING THE ACCESS TO
12 INFORMATION AND OPENING THE DOOR FOR READING FOR OUR CHILDREN,
13 SO-- AND I APPRECIATE ESPECIALLY THE WONDERFUL STAFF OF THE
14 PUBLIC LIBRARY, INCLUDING THE LADIES WHO ARE HERE TODAY AS THE
15 LIBRARY MANAGEMENT. THEY DO A GREAT JOB AND HAVE A VERY
16 INNOVATIVE DEPARTMENT. THANK YOU SO MUCH. [APPLAUSE]

17

18 **MARGARET TODD:** I WANT TO THANK NANCY FOR ALL SHE DOES. AND SHE
19 KNOWS WE ARE GOING TO MISS HER. THERE'S NO WAY WE'RE GOING TO
20 TRULY REPLACE HER. ALTHOUGH I'M LOSING HER, I KNOW THE
21 LIBRARY IS NOT. SHE'LL BE ON THE BOARD OF TRUSTEES FOR THE
22 PALOS VERDES DISTRICT AND I KNOW, SUPERVISOR, SHE'LL REMAIN
23 ACTIVE IN PALOS VERDES, SO YOU WON'T BE LOSING HER.

24



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1 **SUP. KNABE:** I KNOW. I KNOW. WE'RE GOING TO ASK OUR DIRECTOR OF
2 COMMUNITY AND SENIOR SERVICES, CYNTHIA BANKS, TO JOIN ME AS WE
3 RECOGNIZE OUR MEDIATION WEEK HONOREES. THROUGHOUT-- THIS WEEK
4 IS MEDIATION WEEK HERE THROUGHOUT LOS ANGELES COUNTY. FOR 19
5 YEARS NOW, WE HAVE FUNDED A LOCAL DISPUTE RESOLUTION PROGRAM.
6 THESE PROGRAMS, WHICH UTILIZE SPECIALLY TRAINED VOLUNTEERS,
7 ARE A VERY VALUABLE SERVICE TO THE PUBLIC AND THE COURTS BY
8 PROVIDING ALTERNATIVE MEANS FOR SETTLING DISPUTES OUTSIDE THE
9 TRADITIONAL JUDGE AND JURY SYSTEM. LAST YEAR, THESE
10 ORGANIZATIONS ASSISTED MORE THAN 40,000 RESIDENTS, BUSINESSES
11 AND ORGANIZATIONS ACROSS LOS ANGELES COUNTY TO SETTLE THEIR
12 DIFFERENCES OUTSIDE OF COURT, AND-- WHICH WE ALL KNOW IS A
13 VERY COSTLY AND TIME-CONSUMING OPERATION, SO WE'D LIKE TO
14 ACKNOWLEDGE OUR HONOREES WHO WE HONORED UPSTAIRS INDIVIDUALLY.
15 MR. MAX LONDON, THE VOLUNTEER OF THE YEAR, AND HE HAS MEDIATED
16 OVER I BELIEVE 1,400 CASES AND AN 80% SUCCESS RATE, SO WE WANT
17 TO THANK MAX FOR HIS EFFORTS. STEVE GOLDSMITH-- WHERE'S STEVE?
18 WAVE YOUR HAND THERE, STEVE. STEVE IS OUR OUTSTANDING STAFF
19 PERSON AND ANN IPORACH-- DID I SAY THAT? IPORACH. OH, IT'S A
20 LOT EASIER THAN THEY PUT DOWN HERE THEN. IPORACH. AS OUR
21 OUTSTANDING YOUNG PERSON. AND SHE WAS-- AS I UNDERSTOOD THE
22 STORY UPSTAIRS, WE GOT A COUPLE OF THEM HERE, THEY JUST DID A
23 GREAT JOB BEING PART OF THE SYSTEM AND THEN WIND UP DOING THE
24 TRAINING ON THE OTHER END TO BECOME VERY SUCCESSFUL. SHE WAS
25 ACTUALLY A SPEAKER AT A CONVENTION OF THE DISPUTE RESOLUTIONS



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1 AND IT'S ONE SUCCESS AFTER ANOTHER. AND MY POINT UPSTAIRS TO
2 EVERYONE IS I DON'T THINK THE PEOPLE OF THIS GREAT COUNTY
3 UNDERSTAND OR APPRECIATE WHAT IS BEHIND ME HERE, WHAT THEY DO
4 EACH AND EVERY DAY AND ON AN ANNUAL BASIS FOR THE CITIZENS AND
5 BUSINESSES OF LOS ANGELES COUNTY AND THE MILLIONS OF DOLLARS
6 THEY NOT ONLY SAVE US BUT SAVE THE CITIZENS AS WELL. SO WE
7 ALSO WANT TO RECOGNIZE AND ACKNOWLEDGE THE SUPREME COURT AND
8 THE CENTINELA YOUTH SERVICES FOR THEIR OUTSTANDING PROGRAMS
9 THROUGH THE YEAR AS WELL AS JUDGE BENDIX, WHO TOOK THE TIME
10 TODAY TO BE HERE AND TO HONOR THESE IMPORTANT FOLKS. SO I'M
11 GOING TO PRESENT THIS TO CYNTHIA, SHE'S GOING TO SAY A FEW
12 WORDS. I WANT TO ASK JUDGE BENDIX TO SAY A FEW WORDS. AGAIN, A
13 HEARTFELT THANKS FOR THESE FOLKS BEHIND US IN RECOGNITION OF
14 MEDIATION WEEK AND ALL THAT THEY DO EACH AND EVERY DAY.

15

16 **CYNTHIA BANKS:** THANK YOU, SUPERVISOR. EACH YEAR WHEN WE COME
17 TO THIS ROOM TO ACCEPT THE SCROLLS FOR THE OUTSTANDING
18 PROGRAMS OF THE MEDIATION PROGRAM, I AM REMINDED THAT THIS
19 TRULY IS A PROGRAM OF THE COMMUNITY. WITHOUT THE COMMUNITY,
20 CONTRACTING AGENCIES AND THE VOLUNTEERS THAT ASSIST IN THIS
21 PROGRAM, WE COULD NOT PERFORM THE WORK THAT HAS BEEN DONE TO
22 RESOLVE THE CONFLICTS THAT COULD HAVE COME TO COURT AND, IN
23 MANY CASES, STRANGLED THE COURT SYSTEM. SO I WANT TO THANK
24 EACH AND EVERY ONE OF YOU THAT ARE HERE TODAY AND THANK THE
25 BOARD OF SUPERVISORS FOR HONORING THIS WEEK.



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1

JUDGE BENDIX: I'LL BE BRIEF. WHEN I WAS THINKING ABOUT WHAT TO SAY TODAY, I STARTED LOOKING AT BARTLETS. WHENEVER THEY HAVE THE WORD MEDIATION, THE WORD ART IS NEXT TO IT, AND THAT INCLUDES A QUOTE FROM THOMAS MANN AND I WAS THINKING ALL OF YOU HERE ARE ARTISTS IN WHAT YOU DO. IT'S AN ART AND NOT JUST A SCIENCE. AND WE'RE GRATEFUL FOR ALL WHAT YOU DO AND I ALSO WANTED TO SAY THAT NOT ONLY ARE WE GRATEFUL TO OUR VOLUNTEERS BUT WE'RE ALSO GRATEFUL TO THE BOARD AND TO ESTHER SERRANO AND MISS BANKS FOR ALL THE SUPPORT WE GET. WE COULD NOT DO WHAT WE DO WITHOUT YOUR YEARLY AND LOVING SUPPORT SO THANK YOU.

12

SUP. KNABE: THANK YOU ALL VERY MUCH. [APPLAUSE]

14

SUP. KNABE: THAT'S IT. I'M THROUGH.

16

SUP. YAROSLAVSKY, CHAIRMAN: MR. ANTONOVICH.

18

SUP. ANTONOVICH: WELL, THIS IS AN OPPORTUNITY ONCE AGAIN WHERE WE CAN RECOGNIZE OUR YOUNG PEOPLE OF EXCELLENCE WITHIN THE COUNTY OF LOS ANGELES WHO HAVE DONE A SUPERB JOB ACADEMICALLY AND THESE ARE THE GRANADA HILLS CHARTER HIGH SCHOOL ACADEMIC DECATHLON TEAM AND THEIR COACH, NICOLAS WEBBER, AND THE GRANADA HILLS CHARTER HIGH SCHOOL EXECUTIVE DIRECTOR, BRIAN BOWER. THE ACADEMIC DECATHLON TEAM JUST RECENTLY PARTICIPATED



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1 IN THE 28TH ANNUAL CALIFORNIA ACADEMIC DECATHLON COMPETITION.
2 THERE ARE 50 HIGH SCHOOLS ACROSS THE STATE WHO PARTICIPATED IN
3 THIS EVENT. GRANADA HILLS CHARTER HIGH SCHOOL SCORED SECOND
4 WITH A SCORE OF 50,286 POINTS. THE SECOND POINT FINISH COMES
5 ON THE HEELS OF THEIR FIRST PLACE FINISH AT THE L.A. UNIFIED
6 SCHOOL DISTRICT'S COMPETITION ACADEMIC DECATHLON COMPETITION.
7 THE TEAM HELPED BY ITS STRONG PERFORMANCE ON THE PUBLIC SUPER
8 QUIZ PORTION OF THE COMPETITION SCORED 49,775 OVERALL POINTS
9 OUT OF A POSSIBLE 60,000 POINTS AND THE TEAM ADDITIONALLY
10 RECEIVED OVER 30 MEDALS ACROSS THE CATEGORIES OF LANGUAGE,
11 LITERATURE, MUSIC, SOCIAL SCIENCE, ART, MATHEMATICS, ESSAY,
12 ECONOMICS, SPEECH AND INTERVIEW. SO NOW THE BOARD HAS
13 CONGRATULATED THE GRANADA HILLS CHARTER HIGH SCHOOL ACADEMIC
14 DECATHLON ON THEIR ACCOMPLISHMENT AND FURTHER WISHES THEM
15 CONTINUED SUCCESS IN THEIR FUTURE ENDEAVORS AS THEY MOVE ON
16 FROM THE HIGH SCHOOL OUT INTO THE UNIVERSITIES AND TO THE
17 WORLD. SO FIRST LET US GIVE TO THE SCHOOL, THE GRANADA HILLS
18 CHARTER. SO BRIAN? [APPLAUSE]

19

20 **SUP. ANTONOVICH:** LESLIE? [APPLAUSE]

21

22 **SUP. ANTONOVICH:** JASMINE, WHERE ARE YOU? [APPLAUSE]

23

24 **NICOLAS WEBBER:** I'D LIKE TO THANK THE BOARD FOR THIS
25 RECOGNITION. AT GRANADA, WE'VE BEEN WORKING FOR NINE MONTHS



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1 TOGETHER, WORKING ON ALL THESE VARIOUS SUBJECTS AND IT'S BEEN
2 A MIRACULOUS SEASON. LIKE SUPERVISOR SAID, WE JUST PLACED
3 SECOND AT THE STATE, BEING NARROWLY EDGED OUT BY EL CAMINO BY
4 ABOUT 10 QUESTIONS OUT OF MORE THAN 2,000, SO IT WAS A VERY,
5 VERY CLOSE RACE. IT'S BEEN A GREAT YEAR TO WORK WITH ALL NINE
6 OF THESE WONDERFUL STUDENTS THAT I'VE HAD THE PLEASURE OF
7 KNOWING FOR ALMOST ALL FOUR YEARS OF THEIR HIGH SCHOOL CAREER
8 AND, AS THEY GRADUATE AND GO OUT INTO COLLEGE AND OUT INTO
9 LIFE, I KNOW THEY WILL BE OKAY. [APPLAUSE]

10

11 **SUP. ANTONOVICH:** OKAY. LET'S DO A GROUP PICTURE. NOW WE HAVE A
12 LITTLE 40-POUND, 45-POUND BASSETT WHO IS A YEAR AND A HALF
13 OLD. HIS NAME IS FLASH. SO, UNLIKE OUR UNDER-SHERIFF, WALLY,
14 WHO LOST 35 POUNDS AND NOW IS CALLED A REAL FLASH, THIS IS
15 FLASH, A BASSETT HOUND. YOU PROBABLY SAW HIS COUSIN ON THE
16 HUSH PUPPIES BUT THIS IS FLASH. HERE, FLASH, LOOK UP. COME ON.
17 SO HE'S LOOKING FOR A HOME. HOW YOU DOING? HOW ARE YOU? OKAY.
18 YOU CAN CALL THE NUMBER AT THE BOTTOM OF YOUR SCREEN, (562)
19 728-4644. I THINK HE'D LIKE TO GO TO THOSE GAMBLING CASINOS IN
20 TAHOE WITH DAVID JANSSEN. THAT IS AN ARMFUL.

21

22 **SUP. BURKE:** HOW OLD IS HE?

23



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1 **SUP. ANTONOVICH:** ONE AND A HALF. 18 MONTHS OLD. SHEDS A LITTLE
2 BIT. AS I SAID, HIS COUSIN WAS FAMOUS FOR THE HUSH PUPPY DOG
3 SHOES, HUMAN SHOES. THAT'S IT. THANK YOU.

4

5 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY.

6

7 **CLERK SACHI HAMAI:** MR. CHAIRMAN, MEMBERS OF THE BOARD, BEFORE
8 WE GET STARTED WITH A-3, A COUPLE REQUESTS WERE MADE BY COUNTY
9 COUNSEL. ON ITEM CS-4, COUNTY COUNSEL IS REQUESTING TO
10 CONTINUE THIS ITEM ONE WEEK TO MARCH 27TH, 2007. OR TWO WEEKS,
11 EXCUSE ME, TWO WEEKS.

12

13 **SUP. YAROSLAVSKY, CHAIRMAN:** HANG ON A SECOND. OKAY. TWO WEEKS.
14 WITHOUT OBJECTION, THAT WILL BE THE ORDER, TWO WEEKS ON CS-4.

15

16 **CLERK SACHI HAMAI:** AND, ON ITEM NUMBER 12, SUPERVISOR MOLINA
17 IS RELEASING HER HOLD ON THIS ITEM. HOWEVER, COUNTY COUNSEL IS
18 REQUESTING A ONE-WEEK CONTINUANCE TO MARCH 27TH.

19

20 **SUP. YAROSLAVSKY, CHAIRMAN:** HEH. OKAY. SO IT WILL BE CONTINUED
21 ONE WEEK AFTER ALL. OKAY.

22

23 **CLERK SACHI HAMAI:** YES. THANK YOU.

24



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1 **SUP. YAROSLAVSKY, CHAIRMAN:** NO OBJECTION. THAT WILL BE THE
2 ORDER. ALL RIGHT. DR. CHERNOF. THIS IS ON A-3. YOU HAVE AN
3 UPDATE AND WE MAY HAVE SOME QUESTIONS FOR YOU, TOO.

4

5 **DR. BRUCE CHERNOF:** GOOD MORNING, CHAIR, SUPERVISORS. LET ME
6 GIVE YOU A BRIEF UPDATE. WE'VE PROVIDED YOU WITH OUR REGULAR
7 MONTHLY REPORT ON THE STATUS OF THE METROCARE CHANGES. THE KEY
8 POINTS HERE ARE THAT SERVICE CHANGES 1 THROUGH 4 ARE COMPLETE,
9 DONE ON TIME AND CONSISTENT WITH TARGET. SERVICE CHANGE 5 IS
10 IN PROGRESS. THE KEY POINTS I THINK FOR ALL OF YOU ARE THAT WE
11 ARE AT THE 49 BED FOOTPRINT THAT WE PROMISED E.M.S. WE WOULD
12 BE AT ON MARCH 1ST. I'M VERY PLEASED TO SHARE WITH ALL OF YOU
13 WE'VE ADDED DOWNEY REGIONAL MEDICAL CENTER AS ONE OF THE
14 PRIVATE FACILITIES, IT'S AVAILABLE TO US ON AN AS-NEEDED ONLY
15 BASIS. FOR TRANSFERS, THEY BRING US BOTH INPATIENT, MED/SURG
16 AND ICU CAPACITY, WHICH IS VERY HELPFUL. AS PART OF THE FINAL
17 PHYSICIAN SERVICE MITIGATIONS, WE'VE MADE A DECISION FOR THE
18 TIME BEING TO CONTINUE LABORATORY, RADIOLOGY AND
19 ANESTHESIOLOGY SERVICES WITH CURRENT PHYSICIANS. WE HAVE
20 APPROPRIATE STAFFING AND THE EVALUATION WAS DONE THAT
21 SUGGESTED THIS WAS THE BEST WAY TO PROVIDE THESE SERVICES IN
22 THE TRANSITION. OUR OTHER SERVICE METRICS REMAIN STABLE AND WE
23 CONTINUE TO PURSUE WITH C.M.S. THE ABSOLUTE NEED FOR AN
24 EXTENSION OF THE C.M.S. CONTRACT, WHICH IS DUE TO TERMINATE ON
25 THE 31ST OF THIS MONTH, AN EXTENSION THROUGH AUGUST 15TH TO



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1 COMPLETE THE TWO SURVEYS THAT THEY REQUIRED IN THEIR FINAL
2 LETTER TO US.

3

4 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY. DR. CHERNOF, ONE THING THAT
5 HAS NOT BEEN DISCUSSED AT ANY LENGTH THAT I'M AWARE OF
6 PUBLICLY IS THE IMPACT OF A LOSS OF A CONTRACT WITH C.M.S. ON
7 THE RESIDENCY PROGRAM AND I WANT TO GET INTO THAT FOR A
8 SECOND, BUT, RIGHT NOW, IT IS NOW MARCH THE 20TH. 11 DAYS FROM
9 TODAY, IN THE ABSENCE OF ANY ACTION BY THE FEDERAL GOVERNMENT
10 TO EXTEND THE CONTRACT, THIS CONTRACT WILL EXPIRE. IS THAT
11 CORRECT?

12

13 **DR. BRUCE CHERNOF:** THAT'S CORRECT.

14

15 **SUP. YAROSLAVSKY, CHAIRMAN:** THE IMPLICATIONS OF THE CONTRACT
16 EXPIRING FINANCIALLY ARE WHAT?

17

18 **DR. BRUCE CHERNOF:** BEST-CASE SCENARIO FOR THE FOUR-MONTH
19 PERIOD, FROM APRIL-- FROM APRIL 1ST THROUGH AUGUST 15TH, SO
20 THE PERIOD OF TIME THAT WE'RE REQUESTING THE EXTENSION, BEST-
21 CASE SCENARIO IS \$60 MILLION.

22

23 **SUP. YAROSLAVSKY, CHAIRMAN:** IT WOULD COST US \$60 MILLION...

24

25 **DR. BRUCE CHERNOF:** CORRECT, SUPERVISOR.



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1

2 **SUP. YAROSLAVSKY, CHAIRMAN:** ...IF WE WANTED TO SUSTAIN THE
3 OPERATION THROUGH THAT DATE, THROUGH THE SUMMER?

4

5 **DR. BRUCE CHERNOF:** THAT'S CORRECT. THAT'S CORRECT, SUPERVISOR.

6

7 **SUP. YAROSLAVSKY, CHAIRMAN:** WHICH IS AN ISSUE THAT IS FAR FROM
8 BEING RESOLVED IN OUR OWN MINDS RIGHT NOW, IF THERE IS NO
9 EXTENSION. I ASSUME THAT'S ANOTHER DISCUSSION, WHICH WE WILL
10 HAVE ONCE WE KNOW WHAT THE FEDS DO. BUT I WANTED TO ZERO IN ON
11 THE RESIDENCY ISSUE. AS I UNDERSTAND IT, IF THE CONTRACT
12 EXPIRES ON MARCH 31ST, ASIDE FROM THE FINANCIAL IMPLICATIONS,
13 THERE ARE 250 RESIDENCY TRAINING SLOTS THAT ARE ASSIGNED TO
14 THAT HOSPITAL THAT WOULD BE LOST FOREVER, IS THAT CORRECT?

15

16 **DR. BRUCE CHERNOF:** THAT IS ABSOLUTELY CORRECT.

17

18 **SUP. YAROSLAVSKY, CHAIRMAN:** AND WHAT DOES THAT MEAN TO A
19 LAYMAN LIKE ME AND ANYBODY ELSE WHO IS LISTENING? WHAT
20 DIFFERENCE SHOULD IT MAKE TO ANYBODY WHETHER THERE'S ANOTHER
21 250 SLOTS OR THE ELIMINATION OF 250 RESIDENCY SLOTS?

22

23 **DR. BRUCE CHERNOF:** CHAIR, SUPERVISORS, TO MY MIND AS A
24 PHYSICIAN AND AS THE DIRECTOR OF THIS DEPARTMENT, THIS IS A
25 FUNDAMENTAL AND CRITICAL ISSUE FOR THE HEALTHCARE OF LOS



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1 ANGELES. WE HAVE SHORTAGES OF VARIOUS SUBSPECIALISTS, WE HAVE
2 SHORTAGES OF PRIMARY CARE PROVIDERS, THE ABILITY TO TRAIN
3 PHYSICIANS LOCALLY IS FUNDAMENTAL, FUNDAMENTAL TO SOLVING
4 THOSE PHYSICIAN STAFFING PROBLEMS. WHAT'S MORE IS LOS ANGELES
5 COUNTY IS ONE OF THE LARGEST PROVIDERS OF MEDICAL EDUCATION
6 RESIDENCY TRAINING FOR PHYSICIANS. WE TRAIN ALMOST 50% OF ALL
7 THE RESIDENTS IN OUR HOSPITALS FOR THE ENTIRE COUNTY, EVEN
8 THOUGH THERE ARE 22 OTHER HOSPITALS IN THIS COUNTY, PRIVATE
9 FACILITIES OR PUBLIC V.A. OR U.C. FACILITIES THAT ALSO OFFER
10 TRAINING. SO THESE SLOTS, ONCE THEY DISAPPEAR, DISAPPEAR
11 FOREVER. WE HAVE NO WAY OF GETTING THEM BACK. C.M.S. HAS NO
12 AUTHORITY TO RETURN THEM TO THIS FACILITY WITH A NEW CONTRACT
13 OR ANY OTHER OF OUR HOSPITALS OR ANY OTHER HOSPITAL THAT
14 OFFERS RESIDENCY TRAINING IN THIS COUNTY, SO IT'S A TERRIBLE
15 LOSS TO THE ENTIRE DELIVERY SYSTEM...

16
17 **SUP. KNABE:** SO THESE WOULD BE LOST FOREVER?

18
19 **DR. BRUCE CHERNOF:** THAT IS CORRECT.

20
21 **SUP. YAROSLAVSKY, CHAIRMAN:** AND SO IT'S A TERRIBLE LOSS TO?

22
23 **DR. BRUCE CHERNOF:** THE ENTIRE DELIVERY SYSTEM IN LOS ANGELES
24 COUNTY, BOTH PUBLIC AND PRIVATE. SO, FOR EVERY RESIDENT OF LOS
25 ANGELES COUNTY, THIS IS A LOSS, AND IT'S PARTICULARLY A LOSS



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1 FOR THE SOUTH LOS ANGELES COMMUNITY BECAUSE THE ABILITY TO PUT
2 RESIDENCY TRAINING BACK WHEN WE HAVE A STABLE C.M.S. CERTIFIED
3 J.C.A.H.O. ACCREDITED HOSPITAL, THAT IS SOMETHING THAT YOUR
4 BOARD HAS CHOSEN TO PRESERVE. YOU HAVE DIRECTED ME AND ASKED
5 ME TO TRY TO PRESERVE THAT. I HAVE DONE THAT AND I THINK IT'S
6 VERY IMPORTANT THAT C.M.S. UNDERSTANDS HOW CRITICAL THE
7 ABILITY TO POTENTIALLY COME BACK TO THAT ISSUE IS IN THE
8 FUTURE WHEN WE HAVE A SUCCESSFUL HOSPITAL.

9

10 **SUP. YAROSLAVSKY, CHAIRMAN:** SO IF THE CONTRACT EXPIRES AND WE
11 LOSE THESE SLOTS, AS I HEAR WHAT YOU'RE SAYING, TWO THINGS--
12 AT LEAST TWO THINGS THAT WE NEED TO BE FOCUSED ON. ONE IS THAT
13 WE WILL TRAIN, WHAT, A HUNDRED FEWER DOCTORS EVERY YEAR, GIVEN
14 250 SLOTS IN THE LOS ANGELES COUNTY AREA, IS THAT CORRECT?
15 ROUGHLY.

16

17 **DR. BRUCE CHERNOF:** THAT'S CORRECT. THE AVERAGE RESIDENT
18 PROGRAM IS ABOUT ABOUT THREE YEARS LONG, SOME ARE A LITTLE
19 LONGER, SO, YOU KNOW, YOU TURN MAYBE A THIRD OF THOSE A YEAR
20 SO, YEAH.

21

22 **SUP. YAROSLAVSKY, CHAIRMAN:** SO 90 TO A HUNDRED DOCS THAT WILL
23 NOT BE TRAINED IN THIS COMMUNITY

24

25 **DR. BRUCE CHERNOF:** ABSOLUTELY. AND NEVER WILL BE.



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1

2 **SUP. YAROSLAVSKY, CHAIRMAN:** AND NEVER WILL BE. AND DID I HEAR
3 YOU SAY THAT WE HAVE A SURPLUS OR A SHORTAGE OF DOCTORS?

4

5 **DR. BRUCE CHERNOF:** THIS COUNTY HAS A SHORTAGE OF DOCTORS,
6 PERIOD, PUBLIC AND PRIVATE SECTOR.

7

8 **SUP. YAROSLAVSKY, CHAIRMAN:** NOT JUST-- YEAH, IT'S PUBLIC AND
9 PRIVATE SECTOR, NOT JUST OUR COUNTY SYSTEM.

10

11 **DR. BRUCE CHERNOF:** CORRECT.

12

13 **SUP. YAROSLAVSKY, CHAIRMAN:** AND THE SECOND THING I HEAR YOU
14 SAY IS THAT EVERYTHING THAT METROCARE, WHICH IS THE
15 RESTRUCTURING OF HEALTHCARE DELIVERY IN THE SOUTH LOS ANGELES
16 COUNTY AREA, DESIGNED TO SAVE THE KING HOSPITAL UNDER THE
17 UMBRELLA OF HARBOR, THE KING HARBOR HOSPITAL, THAT THE ENTIRE
18 DIRECTION WAS TO MAINTAIN IT AS A FACILITY ONCE WE GET IT BACK
19 ON ITS FEET, TURNED AROUND, THAT WOULD BE ABLE TO TRAIN
20 DOCTORS, IS THAT CORRECT? THROUGH RESIDENCIES?

21

22 **DR. BRUCE CHERNOF:** WE HAVE TRIED TO RETAIN FOR YOUR BOARD
23 EVERY PIECE OF FLEXIBILITY TO BUILD BACK THAT HOSPITAL WHEN
24 IT'S SUCCESSFUL AND RETAINING THE RESIDENCY TRAINING
25 OPPORTUNITY IS ONE THAT WE'VE TRIED TO PRESERVE, YES.



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1

2 **SUP. YAROSLAVSKY, CHAIRMAN:** SO, IF WE LOSE THESE RESIDENCY
3 SLOTS, THAT OPTION IS OFF THE TABLE FOREVER...

4

5 **DR. BRUCE CHERNOF:** PERMANENTLY.

6

7 **SUP. YAROSLAVSKY, CHAIRMAN:** PERMANENTLY. AND IT WILL
8 PERMANENTLY CHANGE OR PERMANENTLY SET US ON A SPECIFIC COURSE
9 AS FAR AS WHAT KIND OF A HOSPITAL WE WILL HAVE AT KING HARBOR
10 FOR ALL TIME?

11

12 **DR. BRUCE CHERNOF:** PERMANENTLY, THAT'S CORRECT.

13

14 **SUP. YAROSLAVSKY, CHAIRMAN:** PERMANENTLY. AND THE NATURE OF THE
15 HOSPITAL WILL BE SIGNIFICANTLY DIMINISHED. THE SCOPE OF THE
16 HOSPITAL, THE REACH OF THE HOSPITAL, THIS IS A QUESTION, WOULD
17 BE SIGNIFICANTLY DIMINISHED IF WE LOST THESE RESIDENCY SLOTS?

18

19 **DR. BRUCE CHERNOF:** ABSOLUTELY.

20

21 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY. I THINK THIS IS SOMETHING
22 THAT-- I KNOW THAT OUR ACADEMIC INSTITUTIONS AROUND TOWN ARE
23 CONCERNED ABOUT BECAUSE WE'RE ALL IN THIS TOGETHER. I'VE
24 TALKED TO THE DEANS AT BOTH U.S.C. AND U.C.L.A. ABOUT THIS
25 JUST IN THE LAST FEW DAYS AND I KNOW THERE'S A CONCERN. THEY



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1 SHARE YOUR CONCERN AND I THINK THERE'S A CONCERN-- I KNOW
2 THERE IS IN SACRAMENTO, OUR STATE PARTNERS, AND I THINK
3 THERE'S EVEN AN ACKNOWLEDGEMENT IN WASHINGTON THAT THIS IS ONE
4 THING THAT WOULD BE-- I DON'T WANT TO SAY CATASTROPHIC BUT IT
5 WOULD BE A VERY SERIOUS LOSS TO THE COUNTY OF LOS ANGELES--
6 NOT THE COUNTY GOVERNMENT BUT TO THE COUNTY HEALTHCARE
7 DELIVERY SYSTEM AS A WHOLE, PRIVATE AND PUBLIC, AND IT SEEMS
8 TO ME THAT, ASIDE FROM ALL THE OTHER CONSIDERATIONS, MONEY,
9 EXTENSION, NO EXTENSION, ALL THAT, THE EXTENSION-- WE'VE
10 ALREADY HAD ONE EXTENSION, HAVE WE NOT? WE'RE NOW IN AN
11 EXTENSION THAT WAS GRANTED WHEN, IN THE SUMMER, LATE SUMMER?

12

13 **DR. BRUCE CHERNOF:** EARLY FALL, THAT'S CORRECT, SUPERVISOR.

14

15 **SUP. YAROSLAVSKY, CHAIRMAN:** EARLY FALL. WHEN WAS IT? OCTOBER?

16

17 **DR. BRUCE CHERNOF:** WE ACTUALLY RECEIVED IT IN NOVEMBER.

18

19 **SUP. YAROSLAVSKY, CHAIRMAN:** NOVEMBER. AND WE KNEW AND WE ALL
20 KNEW THAT IT WOULD TAKE US LONGER THAN MARCH 31ST BUT IT WAS
21 THE BEST WE COULD DO AT THE TIME WAS TO GET AN EXTENSION TO
22 MARCH 31ST AND YOU'VE MADE A LOT OF PROGRESS FROM EVERYTHING
23 THAT WE'VE OBSERVED AND EVEN SOME OF OUR PARTNERS IN
24 SACRAMENTO AND C.M.S. HAVE OBSERVED. I THINK IT'S BEEN A



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1 LARGELY POSITIVE EXPERIENCE, A POSITIVE OBSERVATION FROM THEIR
2 POINT OF VIEW, IS THAT RIGHT?

3

4 **DR. BRUCE CHERNOF:** SUPERVISOR, MY OUTSTANDING STAFF AT HARBOR-
5 U.C.L.A. MEDICAL CENTER AND THE LEADERSHIP AT KING/DREW
6 MEDICAL CENTER HAVE FRANKLY DONE MIRACLES WITH THE HELP OF THE
7 C.A.O., COUNTY COUNSEL AND MY DEPARTMENT TO DO THINGS THAT
8 THIS COUNTY HAS NEVER BEEN ABLE TO DO IN AN EFFORT TO TURN
9 THIS HOSPITAL AROUND. AND C.M.S. AND STATE-- THE D.H.S.
10 LEADERSHIP HAVE COME OUT AND SEEN THAT FOR THEMSELVES. SO WE
11 HAVE TREMENDOUS SUPPORT AT MANY LEVELS FOR THE WORK WE'VE
12 DONE. IT'S FRAGILE. WE HAVE A LOT OF WORK AHEAD OF US BUT
13 WE'VE PROVEN THAT WE CAN DELIVER.

14

15 **SUP. YAROSLAVSKY, CHAIRMAN:** SO THE EXTENSION, SEEMS TO ME,
16 GIVEN THE PROGRESS THAT HAS BEEN MADE AND THIS WAS THE KIND OF
17 CONVERSATION THAT TOOK PLACE PRIVATELY BEFORE AND I'M GOING TO
18 SAY-- I'M NOT GOING TO ATTRIBUTE IT TO ANYBODY BECAUSE I DON'T
19 WANT TO BREAK A CONFIDENCE BUT I WAS ALWAYS TOLD AND I THINK
20 OTHER MEMBERS OF THIS BOARD WERE TOLD BY APPROPRIATE PEOPLE
21 THAT, AS LONG AS WE WERE MAKING PROGRESS, THESE ARE MY WORDS,
22 THAT WE WOULD BE PERMITTED TO COMPLETE THE PROGRESS; THAT, YOU
23 KNOW, IF WE NEEDED MORE TIME, ASK FOR MORE TIME. IF WE WEREN'T
24 MAKING PROGRESS, IF THE THING WAS BLOWING UP, THEN THAT'S
25 ANOTHER STORY. BUT IT HASN'T BEEN BLOWING UP, WE'VE BEEN



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1 MAKING PROGRESS AND IT APPEARS TO ME, AND I THINK IT APPEARS
2 TO YOU, WHICH IS A LOT MORE IMPORTANT, THAT WE HAVE-- WE HAVE
3 A REAL GOOD SHOT AT TURNING THIS AROUND BY THE SUMMERTIME AND
4 IT SEEMS TO ME THAT TO RISK 250-- NOT RISK, BUT TO SINK 250
5 RESIDENCY SLOTS OVER 4 OR 4-1/2 MONTHS, WHATEVER IT IS BETWEEN
6 NOW AND AUGUST 15TH OF AN EXTENSION, IS LUNACY. IT'S JUST-- I
7 THINK IT'S A FOOLISH STRATEGY, AT THE END OF THE DAY. AND,
8 EVEN IF THE FEDS WERE-- DID NOT WANT TO PAY ANY MORE, WHICH I
9 CAN'T IMAGINE-- YOU KNOW, FOR US, \$60 MILLION IS A TON OF
10 MONEY. I DON'T WANT TO SAY IT'S NOT A TON OF MONEY FOR THE
11 FEDS BUT, IN THE TRILLION DOLLAR BUDGET, I THINK THEY HAVE
12 MORE ABSORPTION CAPACITY THAN WE DO, ESPECIALLY SINCE THEY
13 KNOW WE'RE MAKING PROGRESS. SO WHY THEY WOULD RISK THE 250
14 SLOTS FROM THEIR POINT OF VIEW OVER \$60 MILLION IS BEYOND ME
15 AND I HOPE THAT THEY WILL TAKE A REASONABLE APPROACH TO THIS
16 AND-- BECAUSE THAT'S THE ONE SURE THING THAT WILL HAPPEN. WE
17 DON'T KNOW, IF WE GET CUT OFF, WHETHER WE'LL PASS THE
18 INSPECTION OR WE DON'T PASS THE INSPECTION. WE DON'T KNOW, YOU
19 KNOW, HOW LONG IT WILL TAKE US TO PASS THE INSPECTION. WE
20 DON'T KNOW WHETHER WE'LL CLOSE THE HOSPITAL BEFORE WE EVEN TRY
21 BECAUSE OF THE UNCERTAINTIES. BUT WHAT WE DO KNOW FOR SURE IS
22 THAT WE WILL LOSE 250 RESIDENCY SLOTS AND THAT'S SOMETHING
23 THAT AFFECTS ALL OF THE MEDICAL DELIVERY SYSTEM OF LOS ANGELES
24 COUNTY WITH OR WITHOUT A KING HARBOR SITUATION BECAUSE IT'S
25 250 SLOTS THAT WE NOW HAVE THAT ARE SERVING THE NEEDS OF THIS



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1 COMMUNITY THAT WILL NO LONGER BE ABLE TO SERVE THOSE NEEDS,
2 AND I THINK THAT PERMANENT LOSS IS SOMETHING THAT I THINK IS
3 CRITICAL FOR OUR PARTNERS IN WASHINGTON AND SACRAMENTO TO
4 UNDERSTAND AND REAFFIRM AND ACT ACCORDINGLY. IT JUST, TO ME,
5 IT'S A NO-BRAINER. ANYWAY, THANK YOU FOR THAT. ANYTHING ELSE
6 YOU WANT TO SAY? AND THEN I WANT TO TURN IT OVER TO MY
7 COLLEAGUES.

8

9 **DR. BRUCE CHERNOF:** I JUST WANTED TO EMPHASIZE WHAT YOU SAID
10 BECAUSE, TO MY MIND, IT'S THE SINGLE MOST IMPORTANT THING,
11 WHICH IS THE DECISION ABOUT THESE 250 RESIDENCY SLOTS IS
12 SINGULARLY AND UNILATERALLY IN THE HANDS OF HANDS OF C.M.S.
13 AND IT IS TIED TO THE CURRENT CONTRACT. SHOULD THE CONTRACT
14 EXPIRE, EVEN FOR A DAY, THOSE SLOTS ARE GONE. C.M.S. HAS NO
15 REGULATORY AUTHORITY TO PUT THEM BACK. SO KEEPING THIS
16 CONTRACT AND LETTING US FINISH OUR WORK IS EXTREMELY
17 IMPORTANT.

18

19 **SUP. YAROSLAVSKY, CHAIRMAN:** AND THEY KNOW THIS. THEY KNOW THAT
20 THEY HAVE-- WHAT THE CONSEQUENCES ARE OF NOT EXTENDING THE
21 CONTRACT?

22

23 **DR. BRUCE CHERNOF:** I BELIEVE SO.

24

25 **SUP. YAROSLAVSKY, CHAIRMAN:** THE STATE KNOWS IT, WE KNOW IT.



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1

2 **DR. BRUCE CHERNOF:** THE STATE HAS BEEN SO SUPPORTIVE OF YOUR
3 BOARD AND THIS WORK, SO I'M CONVINCED THAT THEY KNOW IT.

4

5 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY. MS. BURKE AND THEN MR.
6 ANTONOVICH.

7

8 **SUP. BURKE:** WELL, I WOULD JUST LIKE TO EMPHASIZE WHAT
9 SUPERVISOR YAROSLAVSKY HAS SAID IS VERY KEY TO REALLY THE
10 SURVIVAL OF RESIDENCY TRAINING IN LOS ANGELES COUNTY AND I
11 THINK THAT'S THE REASON WHY WE'VE HAD SO MUCH SUPPORT FROM OUR
12 CONGRESSIONAL DELEGATION AND ON A BIPARTISAN BASIS. CERTAINLY
13 CONGRESSMAN DRIER AS WELL AS OUR DEMOCRATIC CONGRESSIONAL
14 DELEGATION UNIFORMLY HAVE BEEN BEHIND US. OUR SENATORS AND OUR
15 GOVERNOR HAS FOUGHT VERY HARD TO TRY TO MAINTAIN THIS BECAUSE
16 IT'S NOT A LOCAL ISSUE, IT'S A STATE ISSUE BECAUSE MANY OF
17 THESE PHYSICIANS WHO ARE TRAINED IN THIS SCHOOL GO THROUGHOUT-
18 - ARE ASSIGNED THROUGHOUT AND, AT PRESENT, ARE ASSIGNED REALLY
19 THROUGHOUT THE NATION, AS I UNDERSTAND IT, COMPLETING SOME OF
20 THEIR RESIDENCY TRAINING. SO IT IS NOT JUST A LOCAL ISSUE.
21 THIS IS AN ISSUE THAT'S SO IMPORTANT AND PEOPLE SAY, WELL, YOU
22 KNOW, YOU CAN ALWAYS GET THEM BACK BUT THIS WAS A PROGRAM
23 THAT, FROM WHAT I HAVE READ, IN 1996, THAT PROGRAM TERMINATED.
24 THAT PROGRAM DOES NOT EXIST ANY MORE SO THOSE WERE SLOTS THAT
25 WERE RECEIVED PRIOR TO THE TIME THAT THE PROGRAM WAS



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1 TERMINATED AND, IF WE GIVE THEM UP, THERE'S NO MECHANISM TO
2 EVEN GET THOSE SLOTS FOR ANYBODY, NOT JUST US, IT'S NOT A
3 MATTER THEY ASSIGN THEM TO SOMEONE ELSE IN THE NATION OR THEY
4 ASSIGN THEM SOMEWHERE ELSE, THE PROGRAM NO LONGER EXISTS. AS A
5 RESULT, THE SLOTS ARE LOST AND THOSE RESIDENCY POTENTIALS ARE
6 GONE. SO I, FIRST OF ALL, WANT TO THANK YOU FOR ALL YOUR HARD
7 WORK AND ALL THE PEOPLE WHO HAVE BEEN WORKING SO HARD,
8 MARGOLIS, ALL OF OUR PEOPLE IN WASHINGTON AND PARTICULARLY WE
9 HAVE TO SAY TO OUR ELECTED OFFICIALS, INCLUDING OUR GOVERNOR,
10 WE APPRECIATE ALL THE HARD WORK THAT THEY'RE DOING.

11

12 **SUP. YAROSLAVSKY, CHAIRMAN:** MR. ANTONOVICH.

13

14 **SUP. ANTONOVICH:** WE TOLD THEN C.M.S. THAT THESE RESIDENCY
15 SLOTS BELONG TO THE COUNTY AND NOT TO KING/DREW?

16

17 **DR. BRUCE CHERNOF:** THAT'S CORRECT.

18

19 **SUP. ANTONOVICH:** AND THEY KNOW THAT?

20

21 **DR. BRUCE CHERNOF:** THAT'S CORRECT.

22

23 **SUP. ANTONOVICH:** HAVE THEY BEEN NOTIFIED THAT THE-- LET'S SAY
24 THE KING/DREW HOSPITAL IS STILL IN A DOWNSIZED PROCEDURE,
25 METHOD, OPERATION, PROGRAM?



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1

2 **DR. BRUCE CHERNOF:** YES, SUPERVISOR.

3

4 **SUP. ANTONOVICH:** SO WE KNOW WE'RE CONTINUING TO DOWNSIZE?

5

6 **DR. BRUCE CHERNOF:** THEY UNDERSTAND-- SUPERVISOR, C.M.S. ASKED
7 FOR CLARIFICATION A COUPLE OF WEEKS AGO FROM ME ABOUT THE
8 STATUS OF THE DOWNSIZING AND COMPLETING AND STABILIZING THE
9 WORK AND I PROVIDED WRITTEN FOLLOW-UP TO THEM, CONFIRMING THAT
10 WE ARE STILL IN THE PROCESS OF COMPLETING AND STABILIZING THE
11 DOWNSIZING IN PREPARATION FOR SURVEY. SO, YES, THEY HAVE BEEN
12 INFORMED.

13

14 **SUP. ANTONOVICH:** HOW MANY BEDS DO WE CURRENTLY HAVE AT THE
15 FACILITY?

16

17 **DR. BRUCE CHERNOF:** WE'RE CURRENTLY RUNNING 48, SUPERVISOR.

18

19 **SUP. ANTONOVICH:** SO WE'RE AT 48 NOW?

20

21 **DR. BRUCE CHERNOF:** YES.

22

23 **SUP. ANTONOVICH:** AND WE'RE CONTINUING TO DOWNSIZE. WHAT ARE WE
24 DOWNSIZING TO?

25



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1 **DR. BRUCE CHERNOF:** WELL, WE ARE GOING TO STAY AT THE 48 BED
2 LEVEL BUT STABILIZING THE STAFFING PLANS, THE CLINICAL
3 PROGRAM, REVISING SOME OF THE RELATED URGENT CARE SERVICES.
4 THOSE ARE ALL THE ELEMENTS THAT WE ARE STILL COMPLETING AND
5 C.M.S. UNDERSTANDS THAT. I'M ON A WEEKLY PHONE CALL WITH THE
6 STATE AND C.M.S. JUST TO UPDATE THEM ON THE KINDS OF WORK THAT
7 WE'RE DOING AND THEY'RE WELL AWARE OF THIS.

8

9 **SUP. ANTONOVICH:** AND WHAT CONTINGENCY PLANS HAVE YOU DEVELOPED
10 IF WE DON'T HAVE THAT EXTENSION?

11

12 **DR. BRUCE CHERNOF:** THERE ARE A VARIETY OF CONTINGENCY PLANS IN
13 FRONT OF US, WHICH YOUR BOARD WILL NEED TO CONSIDER ONCE WE
14 GET TO THE POINT IF-- THAT THE EXTENSION...

15

16 **SUP. ANTONOVICH:** WHAT ARE YOU CONSIDERING? WHAT WOULD IT
17 INVOLVE?

18

19 **DR. BRUCE CHERNOF:** SUPERVISOR, IF WE WERE REQUESTED, FOR
20 EXAMPLE, TO TAKE IT TO DOWN FURTHER, THAT'S ALWAYS AN OPTION.
21 I DON'T THINK, AS A PHYSICIAN, THAT THAT'S A CLINICALLY
22 REASONABLE OPTION. THERE ARE THE OPTIONS OF TRYING TO FUND
23 THIS IN WHOLE OR IN PART USING COUNTY DOLLARS AND, FINALLY,
24 YOU KNOW, GIVEN THE LARGE FUNDING COSTS FOR THE BRIEF PERIOD
25 OF TIME THAT WE NEED TO COMPLETE READINESS FOR THE SURVEY, YOU



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1 KNOW, ULTIMATELY, GIVEN MY DEPARTMENT'S BUDGET DEFICIT, THE
2 QUESTION IS, DOES IT MAKE SENSE TO CONTINUE TO RUN THAT
3 HOSPITAL IN THAT CIRCUMSTANCES? SO ALL OF THOSE ISSUES ALL ON
4 THE TABLE.

5

6 **SUP. ANTONOVICH:** COUNTY DOLLARS OUGHT TO BE AN AUTOMATIC "NO".
7 I MEAN, THOSE COUNTY DOLLARS BELONG IN COUNTY RELATED SERVICES
8 NOT RELATED TO HEALTH WHICH THEY WERE INTENDED TO BE FOR,
9 PROPERTY-RELATED SERVICES, LIBRARIES AND OTHER VITAL NEEDS,
10 BUT THESE 250 SLOTS FOR THE INTERN, HOW MANY OF THOSE ARE
11 REQUIRED FOR THE 48 BEDS FACILITY THAT'S AT KING/DREW NOW?

12

13 **DR. BRUCE CHERNOF:** CURRENTLY, SUPERVISOR, WE'RE NOT DOING ANY
14 RESIDENCY TRAINING AT THE FACILITY AT THE MOMENT AND THE
15 REASON IS THAT WE'RE TRYING TO RUN A SIMPLE COMMUNITY HOSPITAL
16 THAT DOES A REALLY GOOD JOB, MEETS ALL OF THE STANDARDS THAT A
17 HOSPITAL NEEDS TO MEET. ONCE WE DO THAT, THE PLAN, THE
18 METROCARE PLAN TALKS ABOUT AGGRESSIVELY BRINGING THE HOSPITAL
19 BACK UP TO 120 BEDS BY NOVEMBER AND THEN, YOU KNOW, ONCE WE
20 HAVE DONE THAT AND SHOWN THAT WE CAN RETAIN OUR C.M.S.
21 ACCREDITATION, SHOWN THAT WE CAN REGAIN J.C.A.H.O.
22 ACCREDITATION, THEN I THINK IT'S FAIR GAME TO HAVE A
23 DISCUSSION ABOUT WHAT SIZE AND SHAPE RESIDENCY PROGRAMS WE
24 SHOULD HAVE, AS WELL AS WHAT OTHER SERVICES WE MIGHT WANT TO
25 ADD OR CHANGE IN THE INPATIENT FOOTPRINT. SO, SUPERVISOR, WE



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1 DON'T HAVE A SPECIFIC NUMBER FOR THE 48 BEDS BECAUSE HAVING
2 RESIDENCY TRAINING IN 48 BEDS DOESN'T MAKE SENSE. ONCE WE
3 REGAIN OUR J.C.A.H.O. ACCREDITATION, WHICH IS PRETTY PIVOTAL
4 FOR RUNNING A RESIDENCY TRAINING PROGRAM, THAT'S THE PLACE
5 WHERE WE WOULD HAVE THAT DISCUSSION.

6

7 **SUP. ANTONOVICH:** BUT DON'T WE KNOW HOW MANY RESIDENTS ARE
8 REQUIRED FOR A PATIENT OR EVERY 10 PATIENTS OR EVERY 50
9 PATIENTS OR EVERY HUNDRED PATIENTS? I MEAN, YOU HAVE AN
10 UNDERSTANDING HOW MANY RESIDENTS WOULD BE REQUIRED FOR SUCH A
11 MEDICAL FACILITY?

12

13 **DR. BRUCE CHERNOF:** SUPERVISOR, IT'S DETERMINED TRAINING
14 PROGRAM BY TRAINING PROGRAM, SO IT WOULD HAVE TO DO WITH THE
15 NUMBER OF, SAY, INTERNAL MEDICINE BEDS WE WERE RUNNING OR
16 SURGERY BEDS. SO THERE ARE BOTH ATTENDING STAFFING
17 REQUIREMENTS AS WELL AS RESIDENCY STAFFING REQUIREMENTS BUT
18 THEY'RE NOT DRIVEN BY THE TOTAL SIZE OF THE HOSPITAL, THEY'RE
19 DRIVEN BY THE SIZE OF EACH SPECIFIC AREA.

20

21 **SUP. ANTONOVICH:** AND HOW LONG WERE YOU LOOKING AT RETAINING
22 THE FACILITY AS A 48-BED, 23-HOUR...

23

24 **DR. BRUCE CHERNOF:** THE FACILITY'S RUNNING AS A 48-BED HOSPITAL
25 WITH A FULL SERVICE BASIC EMERGENCY ROOM. THE GOAL WOULD BE TO



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1 RUN THAT UNTIL WE'VE PASSED THE TWO SURVEYS AS REQUIRED BY
2 C.M.S. IN THEIR LAST FORMAL WRITTEN COMMUNICATION.

3

4 **SUP. ANTONOVICH:** IS THAT, LIKE, FIVE YEARS?

5

6 **DR. BRUCE CHERNOF:** WELL, THAT WOULD BE 'TIL AUGUST 15TH AND WE
7 WOULD BE BACK UP-- OUR GOAL IS TO HAVE THE HOSPITAL BACK UP AT
8 THE 120 BED LEVEL BY NOVEMBER OF THIS YEAR. AT THAT POINT, WE
9 WOULD STABILIZE AT THAT LEVEL. WE WOULD BE PREPARING, AT THAT
10 POINT, TO GO THROUGH J.C.A.H.O.. WE NEED TO PASS J.C.A.H.O.
11 AND THEN I WOULD NEED TO COME BACK TO YOUR BOARD WITH FURTHER
12 RECOMMENDATIONS.

13

14 **SUP. ANTONOVICH:** WHEN IT'S AT 120 BED, IT WOULD STILL BE A 23-
15 HOUR MEDICAL FACILITY?

16

17 **DR. BRUCE CHERNOF:** IT'S CURRENTLY RUNNING AS A 24-HOUR A DAY,
18 7 DAY A WEEK FACILITY, SUPERVISOR.

19

20 **SUP. ANTONOVICH:** RIGHT, BUT THOSE PATIENTS THAT NEED TO BE
21 THERE LONGER THAN THE 23-HOUR TIMEFRAME, YOU'RE PUTTING THEM
22 AT HARBOR OR OTHER...

23

24 **DR. BRUCE CHERNOF:** OUR FIRST CHOICE IS ALWAYS TO PUT A PATIENT
25 AT MARTIN LUTHER KING HARBOR HOSPITAL IF AN APPROPRIATE BED IS



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1 AVAILABLE. FOR THOSE SERVICES WHERE THEY'RE NOT AVAILABLE OR
2 WHERE WE ARE FULL AT THE MOMENT, WE ARE USING ONE OF OUR FOUR
3 CONTRACT PROVIDER PARTNERS, PRIVATE HOSPITALS, OR HARBOR OR
4 RANCHO LOS AMIGOS.

5

6 **SUP. ANTONOVICH:** BUT HOW CAN WE SAY IT'S GOING TO BE A 48-BED
7 FACILITY WITH TREATMENT UP TO 23 HOURS AND, BEYOND 23 HOURS,
8 YOU'LL PLACE THEM IN ANOTHER MEDICAL CENTER AND STILL
9 CONTEMPLATE IT WILL BE 120 BED AND NEED ADDITIONAL PERSONNEL?

10

11 **DR. BRUCE CHERNOF:** THE GOAL OF PRESERVING THE RESIDENCY
12 TRAINING SLOTS IS FOR THE LONG-TERM COMMITMENT TO RESIDENCY
13 TRAINING IN LOS ANGELES COUNTY. SO, SUPERVISOR, I DON'T
14 ENVISION US REGAINING OR RESTARTING RESIDENCY TRAINING
15 PROGRAMS ANY TIME THIS YEAR. LET ME BE VERY CLEAR BECAUSE WE
16 HAVE TO DO THE FUNDAMENTALS FIRST. WHAT WE'RE DOING IS
17 PRESERVING YOUR BOARD'S RIGHT, IN THE NEXT FEW YEARS, ONCE THE
18 HOSPITAL HAS PASSED C.M.S. AND J.C.A.H.O., TO RECONSIDER
19 HAVING AN ACADEMIC PARTNERSHIP AND REIMPLEMENTING RESIDENCY
20 TRAINING.

21

22 **SUP. ANTONOVICH:** WHEN YOU SAY LOS ANGELES COUNTY, YOU DON'T
23 MEAN LOS ANGELES COUNTY PUBLIC AND PRIVATE HOSPITALS, YOU'RE
24 TALKING ABOUT LOS ANGELES COUNTY'S PUBLIC HOSPITALS?

25



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1 **DR. BRUCE CHERNOF:** WELL, SUPERVISOR, I AM ACTUALLY TALKING
2 ABOUT THE ENTIRE COUNTY BECAUSE, AT THE END OF THE DAY, THERE
3 AREN'T ENOUGH-- THERE AREN'T ENOUGH PHYSICIANS IN A WHOLE
4 VARIETY OF AREAS IN LOS ANGELES RIGHT NOW AND HELPING TO TRAIN
5 THOSE TYPES OF PHYSICIANS LOCALLY IS PROBABLY THE STRONGEST
6 WAY TO RETAIN THOSE DOCTORS IN LOS ANGELES COUNTY. IT'S HARD
7 TO MOVE TO LOS ANGELES BECAUSE THE COST OF LIVING IS SO HIGH
8 AND SO, WHILE TECHNICALLY THOSE RESIDENCY TRAINING SLOTS WOULD
9 BELONG SPECIFICALLY TO M.L.K. HARBOR HOSPITAL AND THUS
10 SPECIFICALLY TO THE COUNTY, THE GOAL OF RETAINING THESE SLOTS
11 IS FOR THE BENEFIT OF EVERY PERSON IN LOS ANGELES COUNTY AND
12 THE DELIVERY SYSTEM, BOTH PUBLIC AND PRIVATE.

13

14 **SUP. ANTONOVICH:** ARE RESIDENTS ABLE TO TRAIN IN PRIVATE
15 HOSPITALS?

16

17 **DR. BRUCE CHERNOF:** THEY CAN TRAIN IN PRIVATE HOSPITALS,
18 SUPERVISOR, BUT THE RESIDENCY SLOTS THAT WE HAVE AT M.L.K.
19 HARBOR HOSPITAL CANNOT BE PERMANENTLY TRANSFERRED TO ANOTHER
20 HOSPITAL.

21

22 **SUP. ANTONOVICH:** RIGHT. BUT PRIVATE HOSPITALS CAN REQUEST
23 RESIDENTS TO TRAIN IN THEIR FACILITIES?

24



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1 **DR. BRUCE CHERNOF:** BUT THEY'LL RECEIVE NO FEDERAL FUNDING
2 UNLESS...

3

4 **SUP. ANTONOVICH:** NO, BUT THEY HAVE THAT ABILITY?

5

6 **DR. BRUCE CHERNOF:** THEY DO.

7

8 **SUP. ANTONOVICH:** THEY'RE NOT BEING DENIED THAT OPPORTUNITY?

9

10 **DR. BRUCE CHERNOF:** NO, THAT'S CORRECT, SUPERVISOR.

11

12 **SUP. ANTONOVICH:** RIGHT. THAT'S WHAT I'M SAYING. THE ONLY
13 QUESTION IS, FEDERAL FUNDS-- THERE ARE FEDERAL FUNDS AVAILABLE
14 FOR RESIDENTS TRAINING BUT THERE ARE ALSO RESIDENTS TRAINING
15 THAT COULD TAKE PLACE WITHOUT FEDERAL FUNDING.

16

17 **DR. BRUCE CHERNOF:** IT'S POSSIBLE BUT, GIVEN THE HIGH-- JUST
18 THE F.T.E. COST ALONE PER RESIDENT, LET ALONE THE COST OF
19 ACADEMIC SUPERVISION MAKES IT PROHIBITIVE.

20

21 **SUP. ANTONOVICH:** AND DO STATES PARTICIPATE IN THE TRAINING OF
22 RESIDENTS OR IS IT ONLY FEDERAL FUNDING?

23

24 **DR. BRUCE CHERNOF:** IT'S FEDERAL FUNDING, SUPERVISOR.

25



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1 **SUP. ANTONOVICH:** JUST FEDERAL, THERE'S NO STATE. THERE IS A
2 PROCESS, IF WE NEED MORE INTERNS AT A LATER TIME, THAT WE
3 COULD REQUEST THOSE?

4

5 **DR. BRUCE CHERNOF:** ASSUMING THAT WE HAVE THE SLOTS, YES.

6

7 **SUP. ANTONOVICH:** RIGHT. SO IF THE IDEA WAS TO INCREASE THE
8 SIZE AT M.L.K. HARBOR MEDICAL CENTER AT A FUTURE TIME, THAT
9 PROPOSAL, WHICH WE WOULD HAVE TO HAVE C.M.S. APPROVAL FOR,
10 WOULD ALSO INCLUDE SLOTS FOR THE INTERNS, WOULD IT NOT?

11

12 **DR. BRUCE CHERNOF:** CORRECT. INTERNS AND RESIDENTS TOGETHER.

13

14 **SUP. ANTONOVICH:** AND, AT THAT TIME, WHEN THEY CONSIDER IF
15 THEY'RE GOING TO GIVE US THAT AUTHORIZATION, THEN FUNDING
16 WOULD BE A PART OF THAT PROCESS.

17

18 **DR. BRUCE CHERNOF:** WELL, C.M.S. DOES NOT HAVE THE RIGHT TO
19 MOVE SLOTS AROUND SO, AS LONG AS THE SLOTS REMAIN AT THE
20 HOSPITAL, WHAT YOU SAID IS A TRUE STATEMENT. WHAT C.M.S.
21 CANNOT DO IS ALLOW-- IF THE SLOTS WERE TO EVAPORATE WITH THE
22 TERMINATION OF THE CONTRACT, C.M.S. HAS NO ABILITY TO GIVE US
23 NEW SLOTS.

24



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1 **SUP. ANTONOVICH:** RIGHT. SO LET'S SAY YOU DON'T NEED 250
2 INTERNS FOR THE 48 BEDS. WHATEVER YOU DO NEED, YOU HAVE A
3 NUMBER TO FIGURE OUT WHAT YOU NEED BUT, IF YOU GO UP TO 120
4 BEDS OR 30 BEDS, 40 BEDS, YOU PERHAPS NEED THE 250 INTERNS,
5 BUT, AT THAT TIME, WOULD IT NOT BE PART OF YOUR FUNDING
6 APPLICATION THAT WE WOULD LIKE TO GO UP TO THIS SIZE BUT IT
7 WOULD REQUIRE AN ADDITIONAL NUMBER OF INTERNS? AND THEN THEIR
8 APPROVAL WOULD INCLUDE THAT TYPE OF FUNDING OR THE
9 RECOMMENDATIONS FOR THAT TYPE OF FUNDING.

10

11 **DR. BRUCE CHERNOF:** WE DON'T ACTUALLY NEED C.M.S. APPROVAL FOR
12 THE FUNDING BECAUSE THE FUNDING METHODOLOGIES ARE ALREADY SET
13 OUT.

14

15 **SUP. ANTONOVICH:** BUT IT WOULD BE PART OF THEIR RECOMMENDATION
16 THAT THAT FUNDING WOULD KICK IN BECAUSE THE FUNDING CAN'T KICK
17 IN IF THEY DON'T GIVE THEIR RECOMMENDATION, RIGHT?

18

19 **DR. BRUCE CHERNOF:** C.M.S. DOESN'T APPROVE RESIDENCY TRAINING
20 PROGRAMS, SUPERVISOR. THE ACTUAL CREATION OF RESIDENCY
21 TRAINING PROGRAMS AND THE APPROVAL TO RUN THEM IS GIVEN BY A
22 DIFFERENT BODY, THE AMERICAN COLLEGE OF GRADUATE MEDICAL
23 EDUCATION OR A.C.G.M.E. SO A.C.G.M.E. WOULD APPROVE A TRAINING
24 PROGRAM, THAT WE HAVE WHAT THEY NEED AND THEN THE FUNDING
25 WOULD FLOW.



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1

2 **SUP. ANTONOVICH:** BUT THEY NEED C.M.S.'S CHOP TO MAKE THAT
3 PROCEED, WOULD THEY NOT?

4

5 **DR. BRUCE CHERNOF:** I DON'T BELIEVE SO, SUPERVISOR. C.M.S.
6 PROVIDES A FUNDING MECHANISM FOR APPROVED SLOTS.

7

8 **SUP. ANTONOVICH:** WHAT I'M TRYING TO GET AT, IF THEY DON'T GIVE
9 US THE 250 INTERN POSITIONS, WE STILL HAVE THE OPPORTUNITY, IF
10 THE DESIRE WAS TO INCREASE THE SIZE OF KING/DREW MEDICAL
11 CENTER, THAT PART OF THAT REQUEST WOULD BE ADDITIONAL INTERNS
12 AND THERE HAS TO BE, IN THAT APPLICATION WITH ONE OF THE
13 VARIOUS AGENCIES, A FUNDING APPROVAL.

14

15 **DR. BRUCE CHERNOF:** THERE IS NO ABILITY TO DO THAT IN C.M.S.
16 C.M.S. DOES NOT HAVE THE ABILITY TO GIVE US THAT FUNDING
17 WITHOUT THOSE SLOTS.

18

19 **SUP. ANTONOVICH:** NO, BUT WE NEED THEIR APPROVAL TO OBTAIN
20 THOSE SLOTS IF WE WANTED THOSE SLOTS?

21

22 **DR. BRUCE CHERNOF:** C.M.S. HAS NO ABILITY TO APPROVE ADDITIONAL
23 SLOTS IN THE FUTURE.

24



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1 **SUP. ANTONOVICH:** OKAY, THEN WHY DO WE NEED THEM TO KEEP THESE
2 250 SLOTS IF IT DOESN'T-- IF WE DON'T NEED THEM? WE CAN STILL
3 OBTAIN THEM WHEN NEEDED.

4

5 **DR. BRUCE CHERNOF:** WE CAN'T-- OUR CONTRACT WITH C.M.S., WHICH
6 PREDATES 1996-- 1996, SUPERVISORS, IS A VERY IMPORTANT DATE
7 BECAUSE, IN 1996, THROUGH FEDERAL REGULATION, THE NUMBER OF
8 RESIDENCY SLOTS IN THE UNITED STATES WAS FROZEN AND LINKED TO
9 CURRENT C.M.S. CONTRACTS THAT WERE IN PLACE AT THAT TIME AND
10 RESIDENCY TRAINING THAT WAS IN PLACE AT THAT TIME. SO, WHEN
11 FACILITIES LOSE THEIR C.M.S. CONTRACTS, THEY GO OFFLINE FOR
12 WHATEVER REASON, THERE ISN'T-- C.M.S. HAS NO LEGAL AUTHORITY
13 TO GRANT NEW SLOTS TO NEW CONTRACTS OR PERMANENTLY INCREASE
14 SLOTS AT HOSPITALS CURRENTLY THAT HAVE CONTRACTS. SO,
15 SUPERVISOR, WE WOULD HAVE NO ABILITY TO REGAIN ACCESS TO THOSE
16 SLOTS.

17

18 **SUP. ANTONOVICH:** BUT THERE IS A PROCESS IN PLACE OR COULD BE
19 PLACED IN PLACE TO ALLOW US TO INCREASE THE NUMBER OF INTERNS
20 IF THAT WAS OUR DESIRE AND, IF IT TAKES MODIFYING THE 1996
21 LAW, WHICH HAPPENS, YOU KNOW, AMENDMENTS OCCUR ALL THE TIME IN
22 THE LEGISLATIVE PROCESS, BUT THERE IS SOME TYPE OF MECHANISM,
23 IS THERE NOT? IT'S NOT AN ABSOLUTE.

24



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1 **DR. BRUCE CHERNOF:** SUPERVISOR, NO, IT'S NOT ABSOLUTE BUT THE
2 PROCESS IS FOR US TO RETAIN THE SLOTS TO GO-- C.M.S.-- MY
3 OPINION IS THAT C.M.S. WOULD BE VERY, VERY UNWILLING AND VERY
4 UNINTERESTED IN SEEING AN EFFORT TO GO BACK IN TO INCREASE OR
5 CHANGE THE WAY C.M.S. SLOTS ARE HANDED OUT. YOU ARE RIGHT, YOU
6 COULD GO GO FOR...

7

8 **SUP. YAROSLAVSKY, CHAIRMAN:** FOR AN ACT OF CONGRESS.

9

10 **DR. BRUCE CHERNOF:** ...AN ACT OF CONGRESS TO MAKE A CHANGE BUT,
11 ONCE YOU OPEN THAT...

12

13 **SUP. YAROSLAVSKY, CHAIRMAN:** IT WOULD TAKE AN ACT OF CONGRESS
14 TO MAKE IT POSSIBLE.

15

16 **DR. BRUCE CHERNOF:** IT WOULD TAKE AN ACT OF CONGRESS,
17 CERTAINLY, AND...

18

19 **SUP. BURKE:** AND IT WOULD BE BILLION AND BILLIONS OF DOLLARS IN
20 THE PROGRAM BECAUSE IT WOULD-- YOU COULDN'T JUST GET IT FOR
21 ONE PLACE, YOU'D HAVE TO HAVE IT NATIONWIDE.

22

23 **DR. BRUCE CHERNOF:** AND THAT'S WHY, SUPERVISOR BURKE, I THINK
24 THAT THAT'S EXACTLY RIGHT, THAT THERE'S A LOT OF HESITANCY TO



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1 REOPEN THIS QUESTION BECAUSE THERE ARE PROBABLY LOTS OF PLACES
2 IN THE COUNTRY THAT MIGHT WANT MORE RESIDENCY SLOTS.

3

4 **SUP. ANTONOVICH:** SO WOULD YOU SAY YOU KEEP THE SLOTS OPEN BUT
5 DON'T PAY FOR THEM AND ALLOW US TO DRAW FROM THOSE SLOTS WHEN
6 THE NEED ARISES? THAT'S WHAT YOU'RE RECOMMENDING?

7

8 **DR. BRUCE CHERNOF:** CORRECT, THAT'S EXACTLY-- THAT'S EXACTLY
9 RIGHT, SUPERVISOR.

10

11 **SUP. ANTONOVICH:** SO YOU WANT THEM AS AN INVENTORY AND NOT AS
12 ACTUAL FUNDING...

13

14 **DR. BRUCE CHERNOF:** MONEY IN THE BANK, THAT'S RIGHT.

15

16 **SUP. ANTONOVICH:** OKAY.

17

18 **SUP. YAROSLAVSKY, CHAIRMAN:** EXACTLY. YOU'RE USING SOME--
19 YOU'RE USING THEM NOW, ARE YOU NOT?

20

21 **DR. BRUCE CHERNOF:** THE CURRENT RESIDENTS THAT USED TO BE AT
22 THE FACILITY HAVE BEEN PLACED-- TEMPORARILY PLACED...

23

24 **SUP. YAROSLAVSKY, CHAIRMAN:** PLACED ELSEWHERE.

25



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1 **SUP. BURKE:** ACROSS THE COUNTRY.

2

3 **DR. BRUCE CHERNOF:** ACROSS THE COUNTRY, SO THEY ARE ON LOAN.
4 C.M.S. HAS THE LEGAL AUTHORITY TO TEMPORARILY LOAN THEM TO
5 OTHER HOSPITALS BUT THEN THOSE-- THEY COME BACK TO OUR
6 FACILITY AS LONG AS WE HAVE A CONTRACT THAT'S IN FORCE, THE
7 CURRENT CONTRACT. AND, IF THE CURRENT CONTRACT IS NOT IN
8 FORCE, THEY EVAPORATE.

9

10 **SUP. YAROSLAVSKY, CHAIRMAN:** AND WE DID THAT IN ORDER TO
11 FULFILL-- SO AS NOT TO DISRUPT THESE RESIDENTS' EDUCATIONAL
12 PROGRAM?

13

14 **DR. BRUCE CHERNOF:** THAT'S CORRECT, SUPERVISOR, OUR COMMITMENT
15 TO MEET THEIR TRAINING REQUIREMENTS THROUGH THE REMAINDER OF
16 THEIR RESIDENCY.

17

18 **SUP. BURKE:** AND SOME OF THOSE PEOPLE ARE AT LOMA LINDA
19 HOSPITAL, THAT ARE THERE WITH THOSE RESIDENCY SLOTS, MR.
20 ANTONOVICH, AND THEY'RE THERE BUT THEY USE OUR SLOTS.

21

22 **SUP. ANTONOVICH:** YEAH, I SEE.

23

24 **SUP. YAROSLAVSKY, CHAIRMAN:** ANY OTHER QUESTIONS?

25



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1 **SUP. MOLINA:** WELL, ONLY TO MUDDY IT UP SOME MORE BECAUSE I'M
2 NOT SURE I UNDERSTAND IT. SO YOU'RE JUST SAYING THAT, IN
3 ANSWER TO MR. ANTONOVICH'S QUESTION, THIS INVENTORY THAT WE
4 HAVE OF THESE SLOTS, C.M.S. WILL CONTINUE TO FUND THEM IF
5 THEY'RE AT OTHER LOCATIONS, RIGHT?

6

7 **DR. BRUCE CHERNOF:** NO, SUPERVISOR.

8

9 **SUP. MOLINA:** SO WHAT DID THAT RESIDENCY TAKE-- WHAT DID THAT
10 RESIDENT TAKE WITH THEM WHEN...

11

12 **DR. BRUCE CHERNOF:** I'M SORRY. IN THE TEMPORARY-- YES, WE
13 CAN...

14

15 **SUP. MOLINA:** THANK YOU.

16

17 **DR. BRUCE CHERNOF:** I APOLOGIZE, SUPERVISOR. I DIDN'T
18 UNDERSTAND THE QUESTION. FOR THE TEMPORARY PERIOD OF TIME
19 WHILE THEY'RE ON LOAN, YES.

20

21 **SUP. MOLINA:** SO HOW MANY OF THOSE DO YOU KNOW...?

22

23 **DR. BRUCE CHERNOF:** WELL, THEY'RE CURRENTLY-- WE HAVE-- I
24 THINK, ESSENTIALLY, ALL OF THEM, SUPERVISOR, ARE ON LOAN.
25 ABOUT A HUNDRED OF THOSE GO AWAY IN JUNE BECAUSE THEY'RE



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1 INTERNS WHO GO OFF TO OTHER PROGRAMS. SO WE HAVE ABOUT 160
2 AFTER JUNE AND THEY TAIL OFF PRETTY QUICKLY OVER A COUPLE OF
3 YEARS.

4

5 **SUP. MOLINA:** ALL RIGHT. BUT LET'S SAY THAT, DURING THAT PERIOD
6 OF TIME, IF WE WERE TO, AGAIN, I DON'T KNOW WHAT C.M.S. IS
7 GOING TO DO BUT IF WE WERE GOING TO GET-- LET'S SAY GET BACK
8 UP TO SPEED IN AUGUST, SEPTEMBER, OCTOBER, NOVEMBER AND C.M.S.
9 WERE TO COME BACK IN, RIGHT, WHICH IS ONE OPTION, WOULD THIS
10 AGAIN CONTINUE BECAUSE THEY'RE ALREADY PAYING FOR THIS, SO
11 THEY HAVEN'T EVAPORATED YET IS WHAT I'M SAYING. SO THEY WOULD
12 STILL BE IN PLACE. NOW WE WOULD HAVE C.M.S. AGAIN.

13

14 **DR. BRUCE CHERNOF:** BUT THE NEW CONTRACT-- C.M.S.-- MY
15 UNDERSTANDING, SUPERVISOR, IS THE C.M.S. WOULD ALLOW A RUN-OUT
16 FOR THOSE TEMPORARY PLACEMENTS BUT THE NEW CONTRACT THAT WOULD
17 GO INTO PLACE AUGUST OF 2007 WOULD NOT HAVE, PER FEDERAL LAW,
18 WE WOULD-- IT WOULD NOT HAVE THE CONTRACT LANGUAGE THAT WOULD
19 ALLOW PERMANENT C.M.S. RESIDENCY TRAINING SLOTS AT THE
20 FACILITY. SO WE WOULD HAVE A RUN-OUT PERIOD BUT NO NEW SLOTS.

21

22 **SUP. MOLINA:** SO, WHEN WE ISSUED THE-- WHATEVER THAT RESIDENT
23 THAT TOOK OFF WITH THEIR RESIDENCY STATUS TO ANOTHER HOSPITAL,
24 THE IDEA IS THAT THERE IS SOME PENDING-- SOME PROVISION THAT
25 SAYS IT COMES BACK TO US?



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1

2 **DR. BRUCE CHERNOF:** THAT'S CORRECT.

3

4 **SUP. MOLINA:** AND SO THAT EVAPORATES AS WELL WITH-- I MEAN, IT
5 JUST SEEMS AS THOUGH YOU'RE CREATING A HOLDING PATTERN
6 SOMEWHERE AND I'M TRYING TO UNDERSTAND WHY YOU CAN'T HOLD
7 THEM, WHY THEY CAN'T BE DORMANT, WHY THEY CAN'T BE IN PLACE
8 WHILE WE GET OUR ACT TOGETHER.

9

10 **DR. BRUCE CHERNOF:** THEY CAN ONLY BE DORMANT IF THE 1996
11 CONTRACT IS IN PLACE BECAUSE THE RESIDENCY TRAINING SLOTS ARE
12 TIED TO THEIR CURRENT CONTRACT.

13

14 **SUP. MOLINA:** BUT THAT WOULD BE THE CASE BECAUSE OF-- IF THEY
15 WERE TO COME BACK IN. SO WHAT I'M SAYING IS THE OTHER SLOTS,
16 THEY'RE GOING TO BE FUNDING THEM ANYWAY. YOU SAY THEY JUST
17 EVAPORATE WHEN THAT PERSON FINISHES THEIR RESIDENCY.

18

19 **DR. BRUCE CHERNOF:** THAT'S CORRECT.

20

21 **SUP. MOLINA:** AND THIS HAS ALL BEEN EXPLORED WITH THE LAWYERS
22 AND C.M.S. AND EVERYONE ELSE?

23

24 **DR. BRUCE CHERNOF:** YES, SUPERVISOR.

25



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1 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY. ANY OTHER DISCUSSION? ALL
2 RIGHT, BRUCE, KEEP US POSTED ON THIS. OBVIOUSLY, EVERY DAY
3 MATTERS NOW. I KNOW YOU'VE HAD ONGOING DISCUSSIONS BUT I THINK
4 TO SAY WE'RE AT CRUNCH TIME IS AN UNDERSTATEMENT.

5

6 **DR. BRUCE CHERNOF:** AGREED, SUPERVISOR. THANK YOU.

7

8 **CLERK SACHI HAMAI:** MR. CHAIRMAN, THERE'S A COUPLE SPEAKERS ON
9 THIS MATTER.

10

11 **SUP. YAROSLAVSKY, CHAIRMAN:** YEAH, ALL RIGHT. DR. CLAVREUL AND
12 ARNOLD SACHS. IT'S REALLY NOT AN ACTION ITEM BUT I GUESS...

13

14 **DR. GENEVIEVE CLAVREUL:** DR. GENEVIEVE CLAVREUL, BOARD OF
15 SUPERVISORS, GOOD MORNING. ARE WE GO DOWN TO TWO MINUTES
16 INSTEAD OF THREE MINUTES NOW?

17

18 **SUP. YAROSLAVSKY, CHAIRMAN:** GO AHEAD.

19

20 **DR. GENEVIEVE CLAVREUL:** THAT'S OKAY.

21

22 **SUP. YAROSLAVSKY, CHAIRMAN:** IF YOU NEED MORE TIME...

23

24 **DR. GENEVIEVE CLAVREUL:** I ALWAYS CAN DO IT IN THE TIME. IT'S
25 JUST AMAZING THAT EVERY DAY YOU TRY, YOU KNOW, EVERY WEEK YOU



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1 TRY TO INFRINGE IN THE FREEDOM OF THE PEOPLE TO EXPRESS
2 THEMSELVES. THAT'S FINE.

3

4 **SUP. YAROSLAVSKY, CHAIRMAN:** GO AHEAD.

5

6 **DR. GENEVIEVE CLAVREUL:** THE PEOPLE ARE WATCHING AND THEY KNOW
7 WHAT'S GOING ON. ANYWAY, I HAVE A QUESTION. DR. CHERNOF STATED
8 THAT THE KING/DREW WAS DOWN TO 48 BEDS. I WANT TO KNOW HOW
9 COME THEY HAVE 65 PATIENTS AND SOMETIMES MORE EVERY DAY AND
10 NOT 48? I WOULD LIKE AN ANSWER TO THAT QUESTION AND HOW THOSE
11 PATIENTS ARE IDENTIFIED? AND I DON'T THINK THAT WOULD LOOK
12 GOOD FOR C.M.S. TO PRETEND YOU'RE DOWN TO 48 WHEN YOU HAVE 65.
13 THAT'S A QUESTION I HAVE. ALSO, LOOKS LIKE DR. CHERNOF IS NOT
14 UP TO DATE IN DESIGNATION OF A LOT OF THINGS. IT'S NO LONGER
15 J.C.A.H.O., JOINT ACCREDITATION, JOINT COMMISSION, PERIOD. I
16 THINK, AS USUAL, WE ARE NOT GETTING VERY PRECISE ANSWERS. I
17 LISTENED TO THE BEGINNING OF THE REPORT AND IT DIDN'T SAY
18 ANYTHING. FIRST OF ALL, NONE OF US HAD IN FRONT OF US THE
19 DIFFERENT, YOU KNOW, POINTS HE WAS REFERRING TO, THE DIFFERENT
20 ITEMS. I THINK IT WAS A LOT OF GIBBERISH AND DEFINITELY DID
21 NOT GIVE ME, WHO IS AN EXPERT IN HEALTHCARE, A FEEL OF WHAT
22 WAS GOING ON AT KING/DREW. ANYWAY, I HAVE TWO ARTICLES FOR
23 YOU, A BREACH OF INTEGRITY AND LEARNING FROM HEALTHCARE PLAN.

24

25 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY. THANK YOU. MR. SACHS.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **ARNOLD SACHS:** ARNOLD SACHS. GOOD MORNING, COUNTY BOARD OF
3 SUPERVISORS. JUST A FEW POINTS THAT I'D LIKE TO KNOW AND
4 EXPRESS MY DISAPPOINTMENT. THIS IS THE SECOND TIME THAT THE
5 COUNTY HAS BASICALLY BLAMED THE FEDERAL GOVERNMENT FOR THE
6 COUNTY'S SHORTCOMINGS. THE FIRST TIME, EVIDENTLY, WAS WHEN THE
7 HOSPITAL FAILED THE INSPECTION AND C.M.S. DECIDED TO NOTIFY
8 THE COUNTY THAT IT WAS CUTTING FUNDS AND THE COUNTY'S RESPONSE
9 WAS THAT, IF WE DON'T GET THE FUNDING, THE HOSPITAL WILL
10 CLOSE, EVEN THOUGH THE HOSPITAL WAS COMPARATIVELY CLOSE TO
11 FLUNKING ITS REQUIRED INSPECTIONS. AND NOW WE COME TO THE
12 POINT WHERE, IF THEY DON'T CONTINUE THE FUNDING, THE KING/DREW
13 RESIDENCY PROGRAM WAS GOING TO BE AFFECTED. YET, IN OCTOBER,
14 WHEN THE COUNTY WAS NOTIFIED, ONE OF THE FIRST THINGS THAT WAS
15 DONE, AND I BELIEVE THAT THE PRESIDENT OF DREW UNIVERSITY WAS
16 HERE, MAINTAINING THAT THE COUNTY WAS THROWING THE RESIDENCY
17 PROGRAM TO THE SIDE OF THE ROAD AND NOW IT'S BEING USED AS A
18 CRUTCH TO ASK FOR MORE FUNDING. IN A RECENT ARTICLE IN THE
19 "L.A. TIMES" AND I KIND OF FEEL QUEASY ABOUT USING THE "L.A.
20 TIMES" AS ANY KIND OF REFERENCE POINT BUT THIS IS FROM MARCH
21 1ST, IT REPORTED THAT-- I JUST WROTE IT DOWN HERE-- 1,786
22 POSSIBLE EMPLOYEES HAVE BEEN PLACED THROUGHOUT THE COUNTY
23 SINCE NOVEMBER. ALMOST 1,400 REMAIN AT M.L.K., DOWN FROM 2,200
24 IN '86. NUMBERS DON'T ADD UP THERE. THE COUNTY'S-- THE BUDGET
25 FOR KING/DREW IS \$440 MILLION. BASICALLY, PART OF THAT, I



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1 GUESS, WOULD BE FEDERAL FUNDING. THE \$200 MILLION IS INCLUDED
2 IN THAT AMOUNT SO THAT IT LEAVES THE COUNTY TO FUND \$240
3 MILLION, GIVE OR TAKE...

4

5 **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU. YOUR TIME IS UP. I'M
6 SORRY, MR. SACHS. LET ME JUST BE CLEAR. I DON'T THINK ANY
7 MEMBER OF THE BOARD IS BLAMING THE FEDERAL GOVERNMENT. I THINK
8 WHAT THE PURPOSE OF DR. CHERNOF'S PRESENTATION TODAY WAS TO
9 WARN EVERYONE CONCERNED THAT, IF THIS THING EXPIRES, IT WILL
10 HAVE CONSEQUENCES THAT EVERYONE SHOULD KNOW AHEAD OF TIME SO
11 THAT THEY CAN BE GUIDED ACCORDINGLY. ALLOWING 250 RESIDENCY
12 SLOTS TO EXPIRE, IN LIGHT OF THE PROGRESS THAT'S BEEN MADE, IS
13 ALL OF US COLLECTIVELY SHOOTING OURSELVES IN THE FOOT AND I
14 THINK THAT'S THE ISSUE HERE. SO NOBODY'S TRYING TO BLAME
15 ANYBODY. WE'RE JUST TRYING TO WARN DECISION MAKERS WHAT THE
16 CONSEQUENCES ARE OF CERTAIN DECISIONS OR LACK OF DECISIONS
17 THAT THEY MAKE, CONSEQUENCES THAT WE WILL PAY FOR IN THIS
18 COMMUNITY FOR YEARS TO COME. THANK YOU. I'M GOING TO TURN IT
19 OVER-- MS. MOLINA, YOU'RE UP FIRST TODAY AND WE'LL GO BACK TO
20 THE REGULAR ORDER OF THINGS.

21

22 **SUP. MOLINA:** OKAY. I DON'T HAVE ANY ADJOURNMENTS BUT WE HAVE
23 ITEM NUMBER 23. THAT HASN'T BEEN DONE, RIGHT?

24

25 **SUP. YAROSLAVSKY, CHAIRMAN:** NO. NOTHING'S BEEN DONE.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **SUP. MOLINA:** OKAY. I HAVE A QUESTION ON THAT ONE.

3

4 **SUP. YAROSLAVSKY, CHAIRMAN:** WE HAVE ONE MEMBER OF THE PUBLIC
5 WHO WANTS TO BE HEARD. DO YOU WANT TO HEAR FROM THEM FIRST?

6

7 **SUP. MOLINA:** SURE.

8

9 **SUP. YAROSLAVSKY, CHAIRMAN:** 23, DR. CLAVREUL. YOU'RE PASSING?
10 OKAY. THANK YOU.

11

12 **SUP. MOLINA:** THE QUESTION I HAVE IS THAT I UNDERSTAND THIS
13 ITEM MIGHT BE CONTINUED, I DON'T KNOW, BUT WHY ARE WE
14 APPROVING A CONTRACT FOR KING FOR 346 ON THE MEALS?

15

16 **SUP. YAROSLAVSKY, CHAIRMAN:** DAVID, WHO'S HANDLING THIS FOR THE
17 DEPARTMENT?

18

19 **C.A.O. JANSSEN:** THAT'S A VERY HARD QUESTION TO ANSWER, BASED
20 ON THE DISCUSSION WE JUST HAD. WE DON'T KNOW AND I'M NOT SURE
21 THE TERMINATION...

22

23 **SUP. MOLINA:** SO WILL THIS ITEM BE CONTINUED?

24



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **C.A.O. JANSSEN:** WELL, HOW MUCH TIME DO WE HAVE? EFFECTIVE
2 APRIL 1ST. WE HAVE ANOTHER WEEK, I THINK. WE HAVE ANOTHER
3 WEEK, I THINK, TO MAKE THIS DECISION. IT HAS TO BE IN PLACE BY
4 APRIL THE 1ST.

5

6 **SUP. MOLINA:** WE SHOULDN'T MAKE A CONTRACTUAL AGREEMENT WITH
7 SOMETHING WE'RE NOT SURE ABOUT.

8

9 **SUP. YAROSLAVSKY, CHAIRMAN:** COULD WE SEPARATE THAT ONE OUT?

10

11 **C.A.O. JANSSEN:** YEAH. THAT'S NUMBER TWO. WE COULD CONTINUE
12 THAT A WEEK.

13

14 **SUP. YAROSLAVSKY, CHAIRMAN:** AND APPROVE THE REST OF THEM ON A
15 MONTH FOR MONTH. IS THAT WHAT THE RECOMMENDATION IS?

16

17 **C.A.O. JANSSEN:** YES, WE WOULD RECOMMEND THAT YOU CONTINUE
18 NUMBER 2, 23, NUMBER 2, TO THE CONTRACTED M.L.K. FOR ONE WEEK
19 UNTIL WE HEAR SOMETHING FROM C.M.S., HOPEFULLY.

20

21 **SUP. YAROSLAVSKY, CHAIRMAN:** AND APPROVE THE REMAINDER?

22

23 **C.A.O. JANSSEN:** AND APPROVE THE REMAINDER ON A MONTH TO MONTH.
24 THE GREEN SHEET IS THE RECOMMENDATION.

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. YAROSLAVSKY, CHAIRMAN:** IS THAT CONSISTENT?

2

3 **SUP. MOLINA:** WHAT IS THAT?

4

5 **C.A.O. JANSSEN:** WE'RE GOING TO CONTINUE THE M.L.K. ITEM NUMBER
6 2 A WEEK TO SEE IF WE HEAR FROM C.M.S.

7

8 **SUP. MOLINA:** THAT WILL BE FINE. I UNDERSTAND IT'S ON AN AS-
9 NEEDED BASIS BUT I DON'T LIKE THE IDEA OF HAVING AN
10 CONTRACTUAL AGREEMENT UNTIL WE KNOW. THAT'S FINE, THEN IF
11 WE'RE GOING TO CONTINUE THAT PORTION, IT'S NO PROBLEM. YOU
12 WANT TO DO...

13

14 **SUP. YAROSLAVSKY, CHAIRMAN:** AND APPROVE THE REMAINDER.

15

16 **C.A.O. JANSSEN:** APPROVE THE REMAINDER. THAT'S CORRECT.

17

18 **SUP. MOLINA:** OKAY. NO PROBLEM.

19

20 **SUP. YAROSLAVSKY, CHAIRMAN:** APPROVE THE REMAINDER ON A MONTH
21 TO MONTH. ALL RIGHT, THAT'LL MS. MOLINA'S MOTION. I'LL SECOND
22 IT. WITHOUT OBJECTION, UNANIMOUS VOTE.

23



**The Meeting Transcript of
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1 **SUP. MOLINA:** ALL RIGHT. AND THEN, ON ITEM NUMBER 12, IT IS MY
2 UNDERSTANDING COUNTY COUNSEL IS GOING TO HAVE THE REPORT READY
3 SOMETIME THIS WEEK, SO THEY'RE GOING TO CONTINUE THIS ITEM.

4

5 **C.A.O. JANSSEN:** THEY DID THAT EARLIER, YES.

6

7 **SUP. MOLINA:** SO I THINK THOSE ARE THE ONLY ITEMS THAT I HAD. I
8 HAVE NOTHING ELSE.

9

10 **SUP. YAROSLAVSKY, CHAIRMAN:** NO ADJOURNING MOTIONS?

11

12 **SUP. MOLINA:** NO.

13

14 **SUP. YAROSLAVSKY, CHAIRMAN:** NO ADJOURNING MOTIONS. SUPERVISOR
15 BURKE? SHE STEPPED OUT FOR A SECOND. LET ME SEE ABOUT MY
16 ADJOURNING MOTIONS. I HAVE ONE ADJOURNING MOTION. I'D LIKE TO
17 ASK THAT WE ADJOURN IN MEMORY OF DICK LOVELL, A LONG-STANDING
18 RESIDENT OF WHITLEY HEIGHTS, ABOVE HOLLYWOOD, GOOD FRIEND OF
19 MY OFFICE WHO RECENTLY PASSED AWAY. HE'S SURVIVED BY THREE
20 BROTHERS, TOM, HARRY AND PETER, AS WELL AS OTHER FAMILY
21 MEMBERS AND MANY FRIENDS. HE WAS VERY ACTIVE IN THE COMMUNITY
22 IN THE WHITLEY HEIGHTS AREA, A VERY SPECIAL NEIGHBORHOOD AND
23 HE WAS A VERY SPECIAL MAN. WITHOUT OBJECTION, UNANIMOUS VOTE.
24 DON, DO YOU WANT TO DO YOUR ADJOURNING MOTIONS WHILE WE WAIT
25 FOR MS. BURKE?



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **SUP. KNABE:** YES. I MOVE TODAY THAT WE ADJOURN IN MEMORY OF MR.

3 JOHN GAINS. JOHN IS A GOOD FRIEND, A FORMER EL SEGUNDO CITY

4 COUNCIL MEMBER. WASN'T THAT LONG AGO THAT HE FOUND OUT HE HAD

5 A UNIQUE BATTLE WITH CANCER. HE WAS ONLY 56 YEARS OLD. HE

6 SERVED AS A NAVAL AVIATOR FROM 1973 TO '79, LOGGED OVER 3,000

7 HOURS OF FLIGHT TIME AND MOST RECENTLY WORKED AS AN ARROW

8 SPACE EXECUTIVE. HE WAS A COUNCILMAN FROM 1998 TO 2006. HE WAS

9 ADEPT AT PLAYING THE BAD COP/GOOD COP WHEN IT CAME TO

10 NEGOTIATIONS WITH NEIGHBORING LOS ANGELES INTERNATIONAL

11 AIRPORT AND OUR STRONG AND GOOD OPPORTUNITIES TO PRESERVE THE

12 LOS ANGELES AIR FORCE BASE, WHICH WE WERE SUCCESSFUL. HE WAS A

13 VERY AFFECTIONATE, HANDS-ON FATHER WHO PARTICIPATED AS MUCH

14 EVEN IN HIS OWN CHILDREN'S SCHOOL PLAYS. HE COACHED HIS TWO

15 SONS IN LITTLE LEAGUE, ENJOYED TRAVEL, ESPECIALLY TO

16 YELLOWSTONE NATIONAL PARK AND TO HAWAII. HE IS SURVIVED BY HIS

17 WIFE OF 34 YEARS, SUSAN, THREE CHILDREN, BECKY, BOBBY AND BEN,

18 AND WAS FORTUNATE ENOUGH TO BE ABLE TO SEE HIS GRANDSON,

19 COLIN. ALSO THAT WE ADJOURN IN MEMORY OF SERGEANT TOM LAMPING,

20 A SERGEANT FOR THE WHITTIER POLICE DEPARTMENT WHO PASSED AWAY

21 ON SUNDAY, MARCH 11TH. HE WAS VERY ACTIVE IN ADDITION TO HIS

22 POLICE WORK, SERVING ON THE WHITTIER POLICE OFFICER'S

23 ASSOCIATION, SERVED AS ITS PRESIDENT FOR TWO YEARS, VERY HARD

24 WORKING AND DEDICATED. HIS HARD WORK ETHIC WAS A TESTAMENT TO

25 HIS LOVE FOR HIS FAMILY AND OF POLICE WORK. HE IS SURVIVED BY



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1 HIS WIFE, JANET, FOUR DAUGHTERS, AMY, REBECCA, KAITLYN AND
2 SAVANNAH. ALSO THAT WE ADJOURN IN MEMORY OF DARLENE APELIAN,
3 PASSED AWAY LAST NIGHT FROM CANCER. SHE WAS A RESIDENT OF
4 BELLFLOWER, WAS EMPLOYED FOR 30 YEARS IN DR. ERIC ACADA'S
5 OFFICE, AN OPTOMETRIST'S OFFICE THERE IN BELLFLOWER. SHE'LL BE
6 SORELY MISSED BY HER FAMILY AND FRIENDS. SHE IS SURVIVED BY
7 HER SON, ERIC, AND DAUGHTER-IN-LAW, TANYA. SHE WILL BE MISSED.
8 GREAT GAL. JOHN WAS, TOO. SO THOSE ARE MY ADJOURNMENTS.

9

10 **SUP. YAROSLAVSKY, CHAIRMAN:** UNANIMOUS VOTE. ALL RIGHT.
11 SUPERVISOR BURKE IS BACK, SO YOU'RE UP.

12

13 **SUP. BURKE:** I MOVE THAT, WHEN WE ADJOURN TODAY, WE ADJOURN IN
14 THE MEMORY OF CHILTON ALPHONSE, A LONG-TIME RESIDENT OF THE
15 SECOND DISTRICT, FOUNDER OF THE COMMUNITY SPORTS AND ARTS
16 FOUNDATION WHO PASSED AWAY MARCH 16TH AFTER A LENGTHY ILLNESS.

17

18 **SUP. KNABE:** I'D LIKE TO JOIN IN THAT AS WELL.

19

20 **SUP. YAROSLAVSKY, CHAIRMAN:** ALL MEMBERS.

21

22 **SUP. BURKE:** ALL MEMBERS. HE LEAVES TO CHERISH HIS MEMORY A
23 HOST OF FRIENDS AND RELATIVES. I KNOW HE HAS A DAUGHTER THAT
24 HE ACTUALLY RAISED HIMSELF. HE WAS SOMEONE WHO WAS BEFORE THE
25 BOARD OFTEN. HIS PROGRAM WAS ONE THAT RECEIVED A LOT OF



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1 SUPPORT FROM THE COUNTY OF LOS ANGELES. INTERESTING THING,
2 HE'S THE ONLY PERSON I EVER KNEW WHO WON THE LOTTERY TWICE,
3 AND HE TOOK THE MONEY AND GAVE IT AWAY AND TO ESTABLISH
4 COMMUNITY PROJECTS. SO HE'LL BE SORELY MISSED. AND AUGUSTA
5 WILLIAMS, A LONG-TIME RESIDENT OF THE SECOND DISTRICT WHO
6 PASSED AWAY RECENTLY. SHE LEAVES TO CHERISH HER MEMORY, HER
7 SONS, LEE AND ELDRIDGE AND DAUGHTER, CHANTEL. AND RICHARD
8 SEWELL, THE NEPHEW OF CARL WASHINGTON, PASSED AWAY ON MARCH
9 13TH, AFTER SUFFERING A LONG ILLNESS, AT THE AGE OF 33. HE
10 LEAVES TO CHERISH HIS MEMORY HIS MOTHER, ORA WASHINGTON,
11 FATHER, RICHARD SEWELL AND UNCLE CARL WASHINGTON.

12

13 **SUP. YAROSLAVSKY, CHAIRMAN:** UNANIMOUS VOTE.

14

15 **SUP. BURKE:** DID WE COMPLETE ITEM 9?

16

17 **CLERK SACHI HAMAI:** NO.

18

19 **SUP. YAROSLAVSKY, CHAIRMAN:** NO.

20

21 **SUP. BURKE:** I'LL CALL UP ITEM 9.

22

23 **SUP. YAROSLAVSKY, CHAIRMAN:** ITEM 9. ARNOLD SACHS.

24



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **ARNOLD SACHS:** GOOD MORNING AGAIN, COUNTY SUPERVISORS. JUST A
2 BRIEF EXPLANATION ON WHAT EXACTLY THE CONFLICT OF INTEREST
3 INVOLVED WITH THESE ADMINISTRATORS THAT ARE LISTED HERE. IS
4 THERE ANY DEFINITION-- I MEAN, IS THERE A PRO AND CON FOR THE
5 CONFLICT OF INTEREST INVOLVED OR IS IT-- DO THEY NEED TO
6 EXPRESS IF THEY HAVE ANY CONFLICT OF INTEREST INVOLVED IN
7 THEIR OPERATIONS?

8

9 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY. JUST SO YOU-- SINCE YOU'RE
10 RELATIVELY NEW AT TESTIFYING HERE, I'LL JUST EXPLAIN TO YOU
11 THIS TIME. THE PUBLIC COMMENT PERIOD IS AN OPPORTUNITY FOR YOU
12 TO BE HEARD ON AN ITEM. IT'S NOT A QUESTION AND ANSWER
13 SESSION. IF YOU'D LIKE TO HAVE INFORMATION ABOUT WHAT THESE
14 ARE, THERE'S PLENTY OF STAFF AROUND HERE WHO CAN ADVISE YOU ON
15 IT. THIS IS THE APPROVAL OF CODES, OF CONFLICT OF INTEREST
16 CODES FOR THESE BODIES THAT ARE ON THE AGENDA. SO THANKS.

17

18 **ARNOLD SACHS:** OH, THANK YOU, APPRECIATE YOU EXPLAINING THAT TO
19 ME.

20

21 **SUP. YAROSLAVSKY, CHAIRMAN:** NO PROBLEM. WE HAVE THE ITEM
22 BEFORE US. MS. BURKE MOVES, MR. ANTONOVICH SECONDS. WITHOUT
23 OBJECTION, UNANIMOUS VOTE.

24

25 **SUP. BURKE:** I HAVE NO FURTHER ITEMS.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **SUP. YAROSLAVSKY, CHAIRMAN:** I'VE DONE MY ADJOURNING MOTIONS
3 AND I DON'T BELIEVE I'M HOLDING ANYTHING. MR. KNABE.

4

5 **SUP. ANTONOVICH:** CAN I DO MY ADJOURNING MOTIONS?

6

7 **SUP. YAROSLAVSKY, CHAIRMAN:** YOU'LL BE UP NEXT. DO YOU WANT TO
8 DO THEM NOW?

9

10 **SUP. KNABE:** YEAH, GO AHEAD AND HAVE HIM DO HIS ADJOURNMENTS
11 WHILE I GET MY STUFF...

12

13 **SUP. ANTONOVICH:** I'D LIKE TO ADJOURN IN MEMORY OF PASTOR
14 EMERITUS REIN NEGGO, WHO WAS THE FOUNDING FATHER OF THE
15 ESTONIAN COMMUNITY IN LOS ANGELES COUNTY. HE WAS ORDAINED A
16 MINISTER OF THE ESTONIAN EVANGELICAL LUTHERAN CHURCH OF LOS
17 ANGELES WHERE HE WAS A PASTOR FOR OVER 50 YEARS, PUBLISHED SIX
18 BOOKS COMPILING HIS SERMONS AND STORIES FOR CHILDREN AND THE
19 HISTORICAL ACCOUNTS OF THE ESTONIAN PEOPLE. JUDGE RICHARD VAN
20 DUSEN, LOS ANGELES SUPERIOR COURT JUDGE WHO PASSED AWAY AT THE
21 AGE OF 62, GRADUATE OF SOUTHWESTERN LAW SCHOOL AND WAS ELECTED
22 TO THE RIO HONDO COURT AND ELEVATED TO THE SUPERIOR COURT IN
23 THE YEAR 2000. SISTER ELEANOR WAGNER, SISTER OF THE SISTERS OF
24 ST. JOSEPH OF CARONDELET WHO PASSED AWAY. MANNY DWORK. MANNY
25 WAS A NEIGHBOR OF MINE GROWING UP. HE WAS A BOARD MEMBER OF



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1 THE CALIFORNIA HOME FOR THE AGED, AN ACTIVE MEMBER OF THE CITY
2 OF HOPE, PHILANTHROPIST. IN FACT, HE EVEN MADE CLOTHES FOR
3 RONALD REAGAN. HE PASSED AWAY ON JANUARY 15TH. HE LEAVES HIS
4 WIFE, RACHEL, AND HIS DAUGHTER, SHARON SUSAN AND SON, TED.
5 HELEN LOUISE JONES DEDEAUX. ALONG WITH BEING AN ACCOMPLISHED
6 ARTIST, SHE WAS THE U.S.C. TROJAN LEAGUE OF LOS ANGELES KEY
7 MOTIVATOR AND CHEERLEADER AND MEMBER. JUST A FEW MONTHS AGO,
8 HER HUSBAND, OUR GOOD FRIEND, COACH ROD DEDEAUX HAD PASSED
9 AWAY. SHE WAS QUITE ACTIVE AS A TEAM MOM FOR 45 YEARS AT
10 TROJAN BASEBALL AND SHE LEAVES HER FAMILY AND GRANDCHILDREN,
11 JUSTIN, MICHAEL AND TERRY. THOMAS EDWARD MCNEILL, RETIRED
12 COMMANDER OF THE LOS ANGELES COUNTY SHERIFF'S DEPARTMENT.
13 TEDFORD ANDREWS, EDUCATOR FOR 39 YEARS WITH THE GLENDALE
14 UNIFIED SCHOOL DISTRICT AND SERVED 25 YEARS AS THE FIRST VICE
15 PRINCIPAL AT CRESCENTA VALLEY HIGH SCHOOL, ALSO AS PRESIDENT
16 AND SECRETARY OF THE GLENDALE PARKS AND RECREATION AND THE
17 COMMISSION ON SERVICES COMMISSION AND ACTIVE MEMBER OF THE LA
18 CRESCENTA PRESBYTERIAN CHURCH OVER 60 YEARS. GERALDINE
19 MARQUEZ. SHE WAS SERVING AS A CIVILIAN CONTRACTOR IN
20 AFGHANISTAN WHEN SHE WAS KILLED. SHE WAS 31. SHE HAD BEEN
21 STATIONED AT TRAVIS AIR FORCE BASE IN NORTHERN CALIFORNIA.
22 GEORGE DEBAY WAS A MARINE IN WORLD WAR II IN OKINAWA, HE
23 BELONGED TO THE MASONIC LODGE 554 AND WAS ACTIVE IN THE BOY
24 SCOUTS, JOB'S DAUGHTERS. ROSEMARY CATHERINE SABO. SHE WAS
25 ELECTOR AND ORGANIST AT THE INCARNATION CATHOLIC CHURCH AND



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1 SERVED AS SOCIAL SECURITY ADMINISTRATION AS A CLAIMS MANAGER.
2 ROBERT TOM PARKER, WHO TAUGHT L.A. UNIFIED SCHOOL DISTRICT FOR
3 34 YEARS. HE WAS ALSO THE COACH AT LA CANADA HIGH SCHOOL,
4 WHERE HE COACHED ALSO LITTLE LEAGUE, MEN'S TENNIS, WOMEN'S
5 SOCCER AND SOFTBALL. STAN DUKE, A LOS ANGELES COUNTY
6 SPORTSCASTER, WON THE FIRST AFRICAN-AMERICAN LOCAL TELEVISION
7 NEWS BROADCASTER WHERE HE WAS FOR MANY YEARS AND THEN WAS
8 INVOLVED IN A TRAGEDY, BUT HE WAS A FRIEND. WE COMMEMORATE
9 WITH A MEMORIAL HIS PASSING TO HIS WIFE, ELLEN, AND HIS
10 CHILDREN, BRANDON, DAVID, BEVERLY AND TAMELA PAGE. WILHELMINA
11 "BILLIE" EDSTROM WHO WAS AN ACTIVE MEMBER OF ZION LUTHERAN
12 CHURCH WHERE SHE WAS QUITE INVOLVED AND SHE PASSED AWAY. AND
13 JENNIFER "LEE LEE" AVERY, WHO PASSED AWAY, FROM SUN VALLEY.
14 SHE WAS 35 YEARS OF AGE AND SHE LEAVES HER DAUGHTERS--
15 DAUGHTER, ALEDA, AND SON, ROGER, AND HER BROTHERS JAMES AND
16 THOMAS. THOSE ARE MY ADJOURNMENTS.

17

18 **SUP. YAROSLAVSKY, CHAIRMAN:** UNANIMOUS VOTE.

19

20 **SUP. KNABE:** I FORGOT ONE ADJOURNMENT, THAT WE ADJOURN IN
21 MEMORY OF IZZY BLACK. WE'LL GET YOU THE INFORMATION. I DO NOT
22 HAVE THE ADJOURNMENT ON IT BUT I JUST SAW THE EMAIL. THANK
23 YOU.

24



**The Meeting Transcript of
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1 **SUP. YAROSLAVSKY, CHAIRMAN:** UNANIMOUS VOTE. I'D LIKE TO BE
2 ADDED TO STAN DUKE, ALSO. ALL MEMBERS. HE WAS A GREAT
3 SPORTSCASTER IN HIS DAY.

4

5 **SUP. BURKE:** UNFORTUNATE CIRCUMSTANCE.

6

7 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY. MR. ANTONOVICH.

8

9 **SUP. ANTONOVICH:** OKAY. ITEM NUMBER 12, DID YOU DO? 12?

10

11 **SUP. YAROSLAVSKY, CHAIRMAN:** WE DID 12. ITEM 60 I THINK IS THE
12 ONLY ONE REMAINING.

13

14 **SUP. ANTONOVICH:** OKAY, THEN, SO ITEM 60. (OFF-MIKE).

15

16 **SUP. YAROSLAVSKY, CHAIRMAN:** WE HAVE SEVERAL PEOPLE WANT TO BE
17 HEARD ON ITEM 60, SO LET'S HAVE THE PUBLIC HEARING FIRST.
18 PETER BAXTER.

19

20 **PETER BAXTER:** MR. CHAIRMAN...

21

22 **SUP. YAROSLAVSKY, CHAIRMAN:** HANG ON A SECOND. ALAN CLAYTON AND
23 DR. CLAVREUL AND MR. SACHS. GOOD MORNING, MR. BAXTER.

24



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **PETER BAXTER:** GOOD MORNING, SIR. MR. CHAIRMAN, MEMBERS OF YOUR
2 HONORABLE BOARD, MR. JANSSEN, LADIES AND GENTLEMEN. MY NAME IS
3 PETER BAXTER AND I LIVE IN LOS ANGELES. IT IS RESPECTFULLY
4 SUBMITTED THAT THIS PROPOSED NEW ORDINANCE IS A THRILLING
5 PROPOSAL TO BRING TO THE BOARD. HITHERTO, COUNTY OFFICERS IN
6 THE POSITION OF DIRECTOR HAVE BEEN ISOLATED AS DEPARTMENT
7 HEADS, RELYING ON THEMSELVES FOR ISOLATED RESPONSIBILITY. WHEN
8 THE ORDINANCE IS ADOPTED, THERE SHALL BE A NEW SENSE OF
9 CAMARADERIE AMONG DEPARTMENT HEADS, AMONG DEPARTMENTS FROM NOW
10 ON. EXCUSE ME. THIS IS A PARTICULARLY SIGNIFICANT-- IS
11 PARTICULARLY SIGNIFICANT IN BOTH THE FIRE DEPARTMENT AS WELL
12 AS THE OFFICE OF THE REGULAR-- OF THE REGISTRAR OF ORDERS. THE
13 COUNTY OFFICERS-- TWO COUNTY OFFICERS SHALL BE WELCOME, A
14 WELCOME CHANGE TO THE STUDY OF BOTH THESE MAJOR PUBLIC
15 DEPARTMENTS, ALL OF WHICH-- I'M A LITTLE CONFUSED ABOUT WHAT
16 THE INTRUSION MEANS ON THE RECOMMENDATION SO I'M NOT GOING TO
17 MENTION THAT BUT I JUST HOPE THAT THE ORIGINAL ORDINANCE IS
18 ADOPTED, AS PRESENTED, ALL OF WHICH IS RESPECTFULLY SUBMITTED
19 AND I THANK YOU, MR. CHAIRMAN.

20
21 **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU, MR. BAXTER. MR.
22 CLAYTON.

23
24 **ALAN CLAYTON:** MY NAME IS ALAN CLAYTON. I'M HERE REPRESENTING
25 THE LOS ANGELES COUNTY CHICANO EMPLOYEES ASSOCIATION. I SPEAK



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1 IN SUPPORT OF ITEM 60. I THINK IT'S A GOOD REFORM PROPOSAL. IT
2 GIVES OPPORTUNITY TO GO IN AND TALK TO AN INDIVIDUAL THAT WILL
3 HAVE THE AUTHORITY TO MAKE RECOMMENDATIONS ON WHETHER THEY
4 KEEP DEPARTMENT HEADS. OVER THE YEARS, WE'VE HAD OUR
5 AGREEMENTS AND DISAGREEMENTS WITH A NUMBER OF DEPARTMENT HEADS
6 BUT IT'S SOMETIMES VERY TOUGH TO GET THOSE AGREEMENTS-- OR
7 DISAGREEMENTS TO A HIGHER LEVEL WHERE THEY CAN BE HEARD. SOME
8 OF THOSE ISSUES DEAL WITH EMPLOYMENT DISCRIMINATION AND
9 SERVICE ISSUES DEALING WITH DELIVERY OF SERVICES. I THINK THIS
10 IS A POSITIVE CHANGE BECAUSE, NOW, IF WE DO HAVE A DISPUTE AND
11 IT'S ON AN ISSUE WHERE WE THINK WE CAN RESOLVE IT, WE HAVE AN
12 OPPORTUNITY TO GO TO-- AND TALK TO THE C.A.O.'S OFFICE AND TRY
13 TO RESOLVE THAT ISSUE AMICABLY AND IT MAKES IT EASIER TO HAVE
14 A CHAIN OF COMMAND. I THINK THAT ONE OF THE PROBLEMS HAS BEEN
15 IT'S JUST VERY TOUGH SOMETIMES TO BRING ISSUES UP AND GET
16 THINGS RESOLVED. WE'VE DEALT WITH ISSUES DEALING WITH
17 EMPLOYMENT DISCRIMINATION CASES SINCE-- I'VE BEEN DEALING WITH
18 THEM OVER THE LAST 20 YEARS AND USUALLY IT TAKES A VERY LONG
19 TIME TO GET ISSUES RESOLVED. THEY END UP IN FEDERAL
20 COMPLAINTS, THOSE COMPLAINTS DRAG ON YEARS, COSTING TAXPAYER
21 DOLLARS AND COSTING BASICALLY ADMINISTRATIVE OVERSIGHT. THAT
22 HAPPENED WITH THE HEALTH SERVICES DEPARTMENT, WITH THE EEOC
23 COMMISSIONERS CHARGE, WHICH I THINK COULD HAVE BEEN RESOLVED
24 WITHOUT FILING A CHARGE IF WE HAD HAVE HAD THE ABILITY TO
25 RESOLVE IT AT A HIGHER LEVEL. IT'S HAPPENED WITH OTHER ISSUES



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1 THAT HAVE COME UP, WHERE THEY'VE DRAGGED ON AND WHERE ACTUALLY
2 COMPLAINTS GET FILED BECAUSE BASICALLY THERE'S NO RESOLUTION.
3 SO I DO BELIEVE THIS IS A POSITIVE STEP. I THINK WE OBVIOUSLY
4 ARE GOING TO TAKE ADVANTAGE OF IT AND WE THINK THAT THERE
5 SHOULD BE A CHAIN OF COMMAND AND THERE SHOULD BE A REVIEW AND
6 WE APPRECIATE YOU MOVING FORWARD ON THIS REFORM. THANK YOU
7 VERY MUCH.

8

9 **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU, MR. CLAYTON. DR.
10 CLAVREUL.

11

12 **DR. GENEVIEVE CLAVREUL:** YES. GOOD MORNING AGAIN, BOARD OF
13 SUPERVISORS. DR. GENEVIEVE CLAVREUL. AS YOU KNOW, I AM OPPOSED
14 TO ADDING LAYER AFTER LAYER. WE DID THAT FOR D.H.S. NOW WE
15 HAVE MORE PEOPLE AND THE WORK IS STILL NOT BEING DONE.
16 PROBABLY IT'S WORSE NOW THAN IT WAS BEFORE AND ALSO I WOULD
17 HAVE NEVER SAID THAT, THAT, YOU KNOW, GARTHWAITE WAS BETTER
18 THAN WE HAVE NOW. WE ARE ADDING A TOTAL NEW LAYER AND FIRST OF
19 ALL, I THINK, YOU KNOW, MR. JANSSEN HAD RESIGNED, HE SHOULD
20 HAVE STAYED RESIGNED, AND I...

21

22 **SUP. KNABE:** (LAUGHTER).

23

24 **DR. GENEVIEVE CLAVREUL:** ...READ SOME OF HIS COMMENTS AND...

25



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1 **SUP. YAROSLAVSKY, CHAIRMAN:** I THINK HE AGREES WITH YOU.

2

3 **DR. GENEVIEVE CLAVREUL:** NO, NO, NO. I SAID AS QUOTED-- RETIRE.

4 I SAID, AS TO JANSSEN'S COMMENT, "I COULD DO THIS FOR FREE BUT

5 IT WOULD HAVE NO MEANING". WHAT AN ARROGANT AND CONDESCENDING

6 STATEMENT THAT INSULTS EVERY VOLUNTEER THAT GIVES OF HIS OR

7 HER TIME TO THIS COUNTRY AND COUNTY AND TO EVERY PROFESSIONAL

8 THAT PROVIDES A SERVICE PRO BONO. THIS IS A GOOD REASON WHY

9 JANSSEN SHOULD HAVE REMAINED IN RETIREMENT AND I GIVE A LOT OF

10 MY FREE TIME AND I'M TOTALLY APPALLED BY THE COMMENT OF MR.

11 JANSSEN. I FEEL RIGHT NOW WE ARE ADDING A TOTALLY NEW LAYER

12 WITH NO RESPONSIBILITY TO THE ELECTORAL PEOPLE-- YOU KNOW,

13 PEOPLE WHO ELECT YOU. I THINK IT'S GOING TO COST US A LOT OF

14 MONEY AND I'M CONVINCED WE'RE NOT GOING TO HAVE BETTER

15 SERVICE. YOU KNOW, I HAVE NO PROBLEM ABOUT THE DEPARTMENT HAD

16 RESPONDED ANSWERING TO THE C.A.O. I HAVE A PROBLEM ADDING A

17 TOTAL NEW LAYER. I THINK IT'S INEFFICIENCY OVER INEFFICIENCY.

18 THANK YOU FOR YOUR ATTENTION.

19

20 **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU.

21

22 **DR. GENEVIEVE CLAVREUL:** AND I AM HAVING A COPY OF MY LETTER TO

23 THE EDITOR. I THINK HE WILL APPRECIATE IT. FOR THE RECORD.

24



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **C.A.O. JANSSEN:** AND I THINK IT WOULD ONLY BE FAIR IF I WAS
2 ADDRESSED AS "DOCTOR" AS WELL.

3

4 **DR. GENEVIEVE CLAVREUL:** WELL, I WOULD BE MORE THAN GLAD TO,
5 DR. JANSSEN.

6

7 **SUP. YAROSLAVSKY, CHAIRMAN:** ARE YOU A DOCTOR?

8

9 **C.A.O. JANSSEN:** YES, PH.D. FROM U.C. DAVIS.

10

11 **DR. GENEVIEVE CLAVREUL:** I HAVE NO PROBLEM WITH THAT.

12

13 **SUP. YAROSLAVSKY, CHAIRMAN:** DID THEY GIVE PH.D.S AT DAVIS WHEN
14 YOU WERE COLLEGE AGE? I DIDN'T KNOW THAT. (LAUGHTER). MR.
15 ANTONOVICH.

16

17 **SUP. ANTONOVICH:** THE JUNIOR C.A.O.S THAT YOU'RE CREATING, ARE
18 THOSE TO BE CLASSIFIED OR NONCLASSIFIED POSITIONS?

19

20 **C.A.O. JANSSEN:** WHAT WE'RE TALKING ABOUT IS-- AND WE DON'T
21 HAVE A PROPOSAL YET, I THINK I SAID THE FIRST OF MAY WILL BE
22 HERE BUT UNCLASSIFIED, WE WOULD NOT WANT TO CREATE CLASSIFIED
23 POSITIONS.

24

25 **SUP. ANTONOVICH:** THEY WOULDN'T BE CLASSIFIED?



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **C.A.O. JANSSEN:** THAT'S NOT MY INTENTION, NO.

3

4 **SUP. KNABE:** THEY WOULD BE AT THE LEVEL, RIGHT, OF MEASURE...

5

6 **C.A.O. JANSSEN:** WELL, WE NEED TO DO IT SO THAT IT IS.

7

8 **SUP. ANTONOVICH:** AND THE-- WOULD THE DEPARTMENTS ALL RECEIVE
9 WHO WOULD BE RESPONSIBLE FOR THE SALARY INCREASES?

10

11 **C.A.O. JANSSEN:** THAT'S ONE OF THE MANY ITEMS THAT WE'RE STILL
12 TALKING ABOUT. I WOULD THINK THE BOARD WOULD HAVE TO BE VERY
13 INVOLVED IN ANY SALARY INCREASES. IT'S NOT SOMETHING THAT I
14 WOULD BE ABLE TO DO OR A C.E.O.

15

16 **SUP. ANTONOVICH:** UNDER THE DRAFT ORDINANCE, THE DIRECTOR OF
17 PUBLIC HEALTH AND THE I.S.D. DIRECTOR PURCHASING AGENT WOULD
18 NO LONGER REPORT TO THE BOARD. HOWEVER, THOSE POSITIONS HAVE
19 AUTHORITY DELEGATED TO THEM BY THE STATE. DOES THE DRAFT
20 ORDINANCE CONFLICT WITH THE CHARTER OR CURRENT STATE LAW?

21

22 **RAYMOND G. FORTNER, JR.:** MR. CHAIRMAN, SUPERVISOR ANTONOVICH,
23 AS DRAFTED, WE DON'T THINK THAT THE ORDINANCE PROVISIONS
24 REGARDING THE C.A.O.'S DUTIES AND THE DEPARTMENT HEAD'S
25 REPORTING DUTIES CONFLICT WITH STATE LAW. THERE IS A PROVISION



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1 IN THE CHARTER SPECIFICALLY RELATING TO THE PURCHASING AGENTS
2 AND CHARTER OFFICER BUT THAT POSITION HAS LONG BEEN HELD IN
3 THE DEPARTMENT OF INTERNAL SERVICES AND IT IS SOMETHING THAT
4 COULD BE CLEANED UP IN THE CHARTER BUT I DON'T THINK CREATES A
5 SPECIFIC PROBLEM IN THE CHARTER.

6

7 **SUP. ANTONOVICH:** UNDER THE PROPOSAL, THE DEPARTMENT HEADS
8 WOULD REPORT TO THE C.A.O., SO WOULD THAT MEAN THEY WOULD BE
9 LESS LIKELY TO CONSULT WITH BOARD OFFICES ON MATTERS AFFECTING
10 THEIR DEPARTMENTS WITHOUT SEEKING THE C.A.O.'S APPROVAL FIRST?

11

12 **C.A.O. JANSSEN:** NO.

13

14 **SUP. ANTONOVICH:** WHAT ARE THE PLANS TO ENSURE THAT THE BOARD
15 MEMBERS WOULD HAVE ACCESS TO INFORMATION THAT'S NOT BLOCKED,
16 SCREENED OR CENSORED FOR BOARD OFFICES?

17

18 **C.A.O. JANSSEN:** MR. CHAIR, SUPERVISOR, WE ARE-- THE PROCESS
19 THAT WE'RE GOING THROUGH RIGHT NOW IS TO DEFINE WHAT THIS
20 ORGANIZATION IS GOING TO LOOK LIKE IN LOS ANGELES BECAUSE WE
21 CAN LEARN FROM OTHER COUNTIES BUT LOS ANGELES IS VERY
22 DIFFERENT AS AN ORGANIZATION AND I HAVE INCLUDED THE CHIEFS OF
23 STAFF AND BOARD DEPUTIES IN THE DISCUSSIONS WITH DEPARTMENT
24 HEADS ABOUT HOW WE SHOULD OPERATE. SO IT IS MY INTENT AND I
25 THINK ALL OF OUR INTENTS TO NOT HAVE AN ORGANIZATION THAT DOES



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1 WHAT YOU'RE CONCERNED ABOUT AND THAT IS BLOCKING ANY ELECTED
2 OFFICIAL OR ANY OFFICE FROM OBTAINING THE INFORMATION THEY
3 NEED TO GET THEIR JOB DONE. WE HOPE TO MAKE IT A CLEANER
4 PROCESS BUT IN NO WAY TRY TO BLOCK ANY INFORMATION AND THOSE
5 ARE THE DISCUSSIONS WE'RE HAVING NOW WITH DEPARTMENT HEADS AND
6 BOARD OFFICES.

7

8 **SUP. ANTONOVICH:** WITH THE ADDITIONAL RESPONSIBILITIES, THAT
9 USUALLY WOULD MEAN ADDITIONAL COSTS, SO WOULD YOU THEN BE
10 GIVING THE DEPARTMENTS AND THE C.A.O. STAFF THE INCREASE IN
11 SALARY BECAUSE OF THE ADDITIONAL RESPONSIBILITIES?

12

13 **C.A.O. JANSSEN:** IT IS-- NO. I MEAN, WHEN YOU HIRE A NEW
14 C.A.O., YOU'RE GOING TO PAY THEM MORE THAN I'M MAKING, I THINK
15 THERE'S NO QUESTION ABOUT THAT, REGARDLESS OF WHAT THE
16 STRUCTURE IS. BUT, NO, IT'S NOT OUR INTENT TO INCREASE
17 PEOPLE'S SALARIES BASED ON THE NEW ORGANIZATION.

18

19 **SUP. ANTONOVICH:** WOULD THE BOARD HAVE AN APPEAL PROCESS IN
20 PLACE TO APPEAL THE C.A.O.'S EVALUATION OF A DEPARTMENT HEAD?

21

22 **C.A.O. JANSSEN:** WELL, UNDER THE CHARTER CHANGE, THESE ARE
23 STILL RECOMMENDATIONS TO THE BOARD, RIGHT? SO CERTAINLY UNTIL
24 THE CHARTER IS ACTUALLY CHANGED, YOU WILL HAVE AS MUCH ABILITY
25 AS YOU DO NOW TO DISCUSS DEPARTMENT HEAD EVALUATIONS.



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1

2 **SUP. ANTONOVICH:** OKAY. IF THERE WAS A CHARTER CHANGE, WOULD
3 YOU HAVE THAT ABILITY?

4

5 **SUP. YAROSLAVSKY, CHAIRMAN:** WELL, IT HASN'T BEEN DRAFTED YET.

6

7 **SUP. KNABE:** WELL, THAT WOULD BE DEPENDENT ON THE LANGUAGE OF
8 THE CHARTER, WOULDN'T IT?

9

10 **C.A.O. JANSSEN:** RIGHT, I GUESS THAT'S THE ANSWER. I WOULD
11 THINK THE DEPARTMENT-- THE BOARD IS ALWAYS GOING TO BE
12 INVOLVED IN THE OPERATIONS OF THE COUNTY. IT WILL JUST BE
13 THROUGH THE CHIEF ADMINISTRATIVE OFFICER FOR THOSE KINDS OF
14 EVALUATIONS OR DISCUSSIONS ABOUT PERFORMANCE.

15

16 **SUP. ANTONOVICH:** SO THE BOARD COULD STILL-- THOSE
17 RECOMMENDATIONS COULD BE APPEALED TO THE BOARD OR THE BOARD
18 WOULD HAVE THE ABILITY TO MAKE A DECISION OR CRITICIZE OR
19 PRAISE?

20

21 **SUP. YAROSLAVSKY, CHAIRMAN:** IF I CAN JUST INTERJECT. I THINK
22 THAT'S A DECISION THAT THE BOARD'S GOING TO MAKE WHEN IT
23 DECIDES HOW THE CHARTER IS GOING TO BE-- THE AMENDMENT IS
24 GOING TO BE DRAFTED.

25



**The Meeting Transcript of
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1 **C.A.O. JANSSEN:** BUT RIGHT NOW, YOU CAN'T.

2

3 **SUP. ANTONOVICH:** BUT RIGHT NOW, HOW IS IT GOING TO BE IN
4 THIS...

5

6 **SUP. YAROSLAVSKY, CHAIRMAN:** UNDER THE ORDINANCE?

7

8 **C.A.O. JANSSEN:** YOU CAN. THEY'RE ALL RECOMMENDATIONS TO THE
9 BOARD.

10

11 **SUP. ANTONOVICH:** WITH THIS PROPOSED-- THE PROPOSAL THAT'S
12 BEFORE US TODAY, WHAT IS THE PROCESS FOR BOARD MEMBERS
13 INTRODUCING MOTIONS AT A BOARD MEETING?

14

15 **C.A.O. JANSSEN:** WE'RE NOT-- WELL, AS PART OF-- THIS IS NOT
16 GOING TO CHANGE THAT. THERE'S NOTHING IN THIS ORDINANCE THAT
17 WILL CHANGE ANYTHING RELATED TO THAT. WE HAD A DISCUSSION LAST
18 WEEK WITH THE C.E.O. FROM SANTA CLARA COUNTY, HAD HIM COME
19 DOWN AND TALK TO ALL OF US ABOUT HOW DOES SANTA CLARA COUNTY
20 WORKED. HE TALKED ABOUT A REFERRAL PROCESS THAT THEY USED IN
21 SANTA CLARA THAT WE WERE INTRIGUED WITH BUT WE'RE LOOKING AT
22 THINGS LIKE THAT BUT DOING THIS DOESN'T RESULT IN ANY SPECIFIC
23 REFERRAL CHANGE BY THE BOARD.

24



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. ANTONOVICH:** AND WHAT WAS THE SYSTEM THAT THEY HAVE UP
2 THERE?

3

4 **C.A.O. JANSSEN:** THEY HAD A SECTION OF THE-- THEY HAD AN ITEM
5 ON THE AGENDA ITSELF. SACHI, CORRECT ME IF I AM WRONG, THEY
6 HAD AN ITEM ON THE AGENDA THAT WAS BOARD REFERRALS AND SO,
7 WHERE WE HAVE BOARD MOTIONS, A BOARD MEMBER WOULD COME IN
8 UNDER THAT ITEM WITH A REQUEST FOR...

9

10 **CLERK SACHI HAMAI:** A REFERRAL.

11

12 **C.A.O. JANSSEN:** ...TO DO SOMETHING, TO LOOK INTO SOMETHING, TO
13 EVALUATE SOMETHING AND THEN IT WOULD GO TO THE ORGANIZATION
14 AND FORMALLY COME BACK. THEY WOULD ALSO HAVE, AS PART OF THE
15 AGENDA, A REPORT ON THE RECORD OF THE PROGRESS OF MEETING THE
16 REFERRAL SO IT WAS TRACKED PUBLICLY ONCE THE BOARD HAD ACTED.
17 SO THE BOARD MEMBERS AREN'T DOING INDIVIDUAL MOTIONS, THEY'RE
18 DOING REQUESTS, REFERRALS TO THE ORGANIZATION IN A MORE FORMAL
19 PROCESS. IS THAT THE WAY YOU HEARD IT?

20

21 **CLERK SACHI HAMAI:** CORRECT.

22

23 **C.A.O. JANSSEN:** YEAH. AND IT IS SOMETHING THAT WE'RE TALKING
24 ABOUT WITH BOARD OFFICES AND, IF WE THINK IT WORKS HERE, WE'LL
25 RECOMMEND IT, BUT THAT'S YOUR DECISION, NOT MINE.



**The Meeting Transcript of
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1

2 **SUP. ANTONOVICH:** I KNOW BUT THAT PROCESS WOULD DELAY A BOARD
3 MEMBER FROM BRINGING IN A MOTION TO BE ACTED UPON.

4

5 **C.A.O. JANSSEN:** WELL, AGAIN, I DON'T KNOW. ALL WE HEARD WAS
6 HIS PRESENTATION. WE'RE NOT ADOPTING IT, WE'RE LOOKING AT IT
7 AND YOU WOULD HAVE TO MAKE THAT DECISION, SUPERVISOR, NOT US.

8

9 **SUP. ANTONOVICH:** SO THE PROPOSAL THAT'S BEFORE US TODAY, THE
10 ABILITY OF BOARD MEMBERS TO BRING IN MOTIONS RELATIVE TO
11 EVENTS OR PROCEDURES OR POLICIES OR QUESTIONS OR INFORMATION
12 WILL REMAIN THE SAME?

13

14 **C.A.O. JANSSEN:** YES. THERE'S NO CHANGE THERE.

15

16 **SUP. ANTONOVICH:** RIGHT?

17

18 **C.A.O. JANSSEN:** YEAH, NO CHANGE.

19

20 **SUP. ANTONOVICH:** HOW DOES THIS SYSTEM MAKE THE PROCESS WE HAVE
21 NOW BETTER AND EFFECTIVE?

22

23 **C.A.O. JANSSEN:** THE PROCESS BEING...

24



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. ANTONOVICH:** THE PROPOSAL BEFORE THE BOARD TODAY, IF WE
2 ADOPT THIS, HOW IS THIS GOING TO MAKE OUR ABILITY TO GOVERN
3 BETTER AND THE ABILITY OF ADMINISTERING THE COUNTY A VERY
4 EFFECTIVE MEANS OF ADMINISTRATION?

5

6 **C.A.O. JANSSEN:** I SEE IT AS THE LATTER, NOT THE FORMER. THIS,
7 TO ME, IS NOT TAKING AWAY YOUR ABILITY TO GOVERN. IT IS
8 INTENDED TO IMPROVE THE ADMINISTRATION, THE IMPLEMENTATION OF
9 DECISIONS OF THE BOARD, NOT TO CHANGE THE DECISIONS OF THE
10 BOARD. HOPEFULLY, TO DEVELOP AN INFORMATION PROCESS THAT GIVES
11 YOU EVEN BETTER INFORMATION THAN YOU HAVE NOW BUT NOT THAT.
12 IT'S ON THE ADMINISTRATION SIDE AND THE ASSUMPTION IS THAT, BY
13 HAVING A DIRECT ACCOUNTABILITY FROM DEPARTMENT HEADS TO A
14 SINGLE INDIVIDUAL RATHER THAN FIVE DIFFERENT INDIVIDUALS WHO
15 CAN ONLY ACT IN PUBLIC ON TUESDAYS OR WHEN YOU MEET, THAT YOU
16 WILL HAVE MORE ACCOUNTABILITY AND BETTER RESULTS, PROGRAM
17 RESULTS. MANY OF THE PROGRAMS, AS YOU KNOW, THAT THE COUNTY
18 PROVIDES ARE CROSS-DEPARTMENTAL AND SO WE'RE ALL CONSTANTLY
19 STRUGGLING WITH HOW DO WE ORGANIZE A CROSS-DEPARTMENTAL
20 DECISION TO IMPLEMENT IT? MACLAREN IS A GOOD EXAMPLE OF THAT.
21 WE HAD TO CREATE A SEPARATE COMMISSION COMPOSED OF DEPARTMENT
22 HEADS, A FORMAL COMMISSION. YOU WOULDN'T HAVE TO DO THAT UNDER
23 THIS. SO THE IDEA IS TO MOVE FROM 85, 88% EFFECTIVE, WHICH I
24 THINK WE'RE DOING A VERY GOOD JOB NOW, TO 95% EFFECTIVE IN THE
25 ADMINISTRATION OF THE PROGRAMS.



**The Meeting Transcript of
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1

2 **SUP. ANTONOVICH:** WHERE WERE WE NOT EFFECTIVE? YOU SAY WE'RE 85
3 AND GOING UP TO 95...

4

5 **C.A.O. JANSSEN:** AGAIN, I THINK IT'S PRIMARILY IN CROSS-
6 DEPARTMENTAL ISSUES. WE HAVE A VERY DIFFICULT, IF NOT
7 IMPOSSIBLE PROBLEM, D.O.J., FOR EXAMPLE, MULTIPLE DEPARTMENTS
8 AND THE ONLY WAY YOU CAN REALLY LEGALLY NOW TRY TO ORCHESTRATE
9 THAT IS EITHER IN THESE MEETINGS ON TUESDAY IN PUBLIC OR IN A
10 CLOSED SESSION, WHICH I THINK IS A VERY DIFFICULT
11 ORGANIZATIONAL WAY OF MANAGING CHANGE AND RESULTS. WE ALSO-- I
12 DON'T THINK-- I MEAN, SUPERVISOR YAROSLAVSKY SAID THAT, I
13 DON'T WANT TO OVERSTATE IT, WE TEND TO DEFER DECISIONS.

14

15 **SUP. ANTONOVICH:** WHICH DECISION?

16

17 **C.A.O. JANSSEN:** GENERALLY, AND NOT ALL. WE TEND TO DEFER
18 DECISIONS BECAUSE THE ORGANIZATION IS TRYING TO FIGURE OUT
19 WHERE THE FIVE DIFFERENT SUPERVISORS ARE GOING IN ANY
20 PARTICULAR ISSUE. WE DON'T-- WE OCCASIONALLY WILL GET
21 DIRECTION-- DIFFERENT DIRECTIONS FROM BOARD MEMBERS BUT I
22 DON'T THINK THAT'S A SERIOUS PROBLEM. SO IT REALLY IS IN THE
23 CROSS-DEPARTMENTAL ISSUES AND THE ABILITY OR THE NEED FOR
24 DEPARTMENTS TO REPORT TO A SINGLE PLACE.

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. ANTONOVICH:** WELL, THE SERVICE INTEGRATION BRANCH WAS
2 UNDER YOU AND THAT'S WHAT IT WAS SUPPOSED TO DO.

3

4 **C.A.O. JANSSEN:** RIGHT. AND IT CAME OUT OF A REQUEST TO ME BY A
5 NUMBER OF OUR COMMISSIONS WHO DEALT WITH CHILDREN AND FAMILY
6 ISSUES, WHO WERE UNSUCCESSFUL IN ADVANCING THE FIVE OUTCOMES
7 ADOPTED BY THE BOARD IN 1993 BECAUSE NO ONE HAD ANY AUTHORITY
8 OVER THE COUNTY. EVERYBODY REPORTED TO THE BOARD. AND WE
9 ESTABLISHED THAT SPECIFICALLY AS AN-- IN A FACILITATOR TO
10 INTEGRATION, THEY DO NOT HAVE THE AUTHORITY, DEPARTMENTS WERE
11 NOT WILLING TO GIVE THEM THE AUTHORITY, TO DEMAND THAT
12 DEPARTMENTS DID CERTAIN THINGS. AGAIN, THE ORGANIZATION, 37
13 PEOPLE REPORT TO THE BOARD. THEY DON'T REPORT TO ME. IT'S NOT
14 JUST A SUBTLE CHANGE TO MAKE THAT CHANGE BUT THE
15 ACCOUNTABILITY AND RESPONSIBILITY WILL CHANGE ONCE THE HIRING
16 AND FIRING CHANGES.

17

18 **SUP. ANTONOVICH:** BUT THE EXISTING CHARTER, AGAIN, UNDER 208050
19 AND 208060, GIVES THE C.A.O. THE ABILITY TO EXECUTE ON BEHALF
20 OF THE BOARD THOSE ISSUES. ISN'T THAT A...

21

22 **C.A.O. JANSSEN:** AND ANY C.A.O. IS AS EFFECTIVE IN PERFORMING
23 THAT FUNCTION AS HE OR SHE HAS THE TRUST AND CONFIDENCE OF THE
24 BOARD. WHEN I CAME TO LOS ANGELES 10 YEARS AGO, THE
25 ORGANIZATION, FRANKLY, WAS IN DISARRAY. THE C.A.O., FOR A



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1 NUMBER OF YEARS, HAD NOT HAD THE CONFIDENCE OF THE BOARD.
2 DEPARTMENT HEADS WERE NOT TALKING TO THE C.A.O. DEPARTMENT
3 HEADS WERE NOT TALKING TO BOARD OFFICES. THERE WAS NO ONE IN
4 CHARGE OF THE ORGANIZATION. AND WE HAVE MADE, I THINK, GREAT
5 PROGRESS IN THE 10 YEARS USING THAT SECTION BUT IT'S NOT A
6 TRANSFERABLE ORGANIZATION. IT'S AN ORGANIZATION BASED ON
7 PERSONALITIES AND INDIVIDUALS. THIS CHANGE WILL MAKE--
8 INSTITUTIONALIZE A DIFFERENT ORGANIZATION THAT SHOULD PRODUCE
9 BETTER RESULTS.

10

11 **SUP. ANTONOVICH:** WELL, I WOULD SAY HARRY HUFFORD, RICHARD
12 DIXON DID WORK WITH THE DEPARTMENT HEADS AND WITH THE BOARD
13 MEMBERS. SALLY REED CAME IN AND HAD A PROPOSAL SHE WAS
14 ATTEMPTING TO IMPLEMENT THAT WAS REJECTED BY MEMBERS OF THE
15 BOARD. BUT THE EXISTING CHARTER GIVES THE C.A.O. THE ABILITY
16 TO PROVIDE THAT DIRECTION AND OVERSIGHT OF THE DEPARTMENTS AND
17 YOUR ABILITY TO MAKE THEIR BUDGETS FOR THEM IS A VERY POWERFUL
18 TOOL IN YOUR MANAGEMENT. YOU HAVE 512 PEOPLE IN YOUR OFFICE.
19 THEY HAVE THE ABILITY TO WORK WITH THOSE DEPARTMENTS. SO I
20 DON'T SEE HOW THE CURRENT SYSTEM IS GOING TO BE BETTER OR MORE
21 EFFECTIVE THAN WHAT WE ALREADY HAVE IF WE'RE AT A-- YOU CALL
22 IT AN 85% RATIO.

23

24 **C.A.O. JANSSEN:** AND 85 IS A B-PLUS OR A B. THAT'S NOT BAD. I
25 MEAN, WE'RE NOT-- WE'RE DOING OKAY. WE CAN DO A LOT BETTER. I



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1 AM NOT IN THE CHARTER. THAT'S SPLITTING HAIRS BUT THE C.A.O.
2 IS NOT IN THE CHARTER, IT'S IN THE ORDINANCE. AND THE 500
3 PEOPLE THAT I HAVE, MOST OF THOSE PEOPLE ARE PERFORMING LINE
4 OPERATIONS, THEY'RE NOT CONTROLLING DEPARTMENTS, THEY'RE
5 LEASING AS A LARGE OPERATION, WORKERS' COMPENSATION IS A LARGE
6 OPERATION. COMP CLASSIFICATION IS A LARGE OPERATION, IT IS
7 LINE, IT IS NOT STAFF. I DON'T HAVE REALLY ANY POLICY PEOPLE
8 IN MY OFFICE OUTSIDE OF PEOPLE IN THE BUDGET AND THEIR FOCUS
9 IS PRIMARILY ON BUDGET, NOT BROADER ISSUES. SO WHEN WE GET
10 INTO AN ISSUE LIKE THE HEALTH DEPARTMENT, WHICH IS BOTH A
11 BUDGET AND POLICY ISSUE, I, MYSELF, AM INVOLVED IN THAT
12 BECAUSE OF THE MAGNITUDE OF IT. AS LONG AS DEPARTMENT HEADS
13 ARE HIRED AND FIRED BY THE BOARD, THEY HAVE THE ABILITY, AND
14 SOME OF THEM DO AND SOME OF THEM DON'T AND WE'RE DOING PRETTY
15 WELL ON THAT, TO GO TO THE BOARD ANY TIME THEY'RE NOT HAPPY
16 WITH ANYTHING I'M DOING AND GET IT CHANGED, UNDERMINED,
17 CRITICIZED, YOU NAME IT. IT IS VERY DYSFUNCTIONAL TO TRY TO
18 SAY THAT SOMEONE IS RESPONSIBLE FOR SOMETHING WHEN THEY DON'T
19 REALLY HAVE THE AUTHORITY OVER THE IMPLEMENTATION AND THAT'S
20 THE SITUATION WE'RE IN RIGHT NOW.

21

22 **SUP. ANTONOVICH:** BUT WHEN HAVE YOU EVER MADE THE
23 RECOMMENDATION TO DISMISS A DEPARTMENT HEAD TO THE BOARD IN AN
24 EXECUTIVE SESSION MEETING?

25



**The Meeting Transcript of
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1 **C.A.O. JANSSEN:** WE'VE HAD THOSE CONVERSATIONS FREQUENTLY OVER
2 THE LAST 10 YEARS.

3

4 **SUP. ANTONOVICH:** BUT, AS FAR AS NOW, THE BOARD HAS NEVER TOLD
5 YOU NOT TO FIRE A PERSON IN A MEETING. I HAVE BEEN CRITICAL
6 THAT WE DIDN'T FIRE THE GARTHWAITE AND THE BOCK PUBLICLY AND
7 IN EXECUTIVE SESSION. IN OUR MONDAY MEETINGS, I HAVE BEEN VERY
8 CANDID ON HOW-- WHERE THERE HAVE BEEN SHORTFALLS AND WHERE
9 THERE HAS TO BE OVERSIGHT. I KNOW IN THE D.O.J., WITH THE
10 PROBATION ISSUE, WE DIRECTED DEPARTMENT OF EDUCATION AND
11 MENTAL HEALTH AND PROBATION TO WORK COOPERATIVELY ON
12 ADDRESSING THOSE CONCERNS THAT WERE BROUGHT TO OUR ATTENTION
13 AND DIRECTED YOU TO COORDINATE THAT OVERSIGHT AND THOSE
14 BARRIERS BETWEEN DEPARTMENTS ENDED UP MORE OF A COOPERATIVE
15 EFFORT WHERE WE WERE ABLE TO WORK COOPERATIVELY, THOSE THREE
16 DEPARTMENTS. SO, UNDER THE CURRENT SYSTEM, I DON'T SEE HOW YOU
17 ARE BEING DENIED THOSE OPPORTUNITIES.

18

19 **C.A.O. JANSSEN:** A COUPLE OF THINGS. ONE, I WOULD HOPE TO ARGUE
20 THAT THE D.O.J. SITUATION WOULD NEVER HAVE HAPPENED UNDER A
21 DIFFERENT ORGANIZATION. I CAN'T GUARANTEE THAT BUT YOU WOULD
22 HAVE HAD ALL OF THOSE DEPARTMENTS WORKING TOGETHER TO DEAL
23 WITH THE PROBLEMS THAT WE ALL FOUND IN THE CAMPS. YOU WOULDN'T
24 HAVE TO ORDER PEOPLE AND, ONCE YOU ORDER THEM, THERE IS NO
25 ADMINISTRATIVE ABILITY FOR YOU TO RIDE HERD ON THEM. UNLESS



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1 YOU'RE GOING TO HAVE YOUR DEPUTIES DO IT, THEY STILL COME AND
2 REPORT TO BOARD OFFICES, BOARD OFFICES STILL QUERY ALL OF THEM
3 ON EVERYTHING THEY'RE DOING DIRECTLY AND THE C.A.O. WILL-- HE
4 OR SHE CAN HAVE A GREAT DEAL OF INFLUENCE AND COERCIVE
5 AUTHORITY IN THE ORGANIZATION, CAN'T HAVE THE FINAL CONTROL OR
6 RESPONSIBILITY OR ACCOUNTABILITY UNLESS THERE'S THE HIRING AND
7 FIRING ABILITY, WHICH IS NOT A COMPLICATED ISSUE AND PROBABLY
8 NOT INCONSISTENT WITH WHAT YOU'RE TALKING ABOUT IN TERMS OF
9 WHO MAKES THOSE DECISIONS. BUT A DIFFERENT ORGANIZATION SHOULD
10 NOT-- SHOULD BE ABLE TO PREVENT THE KIND OF SITUATION THAT WE
11 HAD AT MACLAREN OR ARGUABLY WE HAD M.L.K. THAT'S MUCH MORE
12 COMPLICATED AND IN A NUMBER OF OTHER AREAS WHERE WE HAVE
13 CROSS-DEPARTMENTAL ISSUES.

14

15 **SUP. BURKE:** MAY I JUST INTERJECT? I'D LIKE TO GIVE A VERY
16 SPECIFIC RESPONSE AS IT RELATES TO THE ISSUE OF THE JUSTICE
17 DEPARTMENT. PROBATION HAS NEED FOR ALL OF THE SPACE THAT THEY
18 HAVE. HOWEVER, THERE WERE MENTAL HEALTH ISSUES THAT HAD TO BE
19 ADDRESSED AS WELL AS EDUCATION ISSUES. IT WAS IMPORTANT TO
20 HAVE SPACE ALLOCATION TO MENTAL HEALTH AND ADDITIONAL SPACE
21 FOR EDUCATION TO BRING IN THE NECESSARY NUMBER OF PEOPLE THAT
22 WERE REQUIRED BY THE JUSTICE DEPARTMENT. IF THE BOARD HAD NOT
23 BEEN PART OF SAYING, "OKAY, YOU'RE GOING TO HAVE TO SET ASIDE
24 THIS SPACE FOR THEM, YOU'RE GOING TO HAVE TO ALLOCATE THEM
25 SPACE SO THAT THEY CAN HAVE THE ABILITY TO ADDRESS THE



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1 COMPLAINTS", THAT JUST WASN'T HAPPENING. NOW, IT TOOK A WHOLE
2 BOARD MEETING, EXECUTIVE MEETING AND MAYBE THIS SHOULD NOT BE
3 SHARED BUT I'M GOING TO DO IT ANYHOW, THAT EVERYBODY HAD TO
4 SAY, OKAY, SOMEONE'S GOING TO HAVE TO ALLOCATE THAT SPACE.
5 NOW, THAT WAS SOMETHING THAT WE WERE HAVING TO FACE IN TERMS
6 OF THE JUSTICE DEPARTMENT. BUT, IF I HAVE THE TIME, I'D LIKE
7 TO SHARE ONE OF MY EXPERIENCES. AUGUSTUS HAWKINS HAS MENTAL
8 HEALTH AND IT'S A MENTAL HEALTH FACILITY. MARTIN LUTHER KING
9 HAD THE HOSPITAL. THERE ARE PEOPLE WHO HAVE HEALTH AND MENTAL
10 HEALTH ISSUES OR DRUG ISSUES, CO-OCCURRING ILLNESSES. THE ONLY
11 WAY WE WERE ABLE TO SET UP A MECHANISM FOR THOSE PEOPLE TO
12 HAVE JOINT TREATMENT BETWEEN THE HEALTH DEPARTMENT AND MENTAL
13 HEALTH WAS TO HAVE PROBABLY 10 DIFFERENT MEETINGS BECAUSE IT
14 RELATES TO BUDGET. NO ONE WANTS TO GIVE UP PART OF THEIR
15 BUDGET TO ANOTHER DEPARTMENT. YOU HAD TO HAVE A JOINT REQUEST
16 FOR A BUDGET ALLOCATION TO SERVICE THAT PARTICULAR GROUP OF
17 PEOPLE. SO YOU HAD TO HAVE A TASK FORCE OF PEOPLE FROM HEALTH
18 AND PEOPLE FROM MENTAL HEALTH TO COME TOGETHER ON THE BUDGET
19 ISSUES. ALSO, ON THE ALLOCATION OF PERSONNEL. AND I HAVE A
20 WHOLE BOOK SETTING UP THE PROCESS, THE NUMBER OF MEETINGS, THE
21 KIND OF COMMITTEES THAT WERE NECESSARY FOR THE TWO DEPARTMENTS
22 CAME TOGETHER TO ADDRESS THE ISSUE OF CO-OCCURRING ILLNESSES
23 WHERE ONE WAS DOWNSTAIRS AND ONE WAS UPSTAIRS. I'M NOT TALKING
24 ABOUT ONE IN ANOTHER BUILDING, ONE IN ANOTHER BUILDING. THEY
25 WERE ALL ADJACENT. NOW, EVERYONE WORKED IT OUT OVER A PERIOD



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1 OF SIX MONTHS. ALL THE MEETINGS WERE HELD AND ALL THESE TASK
2 FORCES CAME TOGETHER AND TODAY THERE IS A CENTER OF WHERE THE
3 TWO DEPARTMENTS WORK TOGETHER SUCCESSFULLY ADDRESSING THE
4 NEEDS OF PEOPLE WHO HAVE HEALTH PROBLEMS AND ALSO DRUG OR
5 ALCOHOL OR MENTAL HEALTH PROBLEMS. AND I REMEMBER WHEN WE
6 ESTABLISHED THAT, MR. YAROSLAVSKY SAID, "WHY DON'T WE HAVE
7 THAT AT OLIVE VIEW?". I SAID, "OKAY, YOU DO THE SAME THING WE
8 DID HERE, I'LL GIVE YOU THE BOOKLET" AND SO-- AND I THINK THEY
9 WERE DIRECTED TO TRY TO ESTABLISH IT AT OLIVE VIEW. SO, YOU
10 KNOW, WE LIKE TO BELIEVE EVERYTHING IS PERFECT BUT MY
11 EXPERIENCE IS THAT IT'S VERY DIFFICULT, JUST FROM THE
12 BUDGETARY APPROACH. YOU HAVE TO HAVE SOMETHING THAT'S
13 REQUESTED OF YOUR DEPARTMENT BY THE TWO DEPARTMENTS IN ORDER
14 FOR THEM NOT HAVE TO GIVE UP PART OF THEIR BUDGET ALLOCATION,
15 PART OF THEIR FTES IN ORDER TO ACCOMPLISH JOINT PROJECTS. SO
16 WHAT I HOPE HAPPENS IS THAT THERE IS A PERSON WHO COORDINATES
17 ALL OF THESE THINGS WHERE THERE IS AN ISSUE THAT HAS TO BE
18 THREE OR FOUR DIFFERENT DEPARTMENTS COMING TOGETHER TO ADDRESS
19 A PROBLEM.

20

21 **C.A.O. JANSSEN:** LET ME COMMENT ON THE-- YOU MENTIONED CLOSED
22 SESSION AND IT GETS TO THE BROWN ACT, I THINK, IN PART, THE
23 COMPLEXITY OF THIS ORGANIZATION. THE BROWN ACT IS INTENDED TO
24 APPLY TO THE LEGISLATIVE DECISION MAKING PROCESS. IT DOES NOT
25 APPLY TO THE EXECUTIVE. IT DOESN'T APPLY TO THE GOVERNOR, IT



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1 DOESN'T APPLY TO THE MAYOR OF ANY CITY. THEY'RE NOT
2 CONSTRAINED BY THE BROWN ACT. CITY COUNCILS ARE, BOARDS OF
3 SUPERVISORS ARE BECAUSE THE PUBLIC HAS A RIGHT TO BE INVOLVED
4 AND KNOW ABOUT POLICY DECISIONS, LAWS THAT ARE MADE,
5 ORDINANCES THAT ARE PASSED BY ELECTED OFFICIALS SO THE BROWN
6 ACT APPLIES. WITHOUT AN EXECUTIVE IN CHARGE HERE, YOU'RE
7 CONSTANTLY DEALING WITH THAT ISSUE AND YOU JUST REFERENCED IT
8 HOW DO YOU CONTROL, MONITOR, GUIDE THE ADMINISTRATIVE SIDE OF
9 THE COUNTY WITHOUT VIOLATING THE BROWN ACT? IT IS VERY
10 DIFFICULT. AND THE TIMES WE DO APPROACH GETTING IN TROUBLE,
11 IT'S GENERALLY RELATED TO THE ADMINISTRATIVE SIDE, NOT THE
12 PUBLIC POLICY SIDE.

13

14 **SUP. ANTONOVICH:** AGAIN, GOING BACK TO THE EXISTING CHARTER, IT
15 SAYS THE DUTY OF THE C.A.O. IS TO COORDINATE ADMINISTRATION OF
16 THOSE DEPARTMENTS. SO YOU HAVE...

17

18 **C.A.O. JANSSEN:** THE ORDINANCE, YOU MEAN?

19

20 **SUP. ANTONOVICH:** YEAH, RIGHT. SO YOU HAVE THE POWER ALREADY
21 AND WE HAVE HAD COORDINATION WITH OTHER DEPARTMENTS WITHOUT
22 THIS CHARTER PROPOSAL THAT'S BEFORE US OR THE ORDINANCE THAT
23 IS BEFORE US AND A VERY, VERY GOOD EXAMPLE IS THE OFFICE OF
24 EMERGENCY PREPAREDNESS. WE HAVE EVERY COUNTY DEPARTMENT
25 PARTICIPATING. WE PARTICIPATE IN PUBLIC/PRIVATE PARTNERSHIPS.



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1 WE HAVE HAD, I BELIEVE, 15 EXERCISES THIS PAST YEAR DEALING
2 WITH BIOTERRORISM, RIOTS, EARTHQUAKES AND FIRES. UNLIKE
3 LOUISIANA, WE TRAIN. WE HAVE MUTUAL AID PACKS AND WE ARE
4 PREPARED TO ASSIST AT ANY TIME, JUST AS WE WERE TWO WEEKS AGO
5 WHERE OUR PERSONNEL WENT TO ORANGE COUNTY FOR THAT BAD FIRE
6 AND, BEFORE THAT, TO SANTA BARBARA FOR THEIR TRAGIC FIRE IN
7 SIMI VALLEY, VENTURA COUNTY. SO WE HAVE THIS ALREADY IN
8 OPERATION AND, AS THE C.A.O., IF YOU NEED ADDITIONAL POLICY
9 ASSISTANCE, HAVING THE BOARD APPROVE THOSE IS A NORMAL PROCESS
10 AND I DON'T SEE ANY ROADBLOCKS FROM HAVING ADDITIONAL POLICY
11 ADVISORS IF THAT'S WHAT YOU, YOU KNOW, NEED. YOU SAY YOU HAVE
12 A SHORTAGE IN THAT AREA BUT TO CHANGE THE WHOLE FRAMEWORK,
13 WHICH WILL PUT BARRIERS FROM THE ELECTED REPRESENTATIVES WITH
14 THE PUBLIC, BECAUSE NOW YOU'RE TALKING ABOUT DOING DECISION
15 MAKING BEHIND CLOSED DOORS BECAUSE THEY'RE NOT GOING TO BE
16 UNDER THE BROWN ACT. WELL, THE BROWN ACT IS IN THE BEST
17 INTERESTS OF THE PUBLIC. THAT'S WHY IT WAS ADOPTED. AND, WHILE
18 SOME AREAS MAY NOT HAVE THE BROWN ACT, THAT DOES NOT MEAN THE
19 BROWN ACT OUGHT NOT TO APPLY TO THOSE AREAS OF CONCERN. I
20 PREFER TO HAVE OPEN GOVERNMENT THAN CLOSED GOVERNMENT. AND SO
21 WHAT YOU ARE ADVOCATING IS NOW A STEP CLOSER TO A CLOSED
22 GOVERNMENT PROCESS.

23
24 **C.A.O. JANSSEN:** I UNDERSTAND WHAT YOU'RE SAYING. EVERY CITY IN
25 THE STATE OF CALIFORNIA, AND THERE ARE 470 OF THEM, ARE NOT



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1 STRUCTURED THAT WAY. THAT IS NOT THE WAY GOVERNMENT IS RUN IN
2 CALIFORNIA. THE STATE DOES NOT OPERATE THAT WAY. THE COUNTY
3 GOVERNMENT...

4

5 **SUP. ANTONOVICH:** THE LEGISLATURE DOESN'T, I KNOW, AND MAYBE
6 THEY OUGHT TO.

7

8 **C.A.O. JANSSEN:** MAYBE THEY OUGHT TO AND MAYBE CITIES OUGHT TO
9 DO THAT AS WELL BUT THEY DON'T. THERE IS A SEPARATION, THERE
10 IS A CHECKS AND BALANCES BETWEEN THE POLICY MAKERS AND THE
11 ADMINISTRATORS FOR GOOD OR BAD. I MEAN, THAT IS THE WAY OUR
12 CONSTITUTION HAS BEEN LAID OUT. IT'S VERY INEFFICIENT BUT IT
13 COMES DOWN, IN MY MIND, TO ACCOUNTABILITY, THE ABILITY TO HOLD
14 SOMEONE ACCOUNTABLE FOR ACCOMPLISHING SOMETHING THAT YOU HAVE
15 DIRECTED. AND, UNLESS YOU HAVE THAT ACCOUNTABILITY FOCUSED,
16 YOU CANNOT BE AS EFFECTIVE OR AS EFFICIENT AND I THINK THAT'S
17 THE WAY GOVERNMENT IS STRUCTURED IN CALIFORNIA WITH THE
18 EXCEPTION OF COUNTIES.

19

20 **SUP. ANTONOVICH:** AND THE CURRENT CHARTER GIVES THE C.A.O. THE
21 AUTHORITY...

22

23 **C.A.O. JANSSEN:** THE ORDINANCE, NOT THE CHARTER.

24



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1 **SUP. ANTONOVICH:** THE EXISTING CHARTER I SHOULD SAY GIVES YOU
2 THAT AUTHORITY...

3

4 **C.A.O. JANSSEN:** THE CODE, THE ORDINANCE. IT'S SPLITTING HAIRS
5 BUT I AM NOT IN THE CHARTER.

6

7 **SUP. ANTONOVICH:** OKAY. IT GIVES YOU THAT AUTHORITY.

8

9 **C.A.O. JANSSEN:** ORDINANCE. RIGHT. BUT AS LONG AS-- I
10 UNDERSTAND. BUT-- AND IT'S AS EFFECTIVE AS I AM AND THE
11 INDIVIDUAL BOARD MEMBERS ARE. IT'S BASED ON PERSONALITIES.
12 ONCE ALL OF US LEAVE, THEY'RE GOING TO HAVE TO START ALL OVER
13 AGAIN WITH AN ORGANIZATION. THAT IS NO WAY THAT A-- WE ARE THE
14 87TH, WE LOOKED THIS UP, 87TH LARGEST COMPANY IN THE UNITED
15 STATES. IN THE FORBES 500, L.A. COUNTY IS 87. 100,000
16 EMPLOYEES, \$21 BILLION BUDGET. YOU CANNOT HAVE 37 CORPORATIONS
17 REPORTING TO FIVE ELECTED OFFICIALS AND EXPECT TO BE AS
18 EFFECTIVE AS AN ORGANIZATION THAT HAS A FOCUSED ADMINISTRATIVE
19 ARM.

20

21 **SUP. ANTONOVICH:** BUT THERE'S ONE DIFFERENCE. WE ARE A
22 GOVERNMENT AND THEY ARE A PUBLIC-- AS A PUBLIC ENTITY AND THEY
23 ARE A PRIVATE BUSINESS, A PRIVATE ENTITY AND, IF YOU DON'T
24 LIKE A PARTICULAR PRODUCT, YOU CAN GO BUY ANOTHER PRODUCT FROM
25 THEIR COMPETITOR, WHEREAS THE VOTERS WHO ELECT THE



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1 REPRESENTATIVES DON'T HAVE ANOTHER GOVERNMENT TO GO TO IF THEY
2 DON'T LIKE THOSE DECISIONS BEING MADE. THE PRIVATE SECTOR HAS
3 COMPETITION AND THE PROFIT MOTIVE. THE PUBLIC SECTOR DOESN'T
4 HAVE COMPETITION AND, AS A RESULT, WE HAVE THE PUBLIC PAY FOR
5 OUR MISTAKES.

6

7 **SUP. YAROSLAVSKY, CHAIRMAN:** ACTUALLY, MIKE, EVEN WHEN THE GAS
8 COMPANY WAS A MONOPOLY AND THE PHONE COMPANY WAS A MONOPOLY,
9 THERE WAS ONE PERSON IN CHARGE. THEY DIDN'T OPERATE WITH A--
10 THE BOARD OF DIRECTORS DIDN'T MICROMANAGE THE DAY-TO-DAY
11 OPERATIONS OF THE COMPANY, EVEN IN A MONOPOLY, WHEN THEY HAD
12 NO COMPETITION.

13

14 **SUP. ANTONOVICH:** AND, AS A RESULT, THEY WERE BROKEN UP AND
15 OTHER FORMS OF COMMUNICATIONS WERE DEVELOPED SO YOU HAVE
16 GREATER COMPETITION IN THE COMMUNICATION AREA TODAY.
17 GOVERNMENT DOESN'T HAVE THAT ABILITY. GOVERNMENT DOESN'T HAVE
18 THE ABILITY FOR VERIZON OR OTHER TYPE OF SYSTEM TO COME INTO
19 PLACE AND NOW THEY HAVE COMPUTERS, YOU CAN USE TO TELEPHONE
20 FROM YOUR COMPUTER TO COMMUNICATE. GOVERNMENT IS A MONOPOLY
21 AND, AS A RESULT, THE ONLY VOICE THAT THE VOTER HAS IS THROUGH
22 THEIR ELECTED REPRESENTATIVES AND, WHILE THE PERSONALITIES
23 WILL CHANGE, THAT'S PART OF A DEMOCRATIC PROCESS. THAT'S A
24 DYNAMIC PROCESS. BUT, IF YOU BEGIN PLACING BARRIERS AND
25 SHUTTING OUT THE PUBLIC, THEN IT'S GOING TO BECOME A VERY



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1 INSENSITIVE AGENCY REPRESENTING THE PUBLIC. I PUT FORTH A
2 COUPLE AMENDMENTS, ONE THAT THIS ORDINANCE IS BEING PROPOSED
3 FOR US TODAY OUGHT TO HAVE A SUNSET CLAUSE, A PILOT PROCESS TO
4 IT WHERE WE, FIRST OF ALL, KNOW WHAT YOUR BUDGET IS, WHAT
5 YOU'RE GOING TO CREATE AND THEN ALLOW US TO OPERATE UNDER THAT
6 STRUCTURE FOR, LET'S SAY, SIX MONTHS AND HAVE A THOROUGH
7 ANALYSIS AND EVALUATION ON HOW THE SYSTEM WOULD WORK; IN YOUR
8 OPINION, HOW IT WOULD BE MORE EFFECTIVE AND HOW IT WOULD
9 ANSWER THE CRITICISMS THAT I RAISED AND OTHERS HAVE RAISED
10 RELATIVE TO THIS PROPOSAL. AND THE SECOND AMENDMENT I HAD
11 OFFERED WAS TO EXEMPT A FEW OF THE DEPARTMENTS BECAUSE THOSE
12 OF US WHO HAVE LARGE UNINCORPORATED AREAS, WE ARE THE MAYOR,
13 WE ARE THEIR CITY COUNCIL, THEY HAVE SPECIAL NEEDS AND THERE
14 ARE SPECIAL REASONS BUT LET ME ASK THE QUESTION TO COUNTY
15 COUNSEL. WHAT IS A SPECIAL DISTRICT?

16

17 **RAYMOND G. FORTNER, JR.:** MR. CHAIRMAN, SUPERVISOR, A SPECIAL
18 DISTRICT IS USUALLY A SEPARATE PUBLIC ENTITY OR AGENCY THAT'S
19 EITHER CREATED IN OR ESTABLISHED OR AUTHORIZED BY STATE LAW,
20 IT MAY BE ANOTHER ENTITY IS AUTHORIZED BY STATE LAW TO CREATE
21 A SPECIAL DISTRICT AND IT'S GENERALLY THE GENERIC DEFINITION
22 WOULD BE AN AGENCY THAT'S DEVISED TO PERFORM SPECIFIC SERVICES
23 WITHIN A SPECIFIED GEOGRAPHIC AREA.

24



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1 **SUP. ANTONOVICH:** AND CAN A GOVERNING BODY RELINQUISH THEIR
2 RESPONSIBILITIES TO A SPECIAL DISTRICT?

3

4 **RAYMOND G. FORTNER, JR.:** WELL, THAT QUESTION IS A BIT
5 DIFFICULT TO ANSWER. THERE COULD BE SPECIAL DISTRICTS CREATED
6 IN STATE LAW THAT ARE INTENDED TO RECEIVE FROM ANOTHER PUBLIC
7 AGENCY THOSE-- THE PERFORMANCE OF THE DUTIES. SO I WOULD HAVE
8 TO SAY THAT IS POSSIBLE.

9

10 **SUP. ANTONOVICH:** THE FIRE DEPARTMENT IS A SPECIAL DISTRICT AND
11 IT'S A PUBLIC SAFETY ISSUE AND PUTTING ANOTHER LEVEL OR
12 BARRIER BETWEEN THE SUPERVISORS AND THE FIRE DEPARTMENT IS
13 DANGEROUS WHEN YOU CONSIDER THE IMMEDIATE EMERGENCY NEEDS
14 WHICH ARE REQUIRED WHEN WE DO HAVE SUCH AN EMERGENCY AND, IN
15 MY OPINION, THE BOARD OF SUPERVISORS OUGHT TO BE RESPONSIBLE
16 FOR THE HIRING, INTERVIEWING OF THE FIRE CHIEF. PUBLIC WORKS
17 IS ALSO A SPECIAL DISTRICT AND, IN THE WINTER OF 2005, TO GIVE
18 YOU AN EXAMPLE, WE HAD LIFE-THREATENING STORMS. IN FACT, WE
19 LOST PEOPLE IN MY AREA BECAUSE OF THAT LOSS OF LIFE IN THE
20 ANTELOPE VALLEY. IN THE CITY OF SANTA CLARITA, A MOBILE HOME
21 PARK WAS FLOODED AND THE ONLY ROAD WAS BLOCKED AND THE PARK
22 HAD A LARGE NUMBER OF ELDERLY RESIDENTS WHO WERE TRAPPED, SO
23 OUR OFFICE IMMEDIATELY WORKED WITH PUBLIC WORKS AND WITH THE
24 CITY OF SANTA CLARITA AND, AS A RESULT, WE MADE A DECISION ON
25 THE SPOT FOR PUBLIC WORKS TO BRING IN A BULLDOZER TO CLEAR THE



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1 ROAD AND THE CITY AGREED TO REIMBURSE THE COUNTY. NOW, IF OUR
2 OFFICE HAD TO GO THROUGH ANOTHER INDIVIDUAL, INTERMEDIARY TO
3 SECURE RESOLUTION, THE OUTCOME MAY HAVE TAKEN LONGER AND
4 RESULTED IN LOSS OF LIFE. THE PARKS AND RECREATION, THE BOARD
5 OF SUPERVISORS IS THE DIRECTOR OF THE REGIONAL OPEN SPACE
6 DISTRICT PROP "A" FUNDS. THE VOTERS DESIGNATED SUPERVISORS AS
7 HAVING DIRECT OVERSIGHT REGARDING BUDGET AND ALLOCATIONS,
8 DIRECT OVERSIGHT. THIS INCLUDES A LONG-TERM OVERSIGHT OF
9 PROJECTS THAT HAVE BEEN FUNDED AND THESE FACILITIES ARE
10 CENTERS OF MANY OF OUR COMMUNITIES AND, WHEN THERE IS A
11 PROBLEM, WE NEED TO ACT-- REACT IMMEDIATELY. SO THOSE ARE
12 SUGGESTIONS THAT I HAD MADE AS AN AMENDMENT TO HAVE THE BOARD
13 OF SUPERVISORS HAVE THAT RESPONSIBILITY FOR THE INTERVIEWING
14 AND HIRING OF THOSE DEPARTMENT HEADS.

15

16 **C.A.O. JANSSEN:** I THINK THAT-- SUPERVISOR, I THINK THE MOTION
17 WOULD NEED TO BE CHANGED BECAUSE IT SAYS, "EXEMPT THE
18 FOLLOWING DEPARTMENTS FROM THE NONINTRUSION CLAUSE WHEN
19 ASSISTING CONSTITUENTS". WHAT I HEAR YOU SAYING, WHICH IS MORE
20 CONSISTENT I THINK WITH WHAT YOU WANT, THEY SHOULD BE EXEMPTED
21 FROM THE HIRING AND FIRING OF THE C.A.O. AND TAKEN OUT OF THAT
22 EQUATION AS WELL.

23

24 **SUP. ANTONOVICH:** THAT'S FINE, YEAH. THAT'S FINE. SO THERE ARE
25 TWO SEPARATE AMENDMENTS, MR. CHAIRMAN THAT, I WOULD LIKE TO



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1 OFFER. THEY CAN BE, I MEAN, THEY CAN BE VOTED ON SEPARATELY,
2 NOT AS A WHOLE BUT I BELIEVE EXPERIENCE HAS INDICATED IN THE
3 PAST THIS BOARD HAS BEEN ABLE TO MEET AT ANY TIME WHEN THERE
4 IS A NEED. WE HAVE MET ON THE TELEPHONE, WE HAVE MET WHEN
5 THERE'S AN EMERGENCY. THE BROWN ACT ALLOWS US THE OPPORTUNITY
6 TO ACT WHEN THERE IS AN EMERGENCY, SO WE'RE NOT HANDCUFFED BY
7 THAT PROVISION. BUT THE CURRENT SYSTEM, THE CURRENT
8 AUTHORITIES THAT THE C.A.O. HAS ARE IN PLACE.

9

10 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY.

11

12 **SUP. ANTONOVICH:** THESE TWO AMENDMENTS, IN MY OPINION, WOULD
13 BRING GREATER ACCOUNTABILITY AND ALLOW PUBLIC INPUT THROUGH
14 THEIR ELECTED REPRESENTATIVES TO TAKE PLACE VERSUS ELIMINATING
15 THESE AMENDMENTS.

16

17 **SUP. YAROSLAVSKY, CHAIRMAN:** ALL RIGHT. SO YOUR TWO AMENDMENTS
18 ARE, ONE, TO SUNSET IT IN SIX MONTHS? IS THAT...

19

20 **SUP. ANTONOVICH:** NO, PILOT PROJECT.

21

22 **SUP. YAROSLAVSKY, CHAIRMAN:** AND SUNSETS IN SIX MONTHS.

23

24 **SUP. ANTONOVICH:** YEAH, YEAH.

25



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1 **SUP. YAROSLAVSKY, CHAIRMAN:** AND THE SECOND ONE IS TO EXEMPT
2 THE ENUMERATED DEPARTMENT HEADS?

3

4 **SUP. ANTONOVICH:** RIGHT.

5

6 **SUP. YAROSLAVSKY, CHAIRMAN:** CAN I MAKE A SUGGESTION ON THE
7 ENUMERATED DEPARTMENT HEADS, THAT THAT PORTION OF IT, SINCE,
8 RIGHT NOW-- WELL, WHAT MY RECOMMENDATION WOULD BE IS TO ASK
9 THAT THAT PIECE OF YOUR MOTION BE REFERRED TO DAVID SO THAT,
10 WHEN HE COMES BACK IN, IS IT MAY, IS THAT WHEN YOU'RE COMING
11 BACK? EVALUATE THESE BECAUSE THIS ISN'T THE FIRST TIME THIS
12 HAS COME UP. THERE'S SOME DIFFERENT PEOPLE HAVE DIFFERENT
13 VIEWS ABOUT WHICH DEPARTMENT HEADS ARE IN OR OUT BUT I THINK
14 IT WOULD BE-- SINCE THIS IS FOR THE CHARTER AMENDMENT IS WHERE
15 IT REALLY MAKES A DIFFERENCE, THE ORDINANCE, WE STILL, AT THE
16 END OF THE DAY, WE'RE GOING TO HEAR A RECOMMENDATION IF THERE
17 IS IN THE NEXT 18 MONTHS, WHATEVER IT IS BETWEEN NOW AND THE
18 ELECTION, WE WILL HEAR FROM DAVID A RECOMMENDATION OR HIS
19 SUCCESSOR, A RECOMMENDATION, THAT HE WILL NOT HIRE AND FIRE
20 UNDER THE ORDINANCE. SO I WOULD RECOMMEND THAT. RATHER THAN
21 EXEMPT NOW-- HANG ON. I'M GOING TO WAIT UNTIL I HAVE HIS
22 ATTENTION. RATHER THAN JUST MAKE THAT-- HAVE THAT DEBATE NOW,
23 HAVE IT, LET DAVID BRING IT BACK AS PART OF A COMPREHENSIVE
24 RECOMMENDATION ON THE CHARTER AMENDMENT. SO, ANYWAY, I WILL
25 MOVE THAT THAT ITEM BE REFERRED TO DAVID JANSSEN-- TO THE



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1 C.A.O.'S OFFICE FOR HIM TO COME BACK WITH A RECOMMENDATION ON
2 THESE AND ANY OTHER DEPARTMENT HEADS AS PART OF HIS CHARTER
3 AMENDMENT RECOMMENDATION. AND, ON THE SUNSET, I THINK WE HAD
4 THAT DEBATE LAST WEEK. I'M NOT GOING TO GO INTO IT AGAIN, I'M
5 NOT GOING TO SUPPORT A PILOT OR A SIX-MONTH. I MEAN, IT'S-- I
6 THINK WE HAD THAT DISCUSSION LAST WEEK. MR. KNABE.

7

8 **SUP. KNABE:** YEAH. I MEAN, I STILL OBVIOUSLY SUPPORT THE SUNSET
9 IN DECEMBER OF 2008, I MEAN, FROM THAT PARTICULAR SITUATION--
10 VERSUS THE SIX-MONTH KIND OF A SITUATION. I THINK THE CHARTER
11 LANGUAGE IS BASICALLY THE PILOT PROGRAM. UP TO THE POINT THAT
12 WE ADDRESS THE CHARTER LANGUAGE, WE'RE GOING TO SEE HOW THIS
13 THING WORKS TO FINE TUNE IT. SO, IN ESSENCE, THAT'S YOUR PILOT
14 PROGRAM IS WHAT WE'RE DOING RIGHT NOW WITH THE ORDINANCE AS
15 IT'S PRESENTED AND SEE WHAT PARTS WORK AND WHAT PARTS DON'T AS
16 WE DEAL WITH THE ULTIMATE CHARTER LANGUAGE. SO, I MEAN, FROM
17 THAT STANDPOINT, YOU CAN DEFER IT UNTIL MAY IF YOU WANT BUT, I
18 MEAN, I'M STILL AT THE LEVEL WHERE I SUPPORT THE SUNSET CLAUSE
19 IN DECEMBER OF 2008 VERSUS THE SIX-MONTH PROGRAM. AS FAR AS
20 THE EXEMPT POSITIONS, I THINK ALL OF YOU KNOW THAT I STRONGLY
21 SUPPORT THAT THE FIRE CHIEF SHOULD BE EXEMPT-- ONE OF THOSE
22 EXEMPT POSITIONS, SO I HAVE NOT REALLY-- YOU KNOW, I MEAN, WE
23 COULD KEEP GOING AND KEEP EXEMPTING MORE, THEN WE'RE BACK TO
24 SQUARE ONE BUT THE FIRE CHIEF SPECIFICALLY SHOULD BE EXEMPT,



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1 ONE OF THE EXEMPT POSITIONS, ALONG WITH THE COUNTY COUNSEL,
2 AND THE EXECUTIVE OFFICER.

3

4 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY. MS. MOLINA.

5

6 **SUP. MOLINA:** AGAIN, THE ISSUE HERE IS THAT WE ARE TRYING TO
7 MAKE A CHANGE AND WE DON'T KNOW EXACTLY HOW IT'S GOING TO WORK
8 AND THAT'S WHY IT'S IMPORTANT TO DO THE ANALYSIS AND THE
9 EVALUATION. BUT I WOULD CAUTION YOU, MR. JANSSEN. I THINK THAT
10 YOU'RE OVERSELLING CERTAIN PARTS OF IT AND I'M NERVOUS ABOUT
11 THAT. FIRST OF ALL, THE EXECUTIVE PORTION OF OUR
12 RESPONSIBILITY STAYS. I CLARIFIED THAT LAST WEEK. YES? WE ARE
13 NOT PURELY LEGISLATIVE AFTER THAT.

14

15 **SUP. BURKE:** BECAUSE WE DO THE POLICY.

16

17 **SUP. MOLINA:** I KNOW BUT HE DIDN'T SAY THAT AND THAT'S WHY I'M
18 CONCERNED.

19

20 **C.A.O. JANSSEN:** I DIDN'T ANSWER THAT LAST TIME.

21

22 **SUP. MOLINA:** NO, YOU DID. YOU SAID SOMETHING...

23

24 **C.A.O. JANSSEN:** NO, THE COUNSEL, I THINK, ANSWERED IT. I MEAN,
25 IT'S A LEGAL QUESTION THAT I DON'T FEEL I CAN ANSWER.



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1

2 **SUP. MOLINA:** NO, NO. IN ON OF YOUR RESPONSES TO MR.
3 ANTONOVICH, BASICALLY, YOU HAVE THE LEGISLATURE AND THE WAY
4 THE STATE IS SET UP BUT UNDER THE RESPONSIBILITY THAT WE HAVE
5 AS SUPERVISORS, THIS IS THE FIRST PLACE I'VE COME WHERE-- I'VE
6 BEEN IN THE LEGISLATURE, I'VE BEEN IN THE CITY COUNCIL, AND
7 NOW I COME HERE. THIS IS THE FIRST PLACE I'VE HAD EXECUTIVE
8 RESPONSIBILITIES AND LEGISLATIVE RESPONSIBILITIES.

9

10 **C.A.O. JANSSEN:** RIGHT, BOTH. CORRECT.

11

12 **SUP. MOLINA:** SO I UNDERSTAND THAT DOES NOT CHANGE, CORRECT?

13

14 **C.A.O. JANSSEN:** AND YOU STILL HAVE AUTHORITY OVER...

15

16 **SUP. MOLINA:** NO, I UNDERSTAND WE HAVE AUTHORITY. I JUST WANT
17 TO CLARIFY THAT.

18

19 **C.A.O. JANSSEN:** YEAH, OVER THE C.A.O., AUDITOR, COUNTY COUNSEL
20 AND CLERK SO YOU DO.

21

22 **SUP. MOLINA:** ALL RIGHT. SO THEN THE EXECUTIVE RESPONSIBILITY
23 DOES NOT CHANGE, AND A LOT OF OUR EXECUTIVE RESPONSIBILITY IS
24 TO OVERSEE HOW YOU ARE DOING THAT ADMINISTRATIVE WORK WHICH IS
25 BASICALLY, AS I UNDERSTAND, HOW OTHER SUPERVISORS ARE DOING IN



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1 OTHER COUNTIES THAT HAVE A SIMILAR OPERATION. BUT I THINK IT
2 HAS TO BE CLEAR, I'M GOING TO SAY IT AGAIN, BECAUSE I'M
3 TELLING YOU WE'RE NOT GIVING UP THAT PART AND I DON'T WANT
4 ANYONE TO BE TOLD THAT BECAUSE THAT IS INCORRECT. AND YOU GUYS
5 ARE SITTING OUT THERE STARING AT ME AND NOT ANSWERING MY
6 QUESTION.

7

8 **RAYMOND G. FORTNER, JR.:** WELL, SUPERVISOR, I THINK IT'S
9 ACCURATE TO SAY THAT YOU WOULD BE DELEGATING TO THE C.A.O. THE
10 RESPONSIBILITY TO CARRY OUT A GREAT DEAL OF THE EXECUTIVE
11 FUNCTION BUT YOU STILL WOULD RETAIN EXECUTIVE OVERSIGHT OF THE
12 C.A.O. AND THE COUNTY COUNSEL AND THE AUDITOR.

13

14 **SUP. MOLINA:** BUT IT'S IMPORTANT THAT WE RETAIN EXECUTIVE
15 POWERS, EXECUTIVE RESPONSIBILITIES. IT'S GOING TO BE DEFINED
16 IN THE CHARTER OR IN HOWEVER IT'S GOING TO BE DONE AND THAT
17 DEFINITION IS CLEARLY GOING TO SAY THAT DEPARTMENT HEADS OR
18 THE ENUMERATED DEPARTMENT HEADS ARE GOING TO BE HIRED AND
19 FIRED BY THE C.A.O., WHATEVER IS DETERMINED, BUT IT DOESN'T
20 TAKE AWAY OUR EXECUTIVE RESPONSIBILITY, CORRECT?

21

22 **RAYMOND G. FORTNER, JR.:** IN TOTAL, THAT'S CORRECT.

23

24 **SUP. MOLINA:** SO I THINK THAT THAT'S IMPORTANT AND WE HAVE TO
25 BE CAREFUL WITH THIS. I NEED TO-- I THINK WE HAVE TO BE



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1 CAREFUL ABOUT OVERSELLING THIS IN MANY RESPECTS. FIRST OF ALL,
2 NONE OF THESE DEPARTMENTS WERE EVER MANAGED BY FIVE OF US.
3 THEY WERE AUTONOMOUS IS WHAT THEY WERE. WE ALLOWED THEM TO
4 OPERATE AND THEY WERE IN CHARGE OF THEIR OWN DEPARTMENTS. WE
5 DIDN'T CREATE, YOU KNOW, STRATEGIC GOALS FROM EVERY SINGLE--
6 WE DIDN'T SAY THESE ARE THE THINGS YOU NEED TO DO. THEY
7 BASICALLY OPERATED AUTONOMOUSLY. WHAT WE DID IS WE APPROVED
8 THEIR BUDGET, WHICH IS A BASIC DOCUMENT THAT BASICALLY SETS
9 THE PRIORITIES FOR A DEPARTMENT, SERVICES LEVELS AND THINGS OF
10 THAT SORT AND THAT WE WILL CONTINUE TO DO. DAY-TO-DAY
11 MANAGEMENT IS NOTHING THAT WE WERE EVER INVOLVED IN, OTHER
12 THAN WHEN WE HAD TO ADDRESS THOSE ISSUES, WHICH I UNDERSTAND
13 WE WILL CONTINUE TO ADDRESS. WHEN THE PUBLIC WORKS DID NOT
14 RESPOND TO A CONSTITUENT, WE CALLED PUBLIC WORKS, YOU KNOW,
15 WHEN, YOU KNOW, THE LIBRARY DIDN'T OPEN ON TIME, WE CALLED THE
16 LIBRARY, CORRECT? SO-- BUT THEY OPERATE AUTONOMOUSLY. WE
17 DIDN'T TELL THEM WHAT TO DO, WE DIDN'T SET UP THEIR HOURS,
18 THEIR HOURS WERE SET BY WHATEVER. I MEAN, I PARTICULARLY DON'T
19 LIKE THE IDEA THAT PUBLIC WORKS DOESN'T WORK ON FRIDAY BUT
20 THOSE ARE DECISIONS THAT WERE MADE. I COULDN'T COME IN THERE
21 AND CHANGE IT AND SAY, "IN MY DISTRICT, YOU HAVE TO COME IN ON
22 FRIDAY," SO THEY BASICALLY OPERATED AUTONOMOUSLY. SO THAT-- TO
23 SAY THAT FIVE OF US WERE DIRECTING THEM IS NOT TRUE. WE DID
24 HAVE CONCERNS WITH CERTAIN DEPARTMENTS. WE DID THE EVALUATIONS
25 AND I MUST SAY VERY POORLY. I THINK THEY SHOULD HAVE BEEN DONE



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1 MORE EFFECTIVELY. I KNOW WE SPENT A LOT OF TIME ON IT AND WE
2 WOULD SET GOALS AS WE THOUGHT IN AS FAR AS RESPONSIBILITY,
3 OWNERSHIP, LEADERSHIP AND VARIOUS AREAS FOR THE DEPARTMENTS
4 BUT CERTAINLY WASN'T THAT THEY HAD TO MANAGE THINGS, YOU KNOW?
5 WE DIDN'T SAY, YOU HAVE TO BRING IN YOUR BUDGET ON, YOU KNOW,
6 ON THE DIME OR WHATEVER. THAT WASN'T OUR RESPONSIBILITY AND WE
7 DIDN'T TRY AND DO THAT. BUT THE ISSUES THAT MS. BURKE TALKS
8 ABOUT, WHICH I THINK ARE REALLY ONE OF THE MOST IMPORTANT, ARE
9 THE COORDINATION ISSUES. BUT, VERY FRANKLY, I'M NOT SO SURE
10 THAT THAT'S GOING TO HAPPEN UNLESS YOU KNOW OUT THERE AND
11 YOU'RE NOT GOING TO BE IN TOUCH WITH THE CONSTITUENTS OR THE
12 PATIENTS AND THE DEPARTMENT'S NOT GOING TO COME UP TO YOU,
13 WHETHER IT BE HEALTH OR MENTAL HEALTH, AND SAY, "HELP US
14 RESOLVE THIS BLENDING OF FUNDS". IT'S STILL GOING TO BE MS.
15 BURKE'S CONSTITUENTS AND MS. BURKE'S OFFICE WHO ARE GOING TO
16 HEAR THOSE ISSUES. I THINK THE ONLY MORE EFFECTIVE ASPECT IS
17 YOU'RE GOING TO BE ABLE TO BRING THESE PEOPLE TOGETHER, AS WE
18 DID AT L.A. COUNTY U.S.C. WITH THE SAME ISSUE ON THE PSYCH
19 DEPARTMENT, AND THEY BOTH HELD THEIR GROUND THAT THEY WEREN'T
20 GOING TO PAY FOR IT, YOU KNOW, BECAUSE THEY DIDN'T WANT TO
21 SHARE THEIR FUNDING AT ALL. THAT IS GOING TO BE FACILITATED,
22 HOPEFULLY, BUT, YOU KNOW, AS FAR AS IT COMING TO YOUR
23 ATTENTION, FAT CHANCE THAT THOSE PATIENTS ARE GOING TO BE
24 CALLING YOU, DAVID. THEY'RE GOING TO BE CALLING US. AND YOU'RE
25 NOT GOING TO KNOW ABOUT THE PROBLEM, THE DEPARTMENT'S NOT



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1 GOING TO TELL YOU BECAUSE, AS FAR AS THEY'RE CONCERNED,
2 THEY'RE REALLY NOT THAT INTERESTED.

3

4 **SUP. ANTONOVICH:** WE HAVE HIS HOME NUMBER.

5

6 **SUP. MOLINA:** (LAUGHTER). WELL, WE'RE GOING TO PRINT IT. BUT
7 THAT'S THE ISSUE, IS THEY'RE NOT GOING TO CALL YOU AND YOU'RE
8 NOT GOING TO KNOW THAT. SO THERE'S STILL GOING-- THERE HAS TO
9 BE AN UNDERSTANDING OF SOMETHING, SO LET'S NOT OVERSELL IT.
10 IT'S NOT LIKE YOU'RE GOING TO HAVE TENTACLES OUT THERE
11 UNDERSTANDING THOSE THINGS. YOU'RE GOING TO BE AT THIS
12 EXECUTIVE LEVEL, HOPEFULLY RESOLVING EXECUTIVE ISSUES AS WE
13 ARE. WE CONFRONT THESE ISSUES EVERY SO OFTEN BECAUSE WE SEE
14 AND HEAR WHAT'S GOING ON IN OUR DISTRICTS. WE TRY NOT TO
15 INTERVENE IN OTHER MEMBERS' DISTRICTS, I KNOW I DON'T, BUT
16 EVERY SO OFTEN YOU'LL SEE SOMETHING THAT NEEDS TO BE DONE AND
17 YOU'LL RAISE IT TO AN OFFICE OR PEOPLE CONTACT US ABOUT
18 SOMEBODY ELSE'S DISTRICT AND WE REFER IT OVER TO THEM AND
19 HOPEFULLY THEY FOLLOW UP ON IT. BUT I DO THINK WE HAVE TO BE
20 VERY, VERY CAREFUL NOT TO OVERSELL THIS AND MAKE IT SOUND LIKE
21 IT'S SOMETHING VERY DRAMATIC. AND WITH REGARD TO THE BROWN ACT
22 OR THOSE ISSUES AND, AGAIN, I THINK THIS IS THE OVERSELLING OF
23 IT, I THINK WE HAVE TO BE CAREFUL BECAUSE YOU CAN ALWAYS TALK
24 ABOUT EFFICIENCY IN MANY WAYS. AND EVERYBODY KNOWS THAT THE
25 AMERICAN WAY IS A LITTLE DIFFERENT THAN OTHER WAYS.



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1 DICTATORSHIPS ARE VERY EASY. ONE PERSON'S IN CHARGE, THEIR WAY
2 OR THE HIGHWAY AND EVERYBODY UNDERSTANDS. UNDER OUR FORM OF
3 GOVERNMENT IN A DEMOCRACY, WE HAVE THESE VARIOUS CHECKS AND
4 BALANCES THAT GO ON ALL OF THE TIME, AN OPEN PROCESS AND A
5 DIALOGUE, SO WE HAVE TO BE CAREFUL NOT TO OVERSELL THAT ASPECT
6 OF IT. IT'S STILL INTENDED TO BE AS OPEN AS POSSIBLE. THIS
7 DIALOGUE IS GOING TO HAPPEN. I WAS CONCERNED LAST WEEK WHEN
8 SOMEBODY SAID THE ONLY THING WE DO AROUND HERE IS CONTINUE
9 ITEMS. WELL, THAT'S NOT TRUE. I MEAN, WE SPEND A LOT OF TIME
10 DELIBERATING OVER THESE ISSUES AND MOST OF THE TIME IT'S
11 GATHERING INFORMATION. MY STAFF SPEND WEEKS TRYING TO FIGURE
12 OUT WHEN A CONTRACT IS AND THEY INVESTIGATE AND THEY FOLLOW UP
13 AND THEY DO THIS WORK. THEY WANT TO KNOW WHAT IS COMING, THEY
14 LOOK AT THE 65 ITEMS, THEY GO THROUGH THEM, THEY DIVIDE THEM
15 UP, THEY HAVE DIFFERENT AREAS OF RESPONSIBILITY AND THEY
16 INVESTIGATE THESE THINGS. WE DON'T JUST RUBBER STAMP. NOW,
17 THERE'S CERTAIN DEPARTMENTS THAT YOU NEVER RUBBER STAMP
18 ANYTHING BECAUSE YOU CAN'T TRUST ANYTHING THEY TELL YOU. AND
19 SO YOU'RE GOING TO BE RESPONSIBLE FOR THAT END OF IT BUT NOW
20 WE'RE GOING TO SAY, "YOU TELL US WHY THIS CONTRACT FOR MARTIN
21 LUTHER KING IS GOING AT 326,000 A MONTH". SO, I MEAN, EVEN ON
22 THE ISSUE THAT I CAN-- THAT WE CAN-- I MEAN, I'M NOT
23 CONTINUING THE ITEM ON THE RISK MANAGEMENT BECAUSE I DON'T
24 KNOW WHAT TO DO. I CERTAINLY KNOW WHAT TO DO BUT COUNTY
25 COUNSEL HASN'T GIVEN US THE REPORT THAT WAS DUE LAST WEEK. SO



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1 THE ITEM COMES BEFORE US WITH INCOMPLETE INFORMATION. THAT'S
2 WHY IT GETS CONTINUED. SO LET'S CLARIFY SOME OF THESE ISSUES.
3 IT'S NOT BECAUSE OF INDECISIVENESS. VERY RARELY, YOU KNOW,
4 MOST OF THESE SUCH IS BECAUSE OF INDECISIVENESS. I THINK
5 POLICY ISSUES ARE PUT BEFORE US BUT THE WHO, WHAT, WHERE, HOW
6 AND WHEN HAS TO BE ANSWERED AND THEN WE HAVE TO MAKE A
7 DETERMINATION IF THAT'S A POLICY DIRECTION WE WANT TO GO IN.
8 SO I THINK WE HAVE TO BE CAUTIOUS AS TO HOW WE APPROACH THIS
9 ASPECT OF IT AND I AM WILLING TO TEST IT, I WANT IT TO WORK
10 BUT I AM VERY CONCERNED THAT IT'S GOING TO BE IN THE
11 EFFECTIVENESS AND THE TEAM THAT YOU PUT TOGETHER, THE PLAN
12 THAT YOU DEVISE. YOU TOLD US THAT IT WOULD PROBABLY TAKE YOU A
13 COUPLE WEEKS TO DEVISE A PLAN THAT YOU WOULD SHARE WITH US,
14 AND, THAT MORE THAN LIKELY, SO THAT I UNDERSTAND, MORE THAN
15 LIKELY, WE WILL SEE THE FULL FUNDING OF IT IN THE BUDGET AND
16 THAT YOU WILL HAVE THOSE NUMBERS FOR US AND IT WOULD ENUMERATE
17 WHO IS GOING TO BE-- HOW IT'S GOING TO BE FUNDED, WHO IS GOING
18 TO BE HEADING UP THIS THING AND AN OPPORTUNITY TO HOPEFULLY
19 DESCRIBE THOSE FUNCTIONS OF THESE FOLKS AND THESE INDIVIDUALS.
20 AND THEN YOU'LL PROBABLY TAKE A WHILE, MAYBE UP TO AUGUST, YOU
21 SAID, TO GET THESE PEOPLE HIRED UP AND READY FOR THE MOST
22 PART. SO WE ARE IN A SENSE ARE GOING THROUGH, AS MR. KNABE
23 SAID, THROUGH THAT KIND OF PILOT THAT WE'RE GOING THROUGH BUT
24 I DO THINK WE NEED TO TEST THOSE THINGS BECAUSE IF, AT THE END
25 OF THE DAY, ALL I GET IS A BUREAUCRAT THAT TELLS ME TO "HOLD



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1 ON, I'LL GET TO YOU WHEN I GET TO YOU", THAT'S NOT GOING TO
2 MAKE IT VERY APPEALING FOR ME AT ALL. EFFICIENCY AND
3 EFFECTIVENESS WILL BE MEASURED BY US IN THIS POSITION AND I
4 THINK THAT WE HAVE TO BE CAREFUL NOT TO OVERSELL THIS BECAUSE
5 I THINK IT'S GOING TO EVOLVE. I THINK THERE IS NO DOUBT THAT
6 HAVING ONE PERSON RESPONSIBLE TO US, AND I LIKE THE IDEA, IT
7 HAS NO PROBLEM, I'D RATHER SAY TO DAVID JANSSEN, "COULD YOU
8 GET BACK TO ME ON THAT CONTRACT AND LET ME KNOW WHAT'S GOING
9 ON?" INSTEAD OF HAVING TO GO THROUGH THE DEPARTMENTS AND
10 FIGURE OUT WHO'S IN CHARGE. I MEAN, THIS THING OF MONITORING
11 CONTRACTS IS-- DRIVES ME CRAZY. I STILL CAN'T GET THE ANSWERS
12 THE DEPARTMENT OF HEALTH SERVICES WHO WAS IN CHARGE OF
13 MONITORING THAT CONTRACT THAT WENT SOUTH. SAME THING WITH
14 CHILDREN'S SERVICES, YOU KNOW? GETTING THE PERSON WHO WAS
15 RESPONSIBLE FOR IT BECAUSE I PAY IN A BUDGET FOR CONTRACT
16 MONITORS. THE CONTRACT SAYS WE'RE GOING TO DO THE FOLLOWING
17 THINGS AND WE FIND OUT THE CONTRACT IS DOING SOMETHING
18 DIFFERENT, MY ACCOUNTABILITY IS, WHO IS THE CONTRACT MONITOR?
19 NOW, YEAH, I COULD BRING UP THE DEPARTMENT HEAD ASK SAY,
20 "OKAY, WHY DIDN'T YOU DO THAT?" AND HE'LL SIT THERE AND GO, "I
21 DON'T EVEN KNOW WHO THE DEPARTMENT HEAD IS OR THE CONTRACT
22 MONITOR IS," BUT NOW I'M GOING TO SAY TO YOU, THAT'S WHAT HAS
23 TO HAPPEN. THAT'S WHY WE SHOULD NEVER SEE A RETROACTIVE
24 CONTRACT HERE AGAIN RIGHT, DAVID JANSSEN?

25



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1 **C.A.O. JANSSEN:** RIGHT.

2

3 **SUP. KNABE:** HA.

4

5 **SUP. MOLINA:** AND BECAUSE I'VE PASSED A MOTION ABOUT FIVE YEARS
6 AGO WE HAVE NO RETROACTIVE CONTRACTS AND THE DEPARTMENTS DO IT
7 ALL THE TIME, BUT WE'RE HAVING LESS BECAUSE THEY DON'T LIKE
8 COMING TO THE FRONT DESK AND HAVING TO HEAR ABOUT IT. BUT THE
9 ISSUE IS THAT THAT'S THE KIND OF EFFICIENCY WE'RE GOING TO
10 SEE. NOW, IF WE DON'T SEE IT VERY EFFECTIVELY AND ALL I AM
11 TOLD BY THE DEPUTY IS, "I'LL GET TO YOU WHEN I GET TO YOU",
12 THAT'S WHEN WE'RE GOING TO START SEEING THESE PROBLEMS.
13 DEPARTMENT HEADS DO THAT TO US, BY THE WAY. INDIRECTLY, YOU
14 KNOW, "I'LL HAVE THE REPORT NEXT WEEK". OH, CAN I HAVE ANOTHER
15 30 DAYS? IT'S SORT OF I'LL GET TO YOU WHEN I GET TO YOU. IT'S
16 NOT LIKE THEY'RE WORKING ON IT. IT'S JUST THAT THEY'RE NOT
17 READY TO WORK ON IT NOW. SO IS TO BE MEASURED AND I DON'T-- I
18 THINK IT COULD BE EFFECTIVE AND EFFICIENT. I SEE IT IN ANY
19 KIND OF ORGANIZATIONAL CHART, IT MAKES MORE SENSE BUT I THINK
20 WE HAVE TO BE CAREFUL NOT TO OVERSELL THIS. I THINK THE
21 DEPARTMENTS ARE GOING TO HAVE THE MOST DRAMATIC CHANGE
22 BECAUSE, GUESS WHAT, THEY'VE BEEN AUTONOMOUS ALL ALONG. WE
23 HAVEN'T BEEN INVOLVED IN THEIR OPERATION. I MEAN, I TRIED
24 BECAUSE I COULDN'T GET THEM TO DO THEIR EVALUATIONS, THEIR OWN
25 DEPARTMENTS TO DO THEIR EVALUATIONS AND I PUT A MOTION IN THAT



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1 EVERY DEPARTMENT SHOULD DO THEIR EVALUATIONS EVERY YEAR. WELL,
2 I'VE BEEN SORT OF SUCCESSFUL BUT I'M SURE THAT, IF I DID A
3 TALLY RIGHT NOW, WE WOULD FIND DEPARTMENTS THAT HAVE STILL NOT
4 DONE EVALUATIONS OF ALL OF THEIR PERSONNEL AND THAT ISN'T MY
5 RULE, THAT'S A LAW. AND SO THAT IS WHAT-- THAT IS THE STANDARD
6 THAT YOU'RE GOING TOP HELD TO IN THIS POSITION, WHOEVER TAKES
7 ON THAT JOB AND I THINK THAT'S NOT A BAD THING, IT'S A GOOD
8 THING. AND YOU SHOULD HAVE THE PEOPLE THAT ARE GOING TO HELP
9 YOU TO GET TO THOSE GOALS. THAT'S WHY WE NEED TO SEE THE PLAN
10 BUT I AM SUPPORTIVE OF IT. I THINK THAT IT'S NOT A PILOT BUT
11 IT IS FOR THE MOST PART TAKING THE CONCEPT, PUTTING IT ON THE
12 TABLE, FUNDING THE CONCEPT, GETTING IT UP TO SPEED, BEING
13 SUPPORTIVE OF IT AND, YOU KNOW, I KNOW, THAT IN TALKING TO
14 SUPERVISOR ANTONOVICH, HE SAYS "THAT'S WHAT WE SHOULD DO
15 FIRST", AND I THINK IN A SENSE WE'RE DOING THAT, ALTHOUGH
16 WE'RE NOT CALLING THAT BECAUSE WE'RE TAKING THE CONCEPT AND WE
17 ARE BACKING IT UP, WE'RE WILLING TO SUPPORT IT AND SO ON BUT
18 IT DOES REALLY REQUIRE US TO EVALUATE HOW IT'S GOING TO WORK
19 BECAUSE IT IS GOING TO BE VERY HARD TO TAKE BACK AFTER THAT,
20 AND IT MAKES SENSE, IT LOOKS LIKE IT MAKES SENSE BUT IT'S ONLY
21 AS EFFECTIVE AS THE PEOPLE WHO ARE GOING TO BE OPERATING UNDER
22 IT. AND WE WILL ONLY BE AS EFFECTIVE AS-- BECAUSE, AT THE END
23 OF THE DAY, I KNOW-- BELIEVE ME, I WAS ON THE CITY COUNCIL
24 WHERE I HAD NO AUTHORITY, ALL RIGHT, YET I KNEW COUNCIL
25 MEMBERS WHO WENT DIRECTLY TO DEPARTMENT HEADS ON A REGULAR



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1 BASIS TO GET WHAT THEY NEEDED FOR THEIR PARKS, FOR THEIR
2 POTHoles AND SO ON. SO, YOU KNOW, THAT'S-- IF YOU DON'T WANT
3 THAT TO HAPPEN, IS GET IT DONE WHEN IT'S ASKED OF YOU. IF NOT,
4 PEOPLE WILL START GOING BEHIND YOU AND DEPARTMENT HEADS ARE
5 GOING TO START REALIZING IT, YOU KNOW, NOW I, OH, I HAVE TWO
6 MASTERS, A C.A.O. AND A SUPERVISOR. SO IT'S GOING TO BE BASED
7 ON HOW EFFECTIVE THE INDIVIDUAL WHO IS CARRYING OUT THAT WORK
8 AND THE ORGANIZATIONAL CHART AND SO ON. SO I WANT US TO BE
9 CAREFUL, WE HAVE TO GIVE IT THE ROOM THAT IT NEEDS IN ORDER TO
10 BE SUCCESSFUL BUT LET'S NOT OVERSELL IT BECAUSE I WAS ON THE
11 CITY COUNCIL WHERE I DIDN'T HAVE THAT AUTHORITY AND I KNOW
12 THAT I WAS ON THE LOW END OF THE RUNG ON A REGULAR BASIS,
13 WHETHER IT WOULD BE INNER CITY PARKS, WHETHER IT WAS OUR
14 POTHoles IN THE COMMUNITY, CLEANING OUR STREETS. IN FACT, JOAN
15 FLORES USED TO STAND UP ON A REGULAR BASIS AND SHE SAID, I
16 REPRESENT AN AREA THAT HAS, IN ONE INTERSECTION, THE CITY OF
17 L.A. IS RESPONSIBLE FOR THREE OF THOSE CORNERS AND THE COUNTY
18 IS RESPONSIBLE FOR ONLY ONE. THE CLEANEST CORNER IN THAT WAS
19 THE COUNTY ONE, NOT THE CITY ONES. SO, YOU KNOW, IT'S NOT A
20 MAGIC, YOU KNOW, BULLET OF ANY MEANS. WE HAVE TO WORK AT IT.
21 WE'RE GOING TO HAVE TO MAKE IT WORK. WE WANT IT TO BE
22 RESPONSIVE. PART OF ITS SUCCESS WILL BE OUR ABILITY, NOT JUST
23 THE C.A.O.'S RESPONSIBILITY, OUR ABILITY TO MAKE IT A
24 SUCCESSFUL MODEL AND THAT SUCCESS IS GOING TO BE BASED ON OUR
25 ABILITY TO GET THE KIND OF RESPONSE THAT WE WANT. I WANT



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1 EFFICIENCY AND EFFECTIVENESS. I WOULD BE MORE THAN HAPPY NEVER
2 TO STEP INTO CHILDREN'S SERVICES AND HAVE ONE OF THOSE
3 ROUNDTABLES AGAIN TRYING TO FIGURE OUT HOW TO GET CHILDREN OUT
4 OF SKID ROW. I'D RATHER SAY, "HERE'S A MOTION, YOU GO OUT AND
5 YOU DO IT" AND IF IT HAS THE SUPPORT HERE OF THIS BOARD, THEN
6 I WOULD EXPECT THAT IT WOULD GET CARRIED OUT AND I'D HAVE TO
7 HAVE NOTHING TO DO WITH IT BECAUSE IT WOULD BE DONE BY VIRTUE
8 OF MAKING IT A MOTION THAT WOULD BE SUPPORTED BY THIS BOARD
9 AND IT WOULD BE CARRIED OUT BY YOUR MAKING SURE THAT ALL THE
10 DEPARTMENTS WOULD RESPOND ACCORDINGLY. SO THAT'S WHAT I HOPE
11 WILL HAPPEN HERE. SO I UNDERSTAND MR. ANTONOVICH'S CONCERNS
12 BUT WE'VE RAISED THIS ISSUE TIME AND TIME AGAIN. THE CONCEPT
13 IS VALID AND IT IS A GOOD ONE. THE PLAN WILL BE AS EFFECTIVE
14 AS ALL OF US UNDERSTAND OUR ROLES AND RESPONSIBILITIES TO IT
15 AND THAT WE FUND IT APPROPRIATELY AND THAT THE PEOPLE THAT YOU
16 HIRE RESPECT OR RESPONSIBILITIES AS WELL.

17

18 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY. ANY OTHER DISCUSSION?

19

20 **SUP. ANTONOVICH:** YOU'RE SAYING THE AMENDMENTS TO THE ORDINANCE
21 FOR THE FIRE CHIEF IS GOING TO BE VOTED ON TODAY OR WHAT
22 WAS...

23



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1 **SUP. MOLINA:** AND I DON'T SEE A PROBLEM WITH THAT PART OF IT.

2 WE EXEMPTED-- DO YOU SEE A PROBLEM WITH THAT NOW, AS COMPARED
3 TO DOING IT LATER?

4

5 **SUP. ANTONOVICH:** WHAT I SAID ABOUT...

6

7 **SUP. MOLINA:** MR. ANTONOVICH IS INTERESTED IN REMOVING THE FIRE
8 CHIEF OUT OF-- AS AN EXEMPT POSITION.

9

10 **C.A.O. JANSSEN:** WELL, HE PROPOSED FOUR DIFFERENT...

11

12 **SUP. MOLINA:** NO, I UNDERSTAND.

13

14 **SUP. BURKE:** PUBLIC WORKS AND REGIONAL PLANNING AND...

15

16 **SUP. MOLINA:** I UNDERSTAND. I DIDN'T ASK THAT QUESTION. I ONLY
17 ASKED THE ONE QUESTION ON THE FIRE CHIEF.

18

19 **SUP. KNABE:** WE COULD DO THAT AS PART OF THE ORDINANCE, TOO,
20 THE FIRE CHIEF.

21

22 **C.A.O. JANSSEN:** WELL, I THINK, BACK TO-- THE ORDINANCE DOES
23 NOT CHANGE THE HIRING AND FIRING. IT JUST SETS UP A DIFFERENT
24 PROCESS. THE BOARD RETAINS THE AUTHORITY TO HIRE AND FIRE
25 UNDER THIS.



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1

2 **SUP. MOLINA:** SO YOU DON'T NEED TO DO IT HERE.

3

4 **C.A.O. JANSSEN:** I DON'T THINK YOU NEED TO DO IT...

5

6 **SUP. YAROSLAVSKY, CHAIRMAN:** THAT'S WHY I RECOMMENDED...

7

8 **SUP. MOLINA:** ALL RIGHT. THAT'S WHY I'M ASKING THE QUESTION.

9

10 **C.A.O. JANSSEN:** BUT CLEARLY, THERE ARE TWO VOTES TO DO FIRE.

11 THAT'S PRETTY OBVIOUS. THERE MAY BE MORE. BUT THAT, I THINK,

12 COMES WHEN WE HAVE THE CHARTER DISCUSSION.

13

14 **SUP. MOLINA:** VERY GOOD.

15

16 **C.A.O. JANSSEN:** NOT RIGHT NOW.

17

18 **SUP. ANTONOVICH:** BUT FOR THE ORDINANCE...

19

20 **SUP. YAROSLAVSKY, CHAIRMAN:** THE ORDINANCE, YOU DON'T NEED IT

21 BECAUSE YOU'RE GOING TO HIRE, IF THERE'S...

22

23 **C.A.O. JANSSEN:** I DON'T THINK YOU NEED TO BECAUSE YOU STILL

24 ARE IN CHARGE.

25



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1 **SUP. ANTONOVICH:** PARDON?

2

3 **C.A.O. JANSSEN:** YOU'RE STILL IN CHARGE. WE JUST HAVE A
4 PROCESS...

5

6 **SUP. ANTONOVICH:** NO, I'M SAYING BUT THE PROCESS IS THAT THE
7 BOARD WOULD DO THE INTERVIEW AND HIRING OF THE FIRE CHIEF AND
8 THE NONINTERFERENCE CLAUSE DOES NOT PERTAIN TO THE FIRE CHIEF.

9

10 **C.A.O. JANSSEN:** WELL, THAT'S A POLICY DECISION FOR THE BOARD.

11

12 **SUP. ANTONOVICH:** AND THAT'S WHAT SUPERVISOR MOLINA WAS ASKING.
13 YOU HAVE NO PROBLEM WITH THAT?

14

15 **C.A.O. JANSSEN:** I SAID IT'S A POLICY DECISION OF THE BOARD.
16 I'M...

17

18 **SUP. YAROSLAVSKY, CHAIRMAN:** THE ONLY THING THAT'S IN THE SO-
19 CALLED-- WE CALL IT NOW THE NONINTRUSION CLAUSE, IS THAT NO
20 BOARD MEMBER, AS AN INDIVIDUAL OR HIS OR HER STAFF, CAN
21 INSTRUCT OR ORDER, IF MY MEMORY SERVES ME CORRECTLY, IS WHAT
22 THE ORDINANCE SAYS.

23

24 **SUP. KNABE:** WELL, WE ALSO EXEMPTED EXECUTIVE OFFICER AND
25 COUNTY COUNSEL UNDER THAT.



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1

SUP. YAROSLAVSKY, CHAIRMAN: THEY'RE EXEMPT FROM ALL OF IT IN
TERMS OF HIRING AND FIRING JUST TO BE CONSISTENT BECAUSE
THAT'S CLEAR THAT THEY ARE ESSENTIALLY CONFIDENTIAL, IT'S THE
WRONG WORD, BUT CONFIDENTIAL EMPLOYEES OF THE BOARD, THE
EXECUTIVE OFFICER WORKS FOR THE BOARD. THE COUNSEL IS OUR
ATTORNEY. SO THAT'S CONSISTENT WITH THE WAY EVERY OTHER
JURISDICTION DOES IT. BUT ON THIS ISSUE OF THE NONINTRUSION,
THE ONLY THING-- I DON'T HAVE THE ORDINANCE IN FRONT OF ME
BUT, IF MY MEMORY SERVES ME CORRECTLY, THE ONLY THING WE ARE
PRECLUDED FROM DOING IS INSTRUCTING OR ORDERING A DEPARTMENT
HEAD, IS THAT CORRECT? I DON'T KNOW WHY WE'D WANT TO ALLOW A
MEMBER TO INSTRUCT OR ORDER THE FIRE CHIEF IN THE NEXT 18 OR
12 TO 18 MONTHS. I MEAN, I CAN'T IMAGINE WHAT I WOULD ORDER
THE FIRE CHIEF TO DO.

16

SUP. BURKE: WELL, WE GET INVOLVED IN CONTRACTS FOR EQUIPMENT
AND I THINK THAT WE NEED TO LOOK AT THAT VERY CAREFULLY.

19

SUP. YAROSLAVSKY, CHAIRMAN: WELL, I CERTAINLY WOULDN'T WANT TO
ORDER HIM TO DO THAT.

22

SUP. BURKE: YEAH. WELL, I THINK WE HAVE TO LOOK AT IT VERY
CAREFULLY BECAUSE THERE'S ONE THING IN TERMS OF KEEPING THE
FIRE CHIEF ABLE TO FUNCTION BUT THERE ARE MANY THINGS THAT

25



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1 INVOLVE THE FIRE CHIEF. I KNOW THAT ALL OF US HAVE BEEN VERY
2 INVOLVED IN TERMS OF THE ASSESSMENTS IN VARIOUS SPECIFIC AREAS
3 AS IT RELATES TO THE FIRE CHIEF.

4

5 **SUP. YAROSLAVSKY, CHAIRMAN:** BUT NONE OF THEM INVOLVE ORDERING
6 HIM OR INSTRUCTING HIM. I THINK THAT'S THE DIFFERENCE.

7

8 **SUP. BURKE:** WELL, I'M AGREEING WITH YOU, YOU DON'T UNDERSTAND.

9

10 **SUP. YAROSLAVSKY, CHAIRMAN:** OH, I DIDN'T UNDERSTAND. I'M
11 SORRY.

12

13 **SUP. BURKE:** I'M SAYING THAT IT'S THE FIRE CHIEF HAS FUNCTIONS
14 OTHER THAN JUST FIGHTING THE FIRE. THERE ARE SOME THINGS THAT
15 ARE CONTRACTS THAT WE OFTEN GET INVOLVED IN, WHETHER OR NOT
16 IT'S FOR HELICOPTERS OR WHETHER OR NOT IT'S FOR ANY OTHER
17 CONTRACT. I THINK WE NEED TO LOOK AT IT VERY CAREFULLY. I
18 THINK WE NEED TO LOOK AT HIS FUNCTIONS AND SEPARATE OUT SOME
19 OF THOSE THAT WE MAY WANT TO HAVE SOME LIMITATION IN TERMS OF
20 OUR DIRECTING THE FIRE CHIEF. SO I THINK THAT HIS ROLE IS
21 MULTIFACETED AND WE DO NEED TO LOOK AT IT MUCH MORE CAREFULLY.

22

23 **SUP. ANTONOVICH:** LET ME JUST SAY WE ARE ALREADY DOING THAT
24 WITH THE AUDITOR-CONTROLLER, THE EXECUTIVE OFFICE AND THE
25 COUNTY COUNSEL, SO DOING FOR THE FIRE DEPARTMENT, THE



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1 RECOMMENDATION AS AN AMENDMENT IS GIVING THEM THE SAME--
2 PUTTING THEM UNDER THE SAME CATEGORY WITH THE AUDITOR-
3 CONTROLLER, EXECUTIVE OFFICER AND COUNTY COUNSEL, SO I BELIEVE
4 THE FIRE DEPARTMENT SHOULD BE EXEMPT FROM THE INTERVENTION
5 CLAUSE AND BE UNDER THE SAME CATEGORY AS WE DID THE AUDITOR-
6 CONTROLLER, EXECUTIVE OFFICER, COUNTY COUNSEL AND THE SHERIFF,
7 WHICH IS AN ELECTED POSITION AS WELL. BUT I BELIEVE WE HAVE AN
8 AREA THAT-- OF PUBLIC SAFETY THAT THE BOARD SHOULD BE INVOLVED
9 IN THE INTERVIEWING, HIRING AND NOT HAVE THIS NONINTERFERENCE
10 CLAUSE APPLY TO THE FIRE DEPARTMENT.

11

12 **SUP. BURKE:** WELL, SEE, I GUESS WHAT I'M TRYING TO GET CLEAR IS
13 ARE WE TALKING ABOUT THE HIRING OF THE FIRE CHIEF OR THE
14 SELECTION OF OTHER PEOPLE UNDER HIM?

15

16 **SUP. ANTONOVICH:** NO, NO, THE FIRE CHIEF.

17

18 **SUP. BURKE:** WELL, I THINK SOME OF IT NEEDS TO BE VERY CLEAR
19 BECAUSE, YOU KNOW, WHEN IT COMES TO SELECTION OF PERSONNEL
20 ISSUES IN TERMS OF ADVANCEMENT AND A NUMBER OF OTHER ISSUES, I
21 THINK WE NEED TO LOOK AT THE WHOLE ISSUE.

22

23 **SUP. ANTONOVICH:** WHAT'S THAT GOT TO DO WITH-- I DON'T
24 UNDERSTAND YOUR LOGIC. FIRST OF ALL, THE SHERIFF'S DEPARTMENT
25 GOES OUT TO THE COMMUNITIES HE REPRESENTS AND THE COMMUNITY IS



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 INVOLVED IN THE DECISION MAKING PROCESS FOR THOSE CAPTAINS FOR
2 THOSE STATIONS AND THAT'S A VERY HEALTHY AREA AND HAVING THE
3 FIRE...

4

5 **SUP. BURKE:** OF COURSE. AND HE'S ELECTED INDEPENDENTLY. THAT'S
6 ONE OF THE REASONS HE DOES THAT.

7

8 **SUP. ANTONOVICH:** AND HAVING THE FIRE CHIEF, WHICH IS A SPECIAL
9 DISTRICT, BE SELECTED BY THE BOARD THROUGH AN INTERVIEW
10 PROCESS, I THINK WE DID A FINE JOB WITH CHIEF MICHAEL FREEMAN,
11 AS WE'VE HAD WITH THE PREVIOUS CHIEFS, IS A PROCESS WE OUGHT
12 TO RETAIN AND HAVE THE SAME ABILITIES AS THEY CURRENTLY HAVE,
13 AS I SAID, WITH THE OTHER THREE DEPARTMENTS, THE COUNTY
14 COUNSEL...

15

16 **SUP. BURKE:** ALL RIGHT AND I AGREE WITH THE SELECTION, IF
17 THAT'S WHAT YOU'RE SAYING, THE SELECTION OF THE FIRE CHIEF. IF
18 WHAT YOU'RE SAYING IS WHETHER OR NOT THERE IS A CONTRACT IN
19 MONTEREY PARK FOR THE FIRE CHIEF TO MOVE FORWARD WITH THAT, I
20 THINK THOSE ARE SOME OF THE THINGS-- I WANT TO HEAR MORE ABOUT
21 THAT.

22

23 **SUP. ANTONOVICH:** OH, ABSOLUTELY, ABSOLUTELY, I AGREE WITH YOU
24 ON THAT.

25



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1 **SUP. BURKE:** BEFORE WE SAY THAT WE WOULD NOT ABIDE BY THE SAME
2 RULES AS IT RELATES TO INTERFERENCE AND ORDERING. SO THERE'S
3 SOME THINGS IN THE FIRE CHIEF'S OFFICE THAT I THINK THAT WE
4 SHOULD LOOK AT BECAUSE THEY ARE VERY SIMILAR TO OTHER
5 DEPARTMENTS. HIRING OF THE FIRE CHIEF, I HAVE NO PROBLEM WITH
6 THAT. BUT, WHEN IT COMES TO SOME OF THE OTHER ISSUES AS IT
7 RELATES TO THE FIRE CHIEF AND THE OPERATION OF THE FIRE
8 DEPARTMENT, I WANT TO HEAR MORE ABOUT IT AT THIS POINT BEFORE
9 I WOULD...

10

11 **SUP. KNABE:** BUT THAT'S WHAT THE EXEMPT POSITION IS, TO BE ABLE
12 TO HIRE AND FIRE THE FIRE CHIEF.

13

14 **SUP. YAROSLAVSKY, CHAIRMAN:** BUT THAT'S GOING TO BE DEALT WITH
15 IN THE CHARTER.

16

17 **SUP. BURKE:** THAT I AGREE WITH.

18

19 **SUP. ANTONOVICH:** I'M NOT TALKING ABOUT THE CHARTER-- I'M
20 TALKING ABOUT THE ORDINANCE.

21

22 **SUP. YAROSLAVSKY, CHAIRMAN:** YEAH, RIGHT NOW, UNDER THE
23 ORDINANCE, THE BOARD OF SUPERVISORS, IF THE FIRE CHIEF RETIRES
24 AND WE HAVE TO HIRE A NEW FIRE CHIEF, IT'S GOING TO BE THE
25 BOARD'S DECISION TO HIRE THE FIRE CHIEF. IT'S GOING TO BE THE



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1 C.A.O. THAT'S GOING TO BE VETTING IT, HE'LL BE INTERVIEWING
2 HIM, HE'LL MAKE A RECOMMENDATION TO US. WE CAN TAKE OR NOT
3 TAKE HIS RECOMMENDATION. THAT'S THE WAY THIS IS STRUCTURED AND
4 THAT'S THE WAY IT IS FOR ALL THE DEPARTMENT HEADS EXCEPT FOR
5 THE ONES THAT ARE SPECIFICALLY ENUMERATED, THE ELECTEDS AND
6 THE SO-CALLED CONFIDENTIAL EMPLOYEES, THE COUNTY COUNSEL, THE
7 AUDITOR-CONTROLLER, THE EXECUTIVE OFFICER.

8

9 **SUP. KNABE:** SO YOU'RE SAYING, IS THAT CORRECT, YOU'RE SAYING,
10 THEN, THAT IF THE CHIEF WERE TO RETIRE BETWEEN NOW AND
11 WHATEVER CHARTER LANGUAGE COMES UP WITH, WE WOULD STILL HAVE
12 CONTROL OVER THAT?

13

14 **SUP. ANTONOVICH:** NO.

15

16 **SUP. YAROSLAVSKY, CHAIRMAN:** LET HIM ANSWER THE QUESTION.

17

18 **SUP. KNABE:** LET ME ASK THE QUESTION.

19

20 **RAYMOND G. FORTNER, JR.:** MR. CHAIRMAN, SUPERVISOR KNABE, YOU
21 WOULD HAVE THE ULTIMATE DECISION AS TO WHETHER TO HIRE OR
22 FIRE-- TO HIRE THE NEW CHIEF BUT THERE WOULD BE A DIFFERENT
23 PROCESS THAN CURRENTLY EXISTS. THAT PROCESS WOULD BE WHAT
24 WOULD BE IN PLACE FOR ALL DEPARTMENT HEADS EXCEPT FOR THE
25 THREE CONFIDENTIAL DEPARTMENT HEADS, WHERE THE C.A.O. WOULD



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1 HAVE THE ABILITY OF DOING THE RECRUITMENT PROCESS, IDENTIFYING
2 THE BEST CANDIDATE IN HIS OR HER MIND, SENDING THAT NAME TO
3 YOU AND THEN YOU WOULD ACCEPT THAT NAME OR NOT. IF YOU DON'T,
4 THEN THE C.A.O. WOULD BE REQUIRED TO BRING ANOTHER CANDIDATE
5 FORWARD.

6

7 **SUP. KNABE:** WELL, I DON'T SUPPORT THAT, THEN. I SUPPORT THE
8 DIRECT INVOLVEMENT OF OUR BOARD WITH THE FIRE CHIEF.

9

10 **SUP. ANTONOVICH:** THAT WAS THE AMENDMENT THAT I WAS MAKING.

11

12 **SUP. YAROSLAVSKY, CHAIRMAN:** THE HOUR INTERVIEW. THAT'S THE
13 ONLY DIFFERENCE IS WHETHER THE FIVE OF US CONDUCT AN HOUR
14 INTERVIEW OR A 45-MINUTE INTERVIEW WITH FOUR OR FIVE
15 CANDIDATES AND WE COULD ASK, IF WE WANTED TO, IF IT'S THAT
16 IMPORTANT ON THIS OR ANY OTHER DEPARTMENT HEAD UNDER THIS
17 SYSTEM, DAVID, WHO DID YOU BRING IN? WHO ELSE DID YOU
18 EVALUATE? YOU COULD BRING THEM IN, WE WOULD CERTAINLY WANT TO
19 TALK TO THE PERSON YOU RECOMMENDED. THAT'S NOT-- I MEAN, THAT
20 GOES WITHOUT SAYING. IF WE WANTED TO, WE COULD DO THAT. WE
21 COULD DO-- WE COULD ASK YOU TO TELL US WHO ELSE YOU
22 INTERVIEWED, COULDN'T WE? WE COULD ASK YOU WHAT PROCESSES YOU
23 GO THROUGH. WE'VE DONE THAT NOW WHEN WE'VE ASKED THE DIRECTOR
24 OF HUMAN RESOURCES AND YOURSELF, WE'VE DONE IT PRIVATELY AND
25 MR. ANTONOVICH HAS BLASTED YOU PUBLICLY SEVERAL TIMES ON THE



**The Meeting Transcript of
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1 LAST C.A.O. RECOMMENDATION, IN MY OPINION, UNJUSTIFIEDLY
2 BECAUSE IT WAS OUR DECISION, NOT YOURS, TO DO IT THE WAY WE
3 DID IT. WE COULD ASK YOU TO COME IN AS WE HAVE ASKED YOU
4 BEFORE. WHO ELSE DID YOU INTERVIEW? WHO WERE THE OTHER 10
5 PEOPLE BEFORE YOU NARROWED IT DOWN TO THREE? SO THERE'S-- THE
6 ONLY DIFFERENCE IS WHETHER THE BOARD IS GOING TO SIT-- I WON'T
7 CHARACTERIZE OUR INTERVIEWS. EVERYONE HERE KNOWS HOW THEY ARE
8 AND, OF COURSE, ALL THE PEOPLE WHO INTERVIEW WITH US KNOW HOW
9 THEY ARE BUT ALL-- THE ONLY DIFFERENCE IS WHETHER THE FIVE OF
10 US SIT FOR AN AFTERNOON AND INTERVIEW THREE, FOUR, OR FIVE
11 CANDIDATES FOR THE FIRE CHIEF. AND, AT THE END OF THE DAY,
12 WE'RE GOING TO MAKE, UNDER THE ORDINANCE, WE'RE GOING TO MAKE
13 THAT DECISION. WHETHER WE WANT TO RETAIN THE RIGHT TO MAKE
14 THAT DECISION IN THE LONG TERM, IF THERE EVER IS A CHARTER
15 AMENDMENT, WHICH I'M INCREASINGLY BELIEVING THERE ISN'T GOING
16 TO BE...

17

18 **SUP. KNABE:** WHY DO YOU CONTINUE TO SAY THAT?

19

20 **SUP. BURKE:** WHY?

21

22 **SUP. YAROSLAVSKY, CHAIRMAN:** BECAUSE I JUST FEEL IT. BECAUSE I
23 FEEL IT. I'VE JUST LISTENING TO THE CONVERSATION.

24

25 **SUP. KNABE:** SO WE CAN'T ASK QUESTIONS?



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1

2 **SUP. YAROSLAVSKY, CHAIRMAN:** DON'T. ANYWAY, I JUST FEEL THAT
3 WAY. I'M ENTITLED TO MY POINT OF VIEW.

4

5 **SUP. KNABE:** WELL, SO ARE WE. EXACTLY. GREAT POINT. I AGREE
6 WITH YOU. YOU'RE EXACTLY. YOU'RE ENTITLED TO IT.

7

8 **SUP. YAROSLAVSKY, CHAIRMAN:** I'M ENTITLED TO MY PROJECTIONS,
9 DON. OKAY.

10

11 **SUP. KNABE:** SO ARE WE.

12

13 **SUP. YAROSLAVSKY, CHAIRMAN:** DON, RELAX. I JUST-- WELL...

14

15 **SUP. KNABE:** WELL, YOU RELAX.

16

17 **SUP. YAROSLAVSKY, CHAIRMAN:** ...WHEN IT GETS ON THE BALLOT, I
18 WILL BUY YOU DINNER. I'M NOT-- ALL OF YOU. ALL OF YOU.

19

20 **SUP. BURKE:** OKAY.

21

22 **SUP. YAROSLAVSKY, CHAIRMAN:** MAYBE EVEN IN CERRITOS OR CLOSE
23 BY. BUT ANYWAY, I JUST DON'T-- ENOUGH. ARE WE READY TO-- LET'S
24 JUST VOTE ON THESE THINGS AND WE HAVE TWO AMENDMENTS-- ARE YOU



**The Meeting Transcript of
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1 DROPPING YOUR OTHER THREE DEPARTMENTS, MR. ANTONOVICH? JUST
2 FIRE NOW?

3

4 **SUP. ANTONOVICH:** I'LL PUT FORTH THE FIRE DEPARTMENT.

5

6 **SUP. KNABE:** FIRE CHIEF. FIRE CHIEF.

7

8 **SUP. ANTONOVICH:** I'M TALKING ABOUT THE FIRE CHIEF.

9

10 **SUP. KNABE:** I MEAN, I WOULD SECOND THE MOTION AS IT RELATES TO
11 FIRE CHIEF BUT NOT THE OTHERS.

12

13 **SUP. YAROSLAVSKY, CHAIRMAN:** ALL RIGHT. SO THERE'S A MOTION TO
14 EXEMPT THE FIRE CHIEF. CALL THE ROLL, FROM THE ORDINANCE.

15

16 **C.A.O. JANSSEN:** RIGHT. OKAY. IT'S NOT JUST NONINTRUSION, IT'S
17 HIRING AND FIRING.

18

19 **CLERK SACHI HAMAI:** CAN I READ SUPERVISOR ANTONOVICH'S MOTION?

20

21 **SUP. YAROSLAVSKY, CHAIRMAN:** SURE.

22

23 **SUP. ANTONOVICH:** JUST PERTAINING TO THE FIRE.

24



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The Los Angeles County Board of Supervisors**

1 **CLERK SACHI HAMAI:** CORRECT. I BELIEVE HE IS MOVING HIS MOTION
2 TO EXCLUDE THE FIRE CHIEF FROM THE OVERSIGHT EVALUATION
3 RECOMMENDATION FROM APPOINTMENT AND REMOVAL OF SPECIFIED
4 DEPARTMENT HEADS AND OFFICERS.

5

6 **SUP. ANTONOVICH:** AND AS DAVID SAID, THE INTERVIEW.

7

8 **SUP. YAROSLAVSKY, CHAIRMAN:** COULD YOU READ IT AGAIN.

9

10 **SUP. BURKE:** ONLY APPOINTMENT OF THE FIRE CHIEF.

11

12 **CLERK SACHI HAMAI:** MOVING TO EXCLUDE THE FIRE CHIEF FROM THE
13 OVERSIGHT EVALUATION AND RECOMMENDATION FOR APPOINTMENT AND
14 REMOVAL OF SPECIFIED DEPARTMENT HEADS AND OFFICERS. THAT'S THE
15 SAME LANGUAGE THAT'S IN THE ORDINANCE FOR THE OTHER...

16

17 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY. I HAD MADE AN AMENDMENT TO
18 REFER THAT AND I WILL MAKE IT AGAIN SINCE BEFORE IT WAS ALL
19 THOSE FOUR DEPARTMENTS. I MAKE AN AMENDMENT THAT WE REFER THAT
20 ITEM TO THE C.A.O. FOR CONSIDERATION AS PART OF HIS CHARTER
21 LANGUAGE AND NOT DEAL WITH IT IN THE ORDINANCE LANGUAGE.

22

23 **CLERK SACHI HAMAI:** CORRECT, AND YOU'RE REQUESTING THE C.A.O.
24 TO REPORT BACK BY MAY 1ST, 2007, WITH A RECOMMENDATION FOR THE



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 CHARTER AMENDMENT ON WHICH DEPARTMENT HEADS WILL REPORT TO THE
2 C.A.O.

3

4 **SUP. YAROSLAVSKY, CHAIRMAN:** BECAUSE IF WE APPROVE THIS CHANGE
5 NOW, THIS WILL PUT THE ORDINANCE BACK ON FIRST READING,
6 CORRECT? AND THEN WE'LL BE BACK NEXT WEEK AND SO IT GOES. I
7 JUST-- OKAY.

8

9 **CLERK SACHI HAMAI:** THOSE ARE THE TWO AMENDMENTS BEFORE US.

10

11 **SUP. ANTONOVICH:** THE AMENDMENT. WE'RE JUST DOING THE FIRE.
12 WE'RE NOT DOING THE OTHERS.

13

14 **SUP. YAROSLAVSKY, CHAIRMAN:** I HAVE MOVED THAT THE ITEM ON FIRE
15 BE REFERRED TO THE C.A.O. AND LET HIM COME BACK ON MAY 1ST
16 WHEN HE COMES BACK WITH THE CHARTER FRAMEWORK, I GUESS IS WHAT
17 YOU'RE CALLING IT, OR WHATEVER.

18

19 **C.A.O. JANSSEN:** WELL, MAY 1ST WE'RE COMING BACK WITH THE
20 ORGANIZATIONAL-- DISCUSSION OF THE ORGANIZATIONAL STRUCTURE. I
21 DID NOT DIRECTLY TRADE TO THE CHARER.

22

23 **SUP. ANTONOVICH:** I THINK THE OTHER THREE POSITIONS, YOU CAN
24 COME BACK ON MAY 1ST, THAT'S FINE, BUT THE ISSUE WE'RE TALKING
25 ABOUT TODAY IS JUST THE FIRE DEPARTMENT. FIRE CHIEF.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **SUP. YAROSLAVSKY, CHAIRMAN:** AND THAT PUTS US BACK ON FIRST
3 READING.

4

5 **SUP. BURKE:** I DON'T WANT TO HAVE ANOTHER READING ON THIS.

6

7 **SUP. YAROSLAVSKY, CHAIRMAN:** WE'RE GOING TO HAVE A READING A
8 WEEK, THE WAY WE'RE GOING.

9

10 **SUP. ANTONOVICH:** THE MOTION WAS SECONDED, SO...

11

12 **SUP. YAROSLAVSKY, CHAIRMAN:** YEAH. OKAY. I'VE A MOTION TO REFER
13 IT TO THE C.A.O., TO ALL OF THEM. TO THE DEPARTMENT HEAD
14 RELATIVE TO THE DEPARTMENT HEAD, FIRE AND ANY OF THE OTHERS.
15 MS. BURKE, DO YOU SECOND THAT? ALL RIGHT. CALL THE ROLL.

16

17 **CLERK SACHI HAMAI:** SUPERVISOR MOLINA?

18

19 **SUP. MOLINA, CHAIR:** NO.

20

21 **CLERK SACHI HAMAI:** SUPERVISOR BURKE?

22

23 **SUP. BURKE:** AYE.

24

25 **CLERK SACHI HAMAI:** SUPERVISOR KNABE?



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **SUP. KNABE:** NO.

3

4 **CLERK SACHI HAMAI:** SUPERVISOR ANTONOVICH?

5

6 **SUP. ANTONOVICH:** NO.

7

8 **CLERK SACHI HAMAI:** SUPERVISOR YAROSLAVSKY?

9

10 **SUP. YAROSLAVSKY:** AYE. OKAY. IT DOESN'T PASS. SO NOW YOU HAVE
11 MR. ANTONOVICH'S MOTION ON THE FIRE DEPARTMENT-- ON THE FIRE
12 CHIEF.

13

14 **C.A.O. JANSSEN:** CAN WE-- I THINK WE NEED TO CLARIFY THAT
15 AGAIN. I THINK THE INTENT IS TO PUT THE FIRE CHIEF IN THE SAME
16 POSITION AS COUNTY COUNSEL, CLERK OF THE BOARD, NOT THE WAY
17 YOU STATED IT. SO IF WE CAN JUST HAVE THAT UNDERSTANDING, THEN
18 YOU COULD WRITE IT THAT WAY. ISN'T THAT RIGHT?

19

20 **SUP. KNABE:** AND THAT WILL BE COMING BACK ON MAY 1ST.

21

22 **CLERK SACHI HAMAI:** NO. IT'S JUST TO EXCLUDE THE FIRE CHIEF,
23 CORRECT?

24

25 **C.A.O. JANSSEN:** YES.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **SUP. YAROSLAVSKY, CHAIRMAN:** IT'S JUST TO ADD THE FIRE CHIEF TO
3 THE LIST-- WHEREVER YOU HAVE THE OTHER DEPARTMENTS, THE
4 ELECTEDS AND THE NON-- AND THE EXECUTIVE OFFICER AND THE
5 COUNTY COUNSEL AND THE AUDITOR, THAT YOU ADD FIRE CHIEF.

6

7 **C.A.O. JANSSEN:** YES.

8

9 **SUP. YAROSLAVSKY, CHAIRMAN:** BUT YOU'RE GOING TO HAVE TO DO
10 THAT NOW SO THAT YOU CAN GET THIS-- SO THAT YOU'RE
11 INTERLINEATED OR WHATEVER YOU CALL IT, SO WE CAN VOTE ON IT
12 NOW AS THE FIRST READING. CAN YOU DO THAT, MR. FORTNER?

13

14 **RAYMOND G. FORTNER, JR.:** YES, MR. CHAIRMAN.

15

16 **SUP. YAROSLAVSKY, CHAIRMAN:** YOU LET US KNOW WHEN YOU'RE READY.
17 ARE YOU READY NOW, ASSUMING WE APPROVE THAT AMENDMENT?

18

19 **SUP. BURKE:** THEN IT COMES BACK NEXT WEEK, IS THAT IT?

20

21 **SUP. YAROSLAVSKY, CHAIRMAN:** NO. IT WILL BE FIRST READING
22 TODAY. YOU'VE GOT AN AMENDMENT WE'VE GOT TO VOTE ON AND THEN,
23 IF THE AMENDMENT IS APPROVED, THEN YOU'LL HAVE THE ORDINANCE
24 ON FIRST READING AGAIN.

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. BURKE:** AND SO IT COMES BACK FOR SECOND READING NEXT WEEK?

2

3 **SUP. YAROSLAVSKY, CHAIRMAN:** NEXT WEEK.

4

5 **RAYMOND G. FORTNER, JR.:** YES, THAT'S CORRECT.

6

7 **SUP. BURKE:** WELL, I'M IN FAVOR OF IT BUT I DON'T THINK-- I
8 DON'T WANT TO COME BACK NEXT WEEK AND GO THROUGH THIS WHOLE
9 THING OVER AGAIN.

10

11 **SUP. KNABE:** WE'VE GOT TO DO SECOND READING ANYWAY.

12

13 **SUP. YAROSLAVSKY, CHAIRMAN:** IF THE AMENDMENT PASSES, WHICH IT
14 APPEARS IT WILL...

15

16 **SUP. BURKE:** BUT IF IT DOESN'T PASS AND WE HAVE AN
17 UNDERSTANDING THAT'S GOING TO BE IN THERE, IT'S NOT GOING TO
18 BE-- THIS WILL NOT BE FIRST READING, THIS WILL BE SECOND
19 READING.

20

21 **SUP. YAROSLAVSKY, CHAIRMAN:** LET'S TAKE A VOTE ON THE AMENDMENT
22 TO INCLUDE THE FIRE CHIEF AND THEN WHILE HE'S WORKING ON THAT.
23 CALL THE ROLL ON THAT.

24

25 **CLERK SACHI HAMAI:** SUPERVISOR MOLINA?



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **SUP. MOLINA, CHAIR:** ON MR. ANTONOVICH'S AMENDMENT?

3

4 **CLERK SACHI HAMAI:** CORRECT, TO INCLUDE THE FIRE CHIEF.

5

6 **SUP. MOLINA:** AYE.

7

8 **CLERK SACHI HAMAI:** SUPERVISOR BURKE?

9

10 **SUP. BURKE:** NO.

11

12 **CLERK SACHI HAMAI:** SUPERVISOR KNABE?

13

14 **SUP. KNABE:** AYE.

15

16 **CLERK SACHI HAMAI:** SUPERVISOR ANTONOVICH?

17

18 **SUP. ANTONOVICH:** AYE.

19

20 **CLERK SACHI HAMAI:** SUPERVISOR YAROSLAVSKY?

21

22 **SUP. YAROSLAVSKY:** NO. IT'S APPROVED. ALL RIGHT. SO NOW WE HAVE
23 THE ORDINANCE, ONCE MR. FORTNER GETS THROUGH DOING THIS, WE'LL
24 HAVE THE ORDINANCE AS AMENDED. HE'S GOT TO INTERLINEATE THE
25 NEW LANGUAGE INTO THE ORDINANCE SO THAT WE CAN VOTE ON IT.



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1

2 **C.A.O. JANSSEN:** HE'S ADDING THE FIRE CHIEF TO THE...

3

4 **SUP. YAROSLAVSKY, CHAIRMAN:** WE HAVE TO HAVE A FIRST READING...

5

6 **SUP. BURKE:** AND WE'RE GOING TO HAVE A WHOLE SERIES OF NEW
7 AMENDMENTS NEXT WEEK.

8

9 **SUP. YAROSLAVSKY, CHAIRMAN:** YOU BET.

10

11 **SUP. MOLINA:** IS THAT HARD FOR YOU, MR. FORTNER?

12

13 **RAYMOND G. FORTNER, JR.:** I'M SORRY, SUPERVISOR?

14

15 **SUP. MOLINA:** IS THAT A HARD THING FOR YOU TO DO FOR...?

16

17 **RAYMOND G. FORTNER, JR.:** NO. IT'S JUST TAKING ME A MINUTE TO
18 READ THE THROUGH THE ENTIRE ORDINANCE...

19

20 **SUP. YAROSLAVSKY, CHAIRMAN:** HE'S GOT TO DO IT BEFORE WE VOTE.

21

22 **RAYMOND G. FORTNER, JR.:** IT HAS TO BE INSERTED IN ABOUT 10
23 PLACES.

24



**The Meeting Transcript of
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1 **SUP. YAROSLAVSKY, CHAIRMAN:** ARE THERE ANY OTHER ITEMS THAT WE
2 HAVE TO DEAL WITH?

3

4 **SUP. KNABE:** WHAT IF WE WAIVE READING?

5

6 **SUP. YAROSLAVSKY, CHAIRMAN:** DO WE HAVE PUBLIC COMMENT?

7

8 **CLERK SACHI HAMAI:** THERE IS PUBLIC COMMENT BUT THERE WAS ALSO
9 THE OTHER AMENDMENT BY SUPERVISOR ANTONOVICH ABOUT THE PILOT.

10

11 **SUP. YAROSLAVSKY, CHAIRMAN:** CALL THE ROLL ON HIS PILOT. SIX
12 MONTH SUNSET.

13

14 **SUP. KNABE:** NO, HE DIDN'T HAVE A SECOND FOR THAT.

15

16 **SUP. YAROSLAVSKY, CHAIRMAN:** IS THERE A SECOND FOR THAT?
17 THERE'S NO SECOND. IT FAILS FOR LACK OF A SECOND. ALL RIGHT.
18 SO WHILE MR. FORTNER IS WORKING ON THAT, LET'S HAVE THE PUBLIC
19 COMMENT. IS IT JANICE LEWINGS OR JAMIE?

20

21 **SUP. BURKE:** WHILE WE'RE WAITING, I HAVE AN ADDITIONAL
22 ADJOURNMENT.

23

24 **SUP. YAROSLAVSKY, CHAIRMAN:** SURE. GO AHEAD.

25



**The Meeting Transcript of
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1 **SUP. BURKE:** I MOVE THAT WE ADJOURN IN THE MEMORY OF GEORGE
2 WHITE, A LONG-TIME RESIDENT OF THE SECOND DISTRICT, THE OWNER
3 AND OPERATOR OF MIRACLE MARKET IN COMPTON. HE'S A 40-YEAR
4 BUSINESS OWNER IN COMPTON. HE OPENED HIS FIRST MARKET IN
5 WILLOWBROOK IN THE 1960S. HIS SECOND STORE WAS OPENED IN THE
6 CITY OF COMPTON WHERE HE REMAINED THE OWNER AND OPERATOR UNTIL
7 HE PASSED AWAY ON SATURDAY. NOT ONLY DID HE PROVIDE QUALITY
8 FOOD AND MERCHANDISE TO HIS COMMUNITY, HE ALSO PROVIDED MANY
9 JOBS TO LOCAL RESIDENTS. HE WAS A MEMBER OF LITTLE ZION NBC
10 WHERE REVEREND JEROME FISHER IS SENIOR PASTOR. HE LEAVES TO
11 CHERISH HIS MEMORY HIS FIVE LOVING DAUGHTERS, ONE SON AND A
12 HOST OF GRANDCHILDREN AND GREAT GRANDCHILDREN.

13

14 **SUP. YAROSLAVSKY, CHAIRMAN:** ALL RIGHT, UNANIMOUS VOTE. DR.
15 GENEVIEVE CLAVREUL, I DIDN'T KNOW THAT YOU HAD ASKED, SO COME
16 ON UP WHILE WE WAIT FOR THE-- ARE YOU MISS LEWINGS?

17

18 **JANIE LEWINGS:** YES, I AM.

19

20 **SUP. YAROSLAVSKY, CHAIRMAN:** ALL RIGHT. HAVE A SEAT. YOU'RE
21 THERE FIRST SO YOU'LL GO FIRST. MISS LEWINGS, YOU'RE ON.
22 PLEASE.

23

24 **JANIE LEWINGS:** OH, I'M ON, I'M SORRY.

25



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1 **SUP. YAROSLAVSKY, CHAIRMAN:** NO PROBLEM.

2

3 **JANIE LEWINGS:** MY NAME IS JANIE LEWINGS. I AM HERE THIS
4 AFTERNOON BECAUSE I AM FOLLOWING UP ON MY TWO FRIENDS, NORM
5 RYAN AND APRIL IN TERMS OF RAISING SOME CONCERNS ABOUT THE LOS
6 ANGELES COUNTY OFFICE HEAD START DIVISION. SOME OF THE THINGS
7 THAT THEY WERE GOING TO DO THAT THEY WERE UNABLE TO DO IS READ
8 SOME OF THE DOCUMENTATION IN TERMS OF VERIFICATION OR LACK OF
9 VERIFICATION FOR CHILDREN IN THE HEAD START PROGRAM. I WOULD
10 LIKE TO READ SOME OF THE DOCUMENTATION AND MAKE A POINT OF
11 CLARIFICATION THAT CHILDREN THAT ARE IN THE HEAD START
12 PROGRAM, EVEN THOUGH YOU MAY UNDERSTAND THAT THE FEDERAL
13 GOVERNMENT HAS SAID THAT YOU DON'T HAVE TO SHOW VERIFICATION
14 OF INCOME, THE ISSUE HERE IS ERRONEOUS PAYMENT. I HAVE A
15 LETTER, DOCUMENTATION FROM THE SUPERINTENDENT. I HAVE MINUTES
16 THAT INDICATE L.A.C.O.E., COUNTY OFFICE OF EDUCATION, WAS NOT
17 GOING TO PAY FOR ERRONEOUS PAYMENTS. TO DEFINE ERRONEOUS
18 PAYMENTS, ERRONEOUS PAYMENTS MEANS THAT, WHEN CHILDREN ENTER
19 THE PROGRAM AND THEY ARE OVER INCOME, THAT MEANS THAT THE
20 COUNTY OFFICE HAS TO PAY FOR THE FACT THAT THAT CHILD WAS
21 ENROLLED IN THE PROGRAM, IT WAS OVER INCOME AND IT WAS OVER
22 THE MANDATE OF CHILDREN, WHICH IS 10% OF CHILDREN CAN BE OVER
23 INCOME FOR EVERY SINGLE DELEGATE AGENCY. L.A.C.O.E. HAD
24 RECEIVED INFORMATION FROM ITS INTERIM DIRECTOR AND THEN
25 DIRECTOR TO SHRED, DESTROY, TAKE OUT OF FILES AND GET RID OF



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1 DOCUMENTATION THAT WOULD VERIFY INCOME. IT REMINDS ME OF COOK
2 COUNTY, IT REMINDS ME OF WATERGATE, IT REMINDS ME OF ENRON.
3 SOME OF THOSE DOCUMENTATION IN TERMS OF EMAILS ARE THE
4 FOLLOWING. INCOME VERIFICATION AND I QUOTE AND THIS IS FROM,
5 AT THAT TIME, THE INTERIM OR THE DIRECTOR, THANKS SO MUCH AND
6 IT REGARDS INCOME VERIFICATION, AND IT'S TALKING ABOUT THANKS
7 FOR KEEPING ME ABREAST OF WHAT'S GOING ON DURING THE FIRST
8 FEDERAL REVIEW AND I QUOTE, "THANKS SO MUCH. HOWEVER, THIS
9 SHOULD NOT BE MAINTAINED IN THE FILE." THIS IS REFERRING TO
10 VERIFICATION OF CHILDREN AND DOCUMENTATION TO PROVE THAT THE
11 CHILD IS ELIGIBLE, FOR EXAMPLE, WORK STUBS, ANY KIND OF FORM
12 OF DOCUMENTATION THAT WOULD SHOW INCOME AND I CONTINUE TO
13 QUOTE, "NOTHING THAT DOCUMENTS INCOME SHOULD INCLUDED IN THE
14 FILE. ONLY THE CERTIFICATION SHOULD BE IN THE FILE SO THAT
15 THERE IS NO POSSIBLE SLIP-UP. NO ONE NEEDS TO KEEP THIS
16 INFORMATION IN THE FILES" AND IT DOES QUOTE PER A.C.F. THERE
17 ARE OTHER LETTERS OF DOCUMENTATION THAT SAY, TAKE OUT, REMOVE
18 ALL INCOME VERIFICATION, ONLY USE THE FORM. I'M GOING TO GO
19 BACK TO WHAT IS CLEAR AND THAT IS YOU HAVE SITES THAT HAVE
20 FULL ENROLLMENT. THERE IS NO WAY FOR A FEDERAL TEAM, FOR THE
21 AUDIT DEPARTMENT OR FOR AUDITORS TO GO IN, VERIFY AND JUSTIFY
22 WHETHER OR NOT CHILDREN ACTUALLY MEET THE HEAD START INCOME
23 CRITERIA. IF YOU WERE TO SEND A TEAM IN TO REVIEW AND TO
24 AUDIT, YOU COULD NOT DO THAT. I AM ASKING FOR A FORENSIC AUDIT
25 BY THE BOARD OF SUPERVISORS. I HAVE OTHER DOCUMENTATION THAT I



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1 CAN SHOW YOU. DOES THAT MEAN THAT MY TIME IS UP? THAT WENT BY
2 SO FAST BUT THANK YOU.

3

4 **SUP. YAROSLAVSKY, CHAIRMAN:** YEAH. WELL, TIME FLIES WHEN YOU'RE
5 HAVING FUN. MR. KNABE, I THINK YOU WANTED TO SAY SOMETHING.

6

7 **SUP. KNABE:** YEAH, I MEAN, THESE ARE PART OF NUMEROUS
8 ALLEGATIONS AND OUR OFFICE IS LOOKING INTO THAT AND SO WE WILL
9 SEE WHAT WILL COME OF OUR INVESTIGATION.

10

11 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY. DR. CLAVREUL.

12

13 **DR. GENEVIEVE CLAVREUL:** WELL, NOW IT'S GOOD AFTERNOON. DR.
14 GENEVIEVE CLAVREUL. WELL, YOU KNOW, AFTER LISTENING TO YOU ON
15 ITEM 60, IT'S CLEAR AS MUD AND I THINK, YOU KNOW, BEFORE YOU
16 TAKE A POSITION ON SUCH AN ORDINANCE, A CLEAR DESCRIPTION OF
17 HOW IT'S GOING TO FUNCTION WILL HAVE BEEN A GOOD THING BUT
18 ALSO I WANT TO THANK SUPERVISOR ANTONOVICH TO DEFEND THE BROWN
19 ACT AND I COULD NOT BELIEVE MY EARS WHEN I HEARD THE C.A.O.
20 SAY THERE WILL BE A WAY TO BYPASS THE BROWN ACT. THAT'S SCARY
21 TO ME. IT'S VERY SCARY THAT SOMEBODY WHO IS SUPPOSED TO BE IN
22 A POSITION OF REPRESENTING THE INTERESTS OF THE PEOPLE. AND
23 THAT'S WHY YOU HAVE CONCERN WITH THE C.A.O. POSITION EXPANDING
24 TO THE EXTENT YOU WANT TO EXPAND IT. THAT POSITION IS NOT AN
25 ELECTED POSITION AND I THINK YOU'RE GIVING IT TOO MUCH POWER.



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1 I AM VERY CONCERNED OF THE WAY THINGS LOOK. I AM CONCERNED
2 THAT MAYBE THE REASON WE HAVE NOT FOUND A NEW C.A.O. IS
3 BECAUSE THE PRESENT C.E.O. WAS INVOLVED IN A RECRUITING
4 EFFORT, CONSTANTLY PUTTING HIS THUMB TACK ON IT. THAT'S NOT THE
5 WAY YOU RECRUIT A NEW PERSON. AND I THINK THAT PROBABLY THE
6 NEXT ONE WILL BE TRYING TO-- ALSO HAVE THE SAME POSITION THAT
7 THE PRESENT PERSON. I THINK THAT'S THE WRONG WAY TO GO ABOUT
8 IT. I THINK YOU SHOULD NOT BE THE ONE INTERVIEWING THE PEOPLE
9 WHO ARE COMING FOR THE POSITION, AND I THINK IF SOME WERE TO
10 REVIEW ACTUALLY WHERE ALL THE MONEY HAS GONE, OR THOSE 25%
11 EXTRA HE GETS WITH EVERY CONTRACT AND BE ABLE TO LOCATE THE
12 PEOPLE. I THINK IT'S TIME TO REALLY REVIEW WHERE EVERYTHING
13 HAS GONE. THANK YOU.

14

15 **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU. THAT CLOSES THE PUBLIC
16 HEARING. MR. FORTNER, ARE YOU READY ON THE...

17

18 **RAYMOND G. FORTNER, JR.:** YES, MR. CHAIRMAN. THE EXECUTIVE
19 OFFICER HAS BEFORE HER AN ORDINANCE THAT IS READY FOR
20 INTRODUCTION THAT IS THE FIRST READING WHICH INCLUDES FIRE
21 CHIEF, WHEREVER IT APPEARED IN THE ORDINANCE-- WHEREVER COUNTY
22 COUNSEL, C.A.O., AND AUDITOR-CONTROLLER APPEARED.

23

24 **CLERK SACHI HAMAI:** SO I'LL READ THE SHORT TITLE IN FOR THE
25 RECORD. THIS IS AN ORDINANCE AMENDING TITLE 2, ADMINISTRATION



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1 OF THE LOS ANGELES COUNTY CODE, TO ADD CHAPTER 2.01, INTERIM
2 GOVERNANCE STRUCTURE TO AMEND THE ADMINISTRATIVE GOVERNANCE
3 STRUCTURE OF THE COUNTY AS A INTERIM MEASURE PENDING THE
4 CONSIDERATION OF AN AMENDMENT TO THE LOS ANGELES COUNTY
5 CHARTER, MAKING A SIMILAR GOVERNANCE STRUCTURE PERMANENT.

6

7 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY. CALL THE ROLL.

8

9 **CLERK SACHI HAMAI:** SUPERVISOR MOLINA?

10

11 **SUP. MOLINA, CHAIR:** AYE.

12

13 **CLERK SACHI HAMAI:** SUPERVISOR BURKE?

14

15 **SUP. BURKE:** NO.

16

17 **SUP. YAROSLAVSKY, CHAIRMAN:** THIS IS ON THE ORDINANCE.

18

19 **SUP. BURKE:** ON THE ORDINANCE ITSELF? OH, YES. I'M TRYING TO
20 FIGURE OUT EXACTLY WHERE HE SAID HE WAS ADDING IT. EVERY--
21 EIGHT PLACES?

22

23 **CLERK SACHI HAMAI:** CORRECT.

24



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1 **SUP. BURKE:** I THOUGHT INITIALLY WE WERE TALKING ABOUT UNDER
2 THE APPOINTMENT OF THE FIRE CHIEF. AS A DEPARTMENT-- THE
3 APPOINTMENT OF THE FIRE CHIEF.

4

5 **SUP. KNABE:** WHERE IT INCLUDES COUNTY COUNSEL, EXECUTIVE
6 OFFICER AND AUDITOR-CONTROLLER.

7

8 **SUP. BURKE:** AS IT RELATES TO THEIR APPOINTMENT OR AS TO
9 EVERYTHING?

10

11 **C.A.O. JANSSEN:** EVERYTHING IN THE ORDINANCE.

12

13 **SUP. YAROSLAVSKY, CHAIRMAN:** THAT'S WHAT HE SAID. THAT'S WHAT
14 THE MAJORITY VOTED ON SO THAT'S THE WAY IT IS.

15

16 **SUP. BURKE:** I THOUGHT IT WAS APPOINTMENT.

17

18 **SUP. YAROSLAVSKY, CHAIRMAN:** SO IT ADDS ONE MORE DEPARTMENT
19 HEAD TO THE LIST OF THE FOUR OR FIVE THAT WERE EXEMPTED. ALL
20 RIGHT.

21

22 **SUP. BURKE:** ALL RIGHT.

23

24 **CLERK SACHI HAMAI:** DO YOU WANT ME TO...

25



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1 **SUP. YAROSLAVSKY, CHAIRMAN:** WHILE SHE LOOKS AT IT, WHY DON'T
2 YOU GO AHEAD AND CALL THE REST OF THE ROLL.

3

4 **CLERK SACHI HAMAI:** SUPERVISOR KNABE?

5

6 **SUP. KNABE:** AYE.

7

8 **CLERK SACHI HAMAI:** SUPERVISOR ANTONOVICH?

9

10 **SUP. ANTONOVICH:** NO.

11

12 **CLERK SACHI HAMAI:** SUPERVISOR YAROSLAVSKY?

13

14 **SUP. YAROSLAVSKY:** AYE.

15

16 **CLERK SACHI HAMAI:** AND YOU NEED SUPERVISOR BURKE.

17

18 **SUP. BURKE:** AYE.

19

20 **SUP. KNABE:** WAIT A MINUTE, WAIT A MINUTE. THAT WAS TO INCLUDE
21 THE FIRE CHIEF.

22

23 **SUP. BURKE:** YEAH BUT HE STILL DIDN'T VOTE FOR THE ORDINANCE.

24

25 **CLERK SACHI HAMAI:** THAT WAS REVISING THE ENTIRE ORDINANCE.



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1

2 **SUP. ANTONOVICH:** FOR THE WHOLE ORDINANCE, DON.

3

4 **SUP. KNABE:** OKAY.

5

6 **SUP. YAROSLAVSKY, CHAIRMAN:** CONGRATULATIONS. ALL RIGHT.

7 THAT'S-- THAT IS APPROVED ON FIRST READING. IT WILL BE BACK

8 AGAIN ON SECOND READING NEXT WEEK. ANYTHING ELSE? WE HAVE

9 CLOSED SESSION?

10

11 **CLERK SACHI HAMAI:** WE'RE IN CLOSED SESSION.

12

13 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY. WHY DON'T YOU CALL US INTO

14 CLOSED SESSION.

15

16 **CLERK SACHI HAMAI:** IN ACCORDANCE WITH BROWN ACT REQUIREMENTS,

17 NOTICE IS HEREBY GIVEN THAT THE BOARD OF SUPERVISORS WILL

18 CONVENE IN CLOSED SESSION TO DISCUSS ITEM CS-1 AND CS-2,

19 CONFERENCES WITH LEGAL COUNSEL REGARDING EXISTING LITIGATION

20 AND ITEM CS-3, CONFERENCE WITH LEGAL COUNSEL REGARDING

21 INITIATION OF LITIGATION, TWO CASES. THANK YOU.

22

23

24

25



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1 REPORT OF ACTION TAKEN IN CLOSED SESSION ON MARCH 20, 2007

2

3

4

5 CS-1. CONFERENCE WITH LEGAL COUNSEL - EXISTING LITIGATION

6 (Subdivision (a) of Government Code Section 54956.9) Kedren

7 Community Mental Health Center, Inc. v. County of Los Angeles,

8 et al., Los Angeles Superior Court Case No. BC 343 802

9

10 This case involves a claim for damages allegedly incurred by
11 providers of mental health services relating to Department of
12 Mental Health information systems modifications made in order
13 to comply with the requirements of the Federal Health
14 Insurance Portability and Accountability Act (HIPAA)

15

16 ACTION TAKEN: The Board of Supervisors authorized partial
17 settlement of the above lawsuit. The substance of the
18 settlement will be disclosed upon inquiry by any person as
19 soon as the settlement becomes final following approval by all
20 parties.

21

22 The vote of the Board was unanimous with all Supervisors being
23 present.

24



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1 CS-2. CONFERENCE WITH LEGAL COUNSEL - EXISTING LITIGATION
2 (Subdivision (a) of Government Code Section 54956.9) Youth
3 Intervention Program Litigation (Department of Mental Health),
4 U.S. Bankruptcy Court Case No. LA 04-18821 MT Adversary No. 05
5 01409 MT

6

7 This case relates to the County's decision to terminate for
8 convenience several contracts with the Youth Intervention
9 Program based upon adverse audit findings and related
10 information.

11

12 ACTION TAKEN: The Board of Supervisors authorized settlement
13 of the above lawsuit. The substance of the settlement will be
14 disclosed upon inquiry by any person as soon as the settlement
15 becomes final following approval by all parties.

16

17 The vote of the Board was unanimous with all Supervisors being
18 present.

19

20 CS-3. CONFERENCE WITH LEGAL COUNSEL ANTICIPATED LITIGATION
21 (Subdivision (c) of Government Code Section 54956.9)
22 Initiation of litigation (two cases)

23

24 ACTION TAKEN: The Board of Supervisors on one case authorized
25 its legal counsel to seek to join Los Angeles County as a



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1 party plaintiff in the lawsuit entitled County of Santa Clara,
2 et al. v. Atlantic Richfield Company, et al., Santa Clara
3 County Superior Court Case No. CV 788657

4

5 This is a lawsuit by various public agencies against lead
6 manufacturers seeking abatement remedies for a public nuisance
7 created by lead paint.

8

9 The vote of the Board was unanimous with all Supervisors being
10 present. On the second case there was no reportable action
11 taken.

12

13 CS-4. CONFERENCE WITH LEGAL COUNSEL - ANTICIPATED LITIGATION
14 (Subdivision (b) of Government Code Section 54956.9)
15 Significant exposure to litigation (one case)

16

17 During Open Session, the Board continued this item to April 3,
18 2007.

19

20

21

22

23

24

25



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1 I, JENNIFER A. HINES, Certified Shorthand Reporter
2 Number 6029/RPR/CRR qualified in and for the State of
3 California, do hereby certify:

4 That the transcripts of proceedings recorded by the
5 Los Angeles County Board of Supervisors March 20th, 2007,
6 were thereafter transcribed into typewriting under my
7 direction and supervision;

8 That the transcript of recorded proceedings as
9 archived in the office of the reporter and which
10 have been provided to the Los Angeles County Board of
11 Supervisors as certified by me.

12 I further certify that I am neither counsel for, nor
13 related to any party to the said action; nor
14 in anywise interested in the outcome thereof.

15 IN WITNESS WHEREOF, I have hereunto set my hand this
16 22nd day of March 2007 for the County records to be used only
17 for authentication purposes of duly certified transcripts
18 as on file of the office of the reporter.

19

20 JENNIFER A. HINES

21 CSR No. 6029/RPR/CRR

22

23